



**BOARD OF DIRECTORS:** Peter C. Fung, MD | Julia E. Miller | Carol A. Somersille, MD | George O. Ting, MD | John L. Zoglin

**AGENDA  
MEETING OF THE  
EL CAMINO HEALTHCARE DISTRICT BOARD OF DIRECTORS**

**Tuesday, June 23, 2026 – 5:30 pm**

El Camino Hospital | 2500 Grant Road, Mountain View, CA 94040 | Sobrato Boardroom 1

THE PUBLIC IS INVITED TO JOIN THE OPEN SESSION PORTION OF THE MEETING LIVE AT THE ADDRESS ABOVE OR VIA TELECONFERENCE AT:

**1-669-900-9128, MEETING CODE: 925 5377 0263#. No participant code. Just press #.**

To watch the meeting, please visit:

[ECHD Meeting Link](#)

Please note that the livestream is for **meeting viewing only** and there is a slight delay; to provide public comment, please use the phone number listed above.

**NOTE:** In the event that there are technical problems or disruptions that prevent remote public participation, the Chair has the discretion to continue the meeting without remote public participation options, provided that no Board member is participating in the meeting via teleconference.

A copy of the agenda for the Board Meeting will be posted and distributed at least seventy-two (72) hours prior to the meeting. In observance of the Americans with Disabilities Act, please notify us at **(650) 988-3218** prior to the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations.

	<b>AGENDA ITEM</b>	<b>PRESENTED BY</b>	<b>ACTION</b>	<b>ESTIMATED TIMES</b>
1.	<b>CALL TO ORDER/ROLL CALL</b>	John Zoglin, Board Chair	Information	<b>5:30</b>
2.	<b>SALUTE TO THE FLAG</b>	John Zoglin, Board Chair	Information	<b>5:30</b>
3.	<b>POTENTIAL CONFLICT OF INTEREST DISCLOSURES</b>	John Zoglin, Board Chair	Information	<b>5:30</b>
4.	<b>PUBLIC COMMUNICATION</b> a. Oral Comments <i>This opportunity is provided for persons desiring to address the Board on any matter within the subject matter jurisdiction of the Board that is not on this agenda. Speakers are limited to three (3) minutes each.</i> b. Written Public Comments <i>Comments may be submitted by mail to the El Camino Hospital District Board of Directors at 2500 Grant Road, Mountain View, CA 94040. Written comments will be distributed to the Board as quickly as possible. Please note it may take up to 24 hours for documents to be posted to the agenda.</i>	John Zoglin, Board Chair	Information	<b>5:30 – 5:35</b>
5.	<b><u>ECHD COMMUNITY BENEFIT</u></b> - FY27 Community Benefit Plan (Avenidas)	Jon Cowan, Executive Director, Government Relations and Community Partnerships	<b>Motion Required</b>	<b>5:35 – 5:40</b>

	<b>AGENDA ITEM</b>	<b>PRESENTED BY</b>	<b>ACTION</b>	<b>ESTIMATED TIMES</b>
6.	<b><u>ECHD COMMUNITY BENEFIT</u></b> - FY27 Community Benefit Plan Approval - Approval of Delegation of Authority to Executive Director of Government Relations and Community Partnerships to execute all grant agreements specified in the FY27 Implementation Strategy Report and Community Benefit Plan	Jon Cowan, Executive Director, Government Relations and Community Partnerships	<b>Motion Required</b>	<b>5:40 – 5:55</b>
7.	<b>APPOINTMENT OF LIAISON TO THE COMMUNITY BENEFIT ADVISORY COUNCIL</b>	John Zoglin, Board Chair	<b>Motion Required</b>	<b>5:55 – 6:00</b>
8.	<b><u>ECHD STRATEGY</u></b> - Mission - Vision - Values - Value Proposition	John Zoglin, Board Chair Dan Woods, CEO AJ Reall, VP, Strategy	<b>Possible Motion</b>	<b>6:00 – 6:40</b>
9.	<b><u>ECHD FINANCIALS</u></b> - Approve FY27 Operating Budget – ECHD and El Camino Hospital & Affiliates	Raju Iyer, CFO Michael Walsh, Controller	<b>Motion Required</b>	<b>6:40 – 6:55</b>
10.	<b><u>ESTABLISHING TAX APPROPRIATION LIMIT (GANN LIMIT) FOR FY27</u></b>  Adopt Resolution 2026-08	Michael Walsh, Controller	<b>Motion Required</b>	<b>6:55 – 7:05</b>
11.	<b><u>LOS GATOS HOSPITAL REPLACEMENT PROJECT</u></b> - Approve funding for project contracts	Dan Woods, CEO Tracey Lewis Taylor, COO Jeff Missad, VP of Facilities Development & Real Estate	<b>Motion Required</b>	<b>7:05 – 7:15</b>
12.	<b><u>APPROVE PROPONENT STATEMENT FOR TERM LIMITS BALLOT MEASURE</u></b>	Julia Miller, Board Secretary	<b>Motion Required</b>	<b>7:15 – 7:35</b>
13.	<b>RECESS TO CLOSED SESSION</b>	John Zoglin, Board Chair	<b>Motion Required</b>	<b>7:35 – 7:36</b>
14.	<b>APPROVE MINUTES OF THE CLOSED SESSIONS OF THE DISTRICT BOARD MEETINGS</b> a. Minutes of the Closed Session of the District Board Meeting (05/19/2026)  <i>Report involving Gov't Code Section 54957.2 for closed session minutes.</i>	John Zoglin, Board Chair	<b>Motion Required</b>	<b>7:36 – 7:40</b>
15.	<b>EXECUTIVE SESSION</b> <i>Report involving Gov't Code Section 54957 for discussion and report on personnel performance matters – CEO</i>	John Zoglin, Board Chair	Discussion	<b>7:40 – 7:50</b>
16.	<b>RECONVENE OPEN SESSION</b>	John Zoglin, Board Chair	<b>Motion Required</b>	<b>7:50 – 7:51</b>
17.	<b>CLOSED SESSION REPORT OUT</b>	Gabe Fernandez, Governance Services Coordinator	Information	<b>7:51 – 7:52</b>

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	<b>AGENDA ITEM</b>	<b>PRESENTED BY</b>	<b>ACTION</b>	<b>ESTIMATED TIMES</b>
<b>18.</b>	<b>CONSENT CALENDAR</b> a. <a href="#">Approve Minutes of the Open Session of the District Board Special Site Visit Meeting (05/12/2026)</a> b. <a href="#">Approve Minutes of the Open Session of the District Board Meeting (05/19/2026)</a> c. <a href="#">Approve Minutes of the Open Session of the District Board Special Meeting (06/08/2026)</a> d. <a href="#">Approve Revised Hospital Articles of Incorporation</a> e. <a href="#">Receive ECHD Sponsorships (May - June)</a> f. <a href="#">Receive Workforce Housing Update</a> g. <a href="#">Receive FY26 Pacing Plan</a>	John Zoglin, Board Chair	<b>Motion Required</b>	<b>7:52 – 7:55</b>
<b>19.</b>	<b>BOARD ANNOUNCEMENTS</b>	John Zoglin, Board Chair	Information	<b>7:55 – 8:00</b>
<b>20.</b>	<b>ADJOURNMENT</b>  <a href="#">Community Benefit Documents Appendix</a>	John Zoglin, Board Chair	<b>Motion Required</b>	<b>8:00</b>

**Next Meetings:** August 18, 2026; September 22, 2026; October 20, 2026; December 1, 2026; February 16, 2027; March 16, 2027; May 18, 2027; June 22, 2027

**FY27 Site Visit Meetings:** Week of November 9, 2026; Week of December 7, 2026; Week of February 8, 2027; Week of March 22, 2027



## EL CAMINO HEALTHCARE DISTRICT BOARD MEETING COVER MEMO

**To:** El Camino Healthcare District Board of Directors  
**From:** Jon Cowan, Executive Director, Government Relations & Community Partnerships  
**Date:** June 23, 2026  
**Subject:** FY2027 Community Benefit Plan Recommended Grants for Avenidas

**Purpose:** To approve the FY2027 El Camino Healthcare District grant funding amounts for **Avenidas Rose Kleiner Adult Day Health Program** and **Reducing Isolation and Loneliness-Induced Depression among Seniors (Friendly Voices)** for inclusion in the FY2027 El Camino Healthcare District Implementation Strategy Report and Community Benefit Plan (Community Benefit Plan)

### **Summary:**

1. **Situation:** FY2027 Community Benefit Plan recommends funding two Avenidas applications: **Rose Kleiner Adult Day Health Program** and **Reducing Isolation and Loneliness-Induced Depression among Seniors (Friendly Voices)**. Board member Dr. Peter Fung serves as a Board Member at Avenidas and therefore has been recused from the discussion and vote on the FY2027 Avenidas grants.
2. **Authority:** Board approval of the FY2027 Community Benefit Plan (Dr. Peter Fung has been recused from discussion and vote on the Avenidas grant recommendations).
3. **Background:**

#### **FY2027 Avenidas Grant Applications**

- Rose Kleiner Adult Day Health Program:
    - Amount Requested: \$74,200
    - Recommended for funding: \$74,200
      - Total unfunded: \$0
  - Reducing Isolation and Loneliness-Induced Depression among Seniors (Friendly Voices)
    - Amount Requested: \$59,500
    - Recommended for funding: \$30,000
      - Total unfunded: \$29,500
4. **Other Reviews:**
    - a. On April 15, 2026, Community Benefit Advisory Council (CBAC) provided funding recommendation consensus reflected in the FY2027 Application Index and Summaries.
    - b. On May 19, 2026, El Camino Healthcare District Board of Directors conducted a study session to review the FY2027 funding recommendations.
  5. **Outcomes:** Approve the Avenidas grants as recommended or approve with amendments.

FY2027 ECHD Community Benefit Plan Recommended Grants for Avenidas  
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**List of Attachments:**

1. FY2027 ECHD Implementation Strategy Report and Community Benefit Plan (in appendix)
2. FY2027 ECHD Proposal Index and Summaries (in appendix)



## EL CAMINO HEALTHCARE DISTRICT BOARD MEETING COVER MEMO

**To:** El Camino Healthcare District Board of Directors  
**From:** Jon Cowan, Executive Director, Government Relations & Community Partnerships  
**Date:** June 23, 2026  
**Subject:** FY2027 Community Benefit Plan

### **Recommendations:**

To approve the FY2027 El Camino Healthcare District Implementation Strategy Report and Community Benefit Plan (Community Benefit Plan).

To approve authority for Jon Cowan, Executive Director of Government Relations & Community Partnerships, to execute all grant agreements specified in the Community Benefit Plan.

### **Summary:**

1. **Situation:** FY2027 Community Benefit Plan totals \$10.43 million and includes funding recommendations for 76 applications, sponsorships and placeholder
2. **Authority:** Board approval of the FY2027 Community Benefit Plan
3. **Background:**

#### **FY2027 Community Benefit Plan Summary**

- **Grant Applications:** \$10,240,000
  - 101 applications requested: \$16,744,462.54
  - 76 applications recommended for funding: \$10,240,000.00
- **Sponsorships:** \$90,000
- **Placeholder:** \$100,000

#### **FY2027 ECHD Total Plan Request: \$10,430,000**

#### **Community Benefit Plan**

Drawing from the findings in the 2025 Community Health Needs Assessment (CHNA), the FY2027 Implementation Strategy Report and Community Benefit Plan outlines goals and initiatives that address our community's most pressing health needs.

4. **Other Reviews:**
  - a. On April 15, 2026, Community Benefit Advisory Council provided funding recommendations which are reflected on the Proposal Index and Summaries.
  - b. On May 19, 2026, El Camino Healthcare District Board of Directors conducted a study session to review the FY2027 funding recommendations.

FY2027 ECHD Community Benefit Plan

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5. Outcomes: Approve plan as recommended or approve plan with amendments

**List of Attachments:**

1. FY2027ECHD Community Benefit Plan Presentation
2. FY2027 ECHD Implementation Strategy Report and Community Benefit Plan (in [appendix](#))
3. FY2027 Proposal Index and Summaries (in [appendix](#))
4. Dual Funded Programs Summary



# FY2027 ECHD Community Benefit Plan

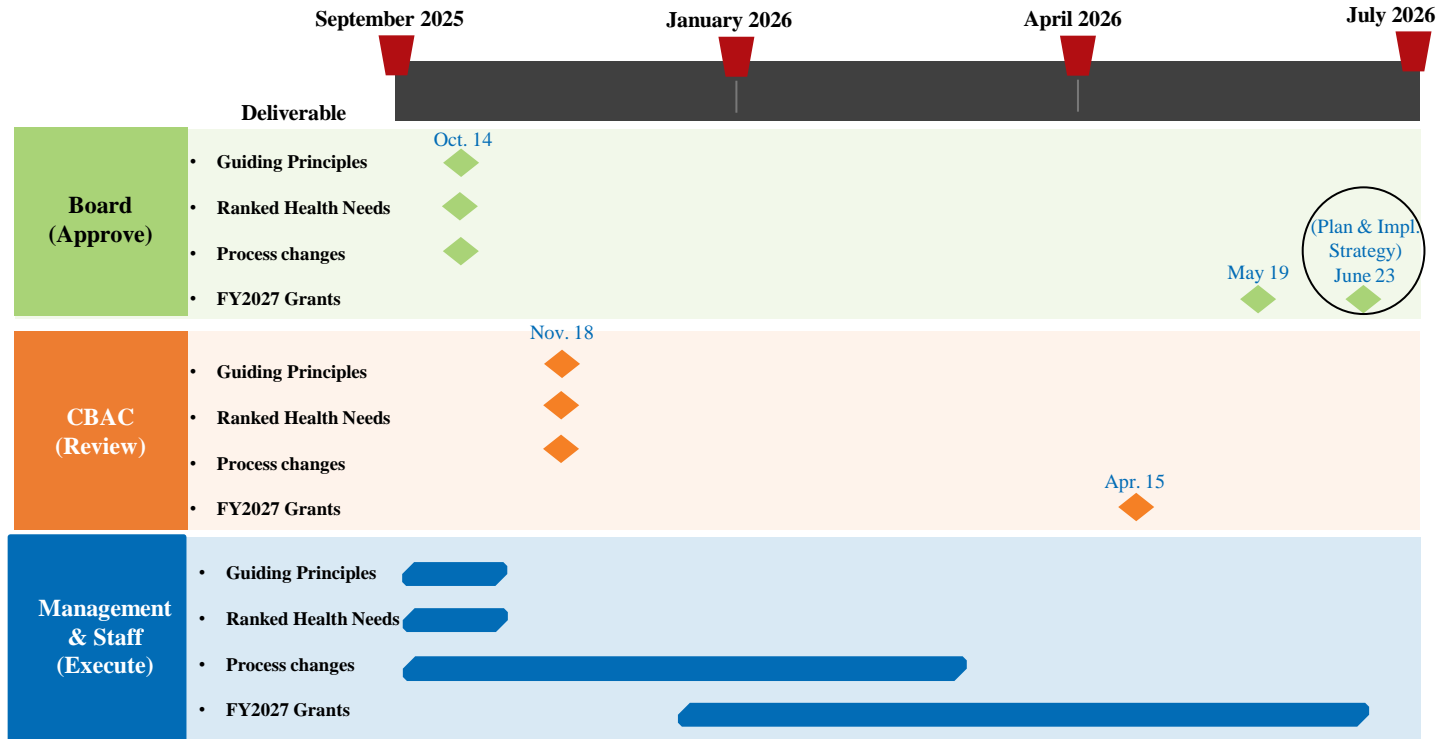
Jon Cowan, Executive Director,  
Government Relations & Community Partnerships  
June 23, 2026

# Agenda

- Feedback from May Study Session & Action to Address
- FY2027 Community Benefit Plan
- Recommendation
- Staff Innovation Grants and Hospital Operated Programs
- Grant Metrics Approach and Discussion



# Timeline for District Community Benefit

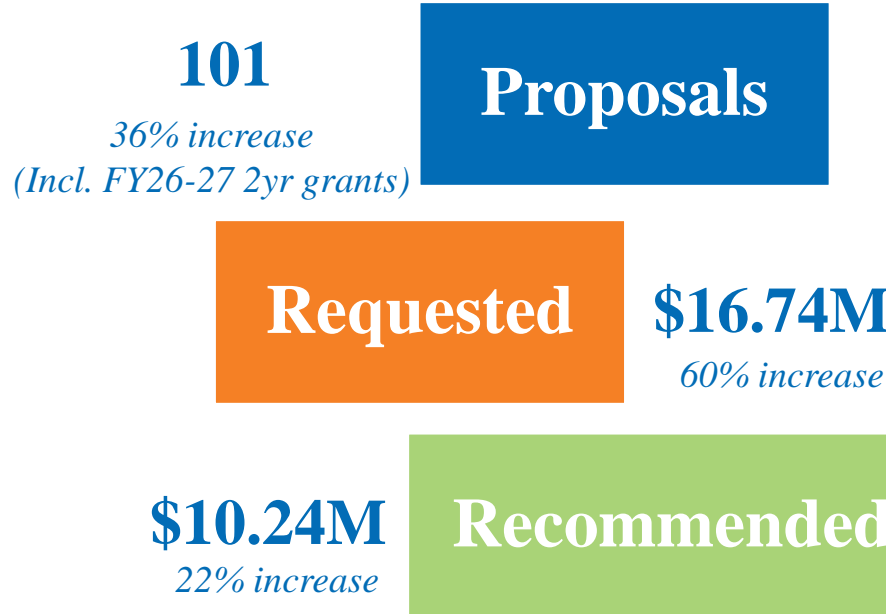


## Feedback from May Study Session to Address

Item	Action
1) Evaluate opportunities to further streamline processes for reoccurring grants and to continue to expand the proportion of two-year grants	Staff shall evaluate and consider ways to incorporate expansion of multi-year grants and build efficiencies for application, administration and review processes related to reoccurring grants. Staff will further consider potential proposed Grants Policy updates for review in October 2026 ECHD Board meeting.
2) Consider digital transformation opportunities for the library	For FY27, The Health Library & Resource Center will have a new focus on identifying further opportunities to serve additional community members, including the use of digital-first health library offerings that can reach more people. The first half of the fiscal year will focus on research, planning, and implementation, with additional services for community members expected to deploy in the second half of the fiscal year.
3) Learn more about the follow-up and data tracking of the interns/ students after workforce program participation	The El Camino Health Economic Opportunity Internship Program will pursue enhancements to track employment from interns after program completion. Foothill-De Anza Strengthening the Radiologic Technologist Pathway scholarship criteria can prioritize students with past or active clinical rotations with El Camino. Additionally, they will also pursue opportunities to further follow-up with past participants.
4) Provide the funded summary of grants	The FY2027 Proposal Index and Summaries in the board packet appendix reflects a summary overview of each request amount/recommended amounts, current funding (if applicable), and page numbers for summaries.
5) Clarify the prevention/rising risk behavioral health grants	12 of 19 total BH grants can be classified as providing preventive, early intervention, and/or population-level education services including support groups (Kara), youth/peer mentoring (Friends for Youth, NAMI), resource and referral (EDRC), education and training (Health Connected, Acknowledge Alliance).



# FY2027 Summary of Proposals Portfolio



# ECHD Grants Grouped by Health Need\*

\*Percentages may not sum to 100% due to rounding. Total approved presented is rounded total.

Health Need	FY2026 Approved	FY2026 %	FY2027 Proposed	FY2027 %
Healthcare Access & Delivery	\$4.226 million	50%	\$4.969 million	49%
Behavioral Health	\$1.878 million	22%	\$2.602 million	25%
Diabetes & Obesity	\$1.261 million	15%	\$1.451 million	14%
Chronic Conditions (other than diabetes & obesity)	\$474,600	6%	\$420,400	4%
Economic Stability	\$573,600	7%	\$797,100	8%
<b>Total</b>	<b>\$8.413 million</b>		<b>\$10.240 million</b>	



## Recommendation

- **Action Item**: To approve the FY2027 El Camino Healthcare District Implementation Strategy Report and Community Benefit Plan (Community Benefit Plan). To approve authority for Jon Cowan, Executive Director of Government Relations & Community Partnerships, to execute all grant agreements specified in the Plan.

**Approve Community Benefit Plan as is:** total \$10,430,000 including grants (\$10,240,000), sponsorships (\$90,000), and placeholder (\$100,000)

**or**

**Approve Plan with amendments**



# Staff Innovation Grants and Hospital Operated Programs

**Staff Innovation Grants and Hospital Operated Programs have provided program services that are not part of normal hospital operations, but can help fill a community health need and are aligned with the Implementation Strategy:**

- Four **Hospital Operated Programs** (Health Library & Resource Center, RoadRunners, Chinese Health Initiative and South Asian Heart Center) have been supported for 10+ years and have been key legacy programs for El Camino Healthcare District.
- More recently, in the last four years, **Staff Innovation Grants** have successfully been integrated into the Community Benefit Program as an opportunity to bring new roles that can be uniquely addressed through the hospital structure but otherwise would not likely be part of normal hospital operations (Care Coordination-Healthcare Navigator, new for FY27 Substance Use Navigator and new for FY27 Economic Opportunity Internship Program).

**In the application review process, we evaluate against what serves a community health need, and also what might be included as part of typical hospital operations to determine appropriateness for the grant program.**

- Some applications don't fill a community health need (and/or could be categorized as typical hospital operations) and therefore would not be recommended for funding.
  - Do Not Fund Example: FY27 requested from HR the ECH Learning Experience Platform for staff was recommended as do not fund, in part because supporting such a system can be included as typical hospital operations.
- For programs that are not traditionally reimbursed or covered under the traditional hospital financing model and serve a community health need, then funding may be recommended.
  - Recommended for Funding Example: FY27 requested Substance Use Navigation program, other grant funding source ended, population has high need, hospital wouldn't otherwise fund it as part of normal hospital operations so, the impactful community health program was recommended for funding.



# Staff Innovation Grant Highlight: Health Care Navigator

A nurse case manager typically is assessing the patient's complex medical needs (e.g. do they need nursing home care or visiting home health nurses to help with wound care) while the health care navigator is typically supporting lower acuity needs related to social determinants of health (e.g. do they need transportation to get to their doctors visit, have enough food or need meals on wheels, etc.). Both roles are part of the Care Coordination department, but only the Health Care Navigator is funded by a SIG grant.

## Nurse Case Manager

- Works in the acute hospital setting/ Medical setting assessing medical needs for discharge
- Assists with referrals for medically complex care (e.g. IV infusions, Wound Care, Durable Medical Equipment, Skilled Nursing Home care) essential to manage medical issues
- Works with the health insurance plan for services to be paid
- Responsible to assess biopsychosocial factors and medical needs for discharge

## Health Care Navigator

- Only sees patients in the outpatient setting after discharge from hospital (acute medical issues are resolved)
- Assists with community-based referrals for services outside the health care system (e.g. senior center supports, food banks, etc.) to manage social issues/ socioeconomic barriers
- Works with community funded/ non-profit agencies for services to be paid
- Limited assessment of social needs (not qualified to assess medical needs)



## Hospital Operated Programs Highlight: Chinese Health Initiative & South Asian Heart Center

Both programs had increases from FY26 to FY27 at a lower rate than the overall returning grants which rose at an average rate of 33%.

Hospital Operated Program	Program Description	FY26 Amount	FY27 Amount	% Increase from FY26 to FY27
Chinese Health Initiative	Since 2010 the Chinese Health Initiative has been a leading resource to enhance the health and well-being of the Chinese community members. Through partnership with the hospital and other organizations, offering specialty programs that promote awareness and prevention of health conditions that commonly affect the Chinese population.	\$275,000	\$285,000	4%
South Asian Heart Center	The South Asian Heart Center was founded in 2006 to reduce the high incidence of diabetes and heart attacks with culturally tailored, science-based, and lifestyle-focused prevention services. El Camino Health created the South Asian Heart Center in response to the urgent need for comprehensive preventive screening, lifestyle counseling and education, and ongoing follow-up for a population at much greater risk of heart disease and diabetes.	\$310,000	\$330,000	6%



# Community Benefit Grant Metrics Approach

- **The grant application is an open application process that gives applicants discretion on what metrics to propose.** However, grant metrics should align with goals, initiatives, and anticipated impacts defined in the Implementation Strategy Report & Community Benefit Plan.
- **We require applicants to propose metrics that demonstrate the scope and impact of the grant program:**
  - Volume Metrics : individuals served and services provided
  - Collective Impact Metric: total grant-funded participants impacted by the health need metric
  - Outcome Metric: total grant-funded participants impacted by program outcome identified by grantee
- **The grant programs are highly diverse and address needs from high, to moderate, to low risk,** so we expect variable impacts from lighter touch education and health promotion sessions at the population level to longer term prevention and intervention services such as case management or therapy/counseling.
- **The Collective Impact metrics capture aggregate data across grantees to help demonstrate the overall scope and impact across the entire Community Benefit Program by health need.**



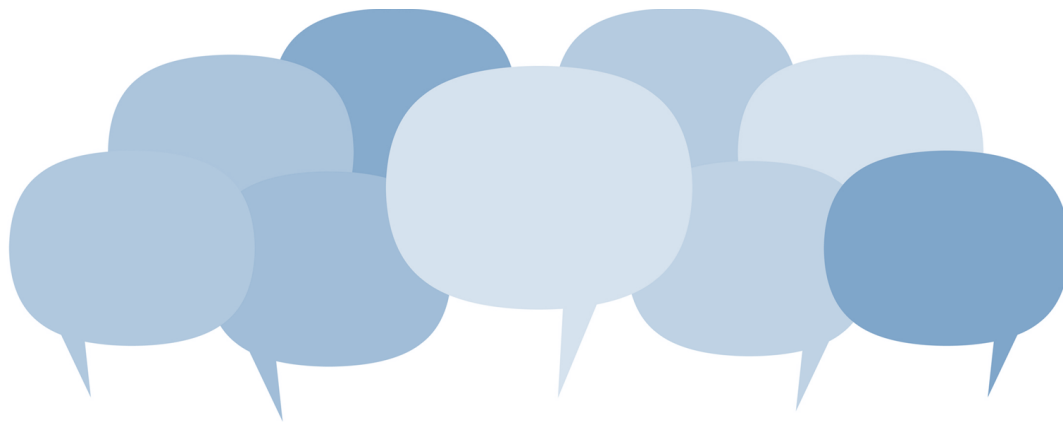
# Community Benefit Grant Metrics Approach

## Questions for Discussion

- What is the Board's philosophy on balancing accountability and equity in the Community Benefit program - specifically, should funding be firmly tied to grantees' ability to demonstrate the most measurable and impactful outcomes?
- The Board has historically been enthusiastic about new grant programs and ideas. What is the Board's appetite for ambiguity when funding organizations that are starting new programs, and as such may take longer to fully demonstrate measurable impact?



# Board Discussion



# Appendix



## FY27 Recommended New Grants

Program Area	Agency	Project Title/Description	Rec. Amount
Economic Stability	Community Services Agency of Mountain View, Los Altos, and Los Altos Hills	Economic Stability Case Management: Case manager provides wraparound services to clients who are in urgent need of ongoing and intensive assistance with accessing social services that address income and housing insecurity to increase ongoing economic stability. The Economic Stability Case Management program will follow in the model, complement and enhance the currently ECHD supported Senior Intensive Case Management program.	\$50,000
Healthcare Access & Delivery	Cupertino Union School District	Student Health Services Outreach Program: Nurse coordinator, with LVNs support, will manage the community outreach elements of student health services including expansion of School-Based Clinic and Community Health Education. The Student Health Services Outreach Programming will complement and enhance the currently ECHD supported Student Health Services program.	\$75,000
Behavioral Health	Los Altos School District	Enhanced Behavioral Health Prevention Program: Licensed mental health therapists leads the expansion of the existing, high-performing junior high Behavioral Health model into a comprehensive prevention framework by implementing school-based intervention team through Pacific Clinics while maintaining direct clinical services. Additionally, the program will increase access to wellness centers, establish triage, intake and referral coordination systems and expand parent education and digital safety programming.	\$100,000



# FY27 Recommended New Grants

Program Area	Agency	Project Title/Description	Rec. Amount
Healthcare Access & Delivery	Mountain View Whisman School District	Health Services Continuity of Care Program: School nurses and clerk provide more continuity of health services care by increased follow up with families regarding assessments, injuries, or vaccinations, connecting them with community resources, and a more streamlined health data information system. These additions will help to provide more collaborative care to families and to address disparities in access to health care resources, providing a holistic approach to care. The Health Services Continuity of Care Program adds a new level of care and connection particularly important for economically disadvantaged and homeless students, those speaking languages other than English, and those who have special needs.	\$75,000
Behavioral Health	Mountain View Whisman School District	Continuity of Care: Mental Health Continuum: Licensed mental health clinicians, counselors and Community Health Worker provide a mental health continuum of care, while expanding trauma responsive support to the preschool level, and partner with school nurses in the Continuity of Care Program. The program will serve all schools districtwide, providing trauma-informed individual counseling/therapy, family support, parent consultation, physical and mental health prevention and intervention care as well as connection to community health resources or care for grades Pre-K - 8th grade.	\$100,000
Economic Stability	Sunnyvale Community Services	Dedicated Benefits Specialist to increase SCS' benefits referral capacity, driving access and equity for vulnerable populations: Dedicated Benefits Specialist provides referrals and enrollment in government benefits programs including Medi-Cal, Medicare, SSDI, CalFresh, utility assistance and survivor benefits. The program aims to connect economically unstable individuals and families with public benefits that promote self-sufficiency. The Specialist will collaborate directly with SCS case managers to identify client needs, facilitate applications, and provide hands-on assistance to clients facing barriers to enrollment as well as providing targeted training to case managers for more efficient and effective benefits navigation for clients.	\$50,000



# FY27 Recommended New Grants

Program Area	Agency	Project Title/Description	Rec. Amount
Healthcare Access & Delivery	Sunnyvale School District	Healthcare Grant Enhanced Access Program: Nurses and health assistants provide health screenings, assessments, and services for elementary school students at all 10 sites of Sunnyvale Elementary School District. The Healthcare Grant Enhanced Access program will enhance screenings for students in preschool and special education by using evidence-based specialized equipment and also enable development of protocols and staff training on these new school health services. Additionally the program will develop new partnerships and enhance previous collaborations with community based organizations to bring services directly to the school sites.	\$75,000
Behavioral Health	Adolescent Counseling Services (ACS)	Mental Health Access for Youth Initiative (MHAYI): Clinical director and program directors lead mental health services for elementary school students across seven schools in the Los Altos School District and LGBTQIA+ youth in the El Camino Healthcare District service area.	\$40,000
Diabetes & Obesity	Bay Area Women's Sports Initiative	BAWSI Rollers at Vargas Elementary School: Coach-led adaptive physical activities and operational/program costs for special education boys and girls in kindergarten through 5th grade at Vargas Elementary School in Sunnyvale.	\$17,500
Chronic Conditions	Cancer CAREpoint	Cancer CAREpoint Chronic Disease Management & Wellness Program: Licensed therapists and licensed wellness practitioners provide behavioral health services and evidence-based interventions that strengthen coping skills, resilience, and self-management to individuals living with cancer in the El Camino Healthcare District.	\$15,000
Chronic Conditions	Caring Minds	Mind Forward: Mind Forward is a culturally tailored dementia prevention program designed to reduce modifiable risk factors for cognitive decline among Cantonese-speaking adults.	\$30,000



## FY27 Recommended New Grants

Program Area	Agency	Project Title/Description	Rec. Amount
Behavioral Health	Child Advocates of Silicon Valley	Behavioral Health Advocacy Program for School Aged Foster Youth: Court Appointed Special Advocate (CASA) Supervisors provide CASA volunteers with experienced coaching that supports the CASA program advocacy work for, and the health development of, school-age foster youth (ages 6-17) in the El Camino Healthcare District. The population served is low-income (at or below 100%-150% FPL), as they are all children in the SCC foster care system, and are, therefore, dependents of the Court. All of the children the program serves are eligible for the Free Lunch program and participate in MediCal for all medical and dental needs.	\$60,000
Economic Stability	El Camino Health	El Camino Health: Economic Opportunity Internship Program FY2027: Recruitment and wages for interns, providing professional opportunities in healthcare for local, underrepresented young adults at the El Camino Health Mountain View campus.	\$66,000
Behavioral Health	El Camino Health	El Camino Substance Use Navigator (SUN) Program: The El Camino Substance Use Navigator (SUN) Program provides crucial post-emergency department (ED) support for individuals diagnosed with substance use disorders, particularly those dealing with alcohol, opioid, and stimulant use. The program aims to reduce repeat ED visits, improve patient engagement with substance use treatment services, and connect patients with essential community resources. The program is targeted at high-risk populations, including Medi-Cal beneficiaries, the uninsured, and the unhoused.	\$120,000
Economic Stability	Foothill-De Anza Community Colleges Foundation	Strengthening the Radiologic Technologist Pathway: Financial assistance to support RadTech students with completing program and certifications.	\$57,500



## FY27 Recommended New Grants

Program Area	Agency	Project Title/Description	Rec. Amount
Behavioral Health	Lotus Family Services	Family Connection Program: Licensed and associate therapists/social workers will provide psychoeducational group training sessions, individual parent coaching and parent-child group retreat to identified at-risk youth including children and families involved with the Department of Family and Children Services including foster care, family maintenance/early intervention, domestic violence programs and shelters, juvenile justice involved, teen parents, family court, transitional housing or identified as high-risk through ACES screenings. Services will take place virtually, home-based or at the organization location.	\$25,000
Behavioral Health	Momentum for Health	Trusted Response Urgent Support Team (TRUST): Provide mobile crisis response, de-escalation, safety planning, needs assessment, and direct linkage to services such as mental health care, substance use treatment, housing support, and basic needs assistance. Services are delivered by a multidisciplinary team that includes trained behavioral health professionals – a Crisis Intervention Specialist, a First Aid Responder, and a Peer Support Specialist management support to stabilize individuals in crisis to address behavioral health crises and unmet basic needs through compassionate, community-based case management support, reduce unnecessary law enforcement involvement, and connect residents to appropriate care and resources.	\$47,000
Chronic Conditions	Pacific Stroke Association	Multilingual Stroke Support Program: Multilingual stroke education and support groups	\$20,000
Healthcare Access & Delivery	RotaCare Bay Area	RotaCare Sunnyvale (a service site of RotaCare Bay Area) A Safety Net Below the Safety Net in North Santa Clara County: Mobile clinic in Sunnyvale (at Columbia Neighborhood Center) offering free comprehensive care, with after-hours availability	\$30,000



# FY2027 Strategy Highlights

## Drivers for Funding Increases and Strategic Investments

- **Comprehensive Safety-Net and Primary Care Capacity:** High-dollar investments prioritize Federally Qualified Health Centers (FQHCs) and community clinics to absorb increased patient volume, particularly for uninsured, underinsured, and Medi-Cal populations requiring integrated medical, dental, and behavioral health services (e.g., Ravenswood Family Health Network, Valley Health Foundation/Santa Clara Valley Healthcare, RotaCare).
- **Backfilling Public Funding Health Deficits:** A primary driver for increased funding recommendations is the mitigation of severe revenue reductions from federal, state, county, and municipal sources. This ensures continuity of critical safety-net services (e.g., Planned Parenthood Mar Monte, Day Worker Center, Ravenswood Family Health Network).



# FY2027 Strategy Highlights (continued)

## Drivers for Funding Increases and Strategic Investments

- **Aging in Place and Geriatric Behavioral Health:** Funding heavily supports intensive case management paired with embedded behavioral health clinicians to address rising acuity in older adults, specifically targeting isolation, dementia, cognitive decline, and housing instability (e.g., Avenidas, Community Services Agency, Sunnyvale Community Services).
- **Expansion of School-Based Health Continuums:** Additional investments are directed toward expanding school-based multi-tiered systems of support infrastructure addressing the higher acuity needs of students and their families. This includes moving beyond basic counseling to establish comprehensive behavioral health continuums, School-Based Intervention Teams (SBITs), and enhanced nursing protocols for medically fragile and special education students (e.g., Mountain View Whisman, Sunnyvale, Mountain View Los Altos and Los Altos School District, Cupertino Union School District).



# FY2027 Strategy Highlights (continued)

## Drivers for Funding Increases and Strategic Investments

- **Workforce Initiatives:** Internships and financial support for students with a particular focus on clinical and other health care related roles (e.g., El Camino Health Economic Opportunity Internship, Foothill-De Anza Community College Foundation).
- **Behavioral Health Supports for Legal System Involved Youth and Families:** Advocacy and support for children and families involved with the Department of Family and Children Services including foster care, domestic violence programs, juvenile justice involved, teen parents or family court (e.g., Child Advocates of Silicon Valley, Lotus Family Services).



# FY2027 Strategy Highlights (continued)

## Drivers for Funding Increases and Strategic Investments

- **Expansion of Mobile and Access for Safety-Net Care:** Funding to address the "wage vs. wellness dilemma," increase accessibility of care providers to neighborhoods and reduce emergency department utilization through non-traditional, mobile care delivery models (e.g., RotaCare, Health Mobile, On-Site Dental).
- **Public Benefits Navigation to Address Changing and Complex Requirements:** Advocacy and legal services for economically unstable individuals and families facing barriers to access public benefits such as healthcare and housing to promote self-sufficiency which complements and enhances the currently ECHD-supported safety-net case management (e.g., Sunnyvale Community Services, Community Services Agency MVLA, Law Foundation).



# FY2027 Strategy Highlights (continued)

## Drivers for Funding Increases and Strategic Investments

- **Crisis Intervention and Harm Reduction:** Strategic funding supports mobile crisis response teams and substance use navigators designed to stabilize individuals experiencing behavioral health crises in the community, thereby reducing unnecessary law enforcement involvement and emergency department utilization (e.g., Momentum Trusted Response Urgent Support Team (TRUST), ECH Substance Use Navigator (SUN) Program).



# FY2027 Proposed Two-Year Grants

- In October 2026, ECHD Board approved an update to the FY2027 Grants Policy to **increase the total allowable percentage of two-year grants from 30% to 60%**.
- Staff evaluated the current portfolio and identified additional grant categories of high-performing, long-standing, and District focused agency grants to propose for the FY27-FY28 two-year grant cohort.
- The current FY26-FY27 two-year grant cohort will continue and have no changes

Current FY26-FY27 Cohort	Proposed FY27-FY28 Cohort	Rationale for new categories
Community Services Agency Case Management and Safety-Net Programs  School Healthcare Programs  School Behavioral Health Programs	District Location-Based Agency Programs  Staff Innovation Grants  Clinics/FQHC Safety-Net	All are agencies and grants that have a longstanding history of high-performance and are focused and located in the District.  Adding the three additional groups of grants provides more stability and support for the grants and agencies that are focused on the District.



# Recommended New Two-Year Grants FY27-28

Health Need	Agency	Program
<b>Healthcare Access</b>	El Camino Health - Care Coordination	Health Care Navigation Specialist
	Planned Parenthood Mar Monte	Access to Care at PPM's Mountain View Health Center
	Ravenswood Family Health Network	Primary Healthcare, Dental, Integrated Behavioral Health Services and Chronic Condition Management services to Low-Income Residents of El Camino Healthcare District
	Valley Health Foundation	Dental Services in Sunnyvale and Mountain View
<b>Behavioral Health</b>	Avenidas	Avenidas Rose Kleiner Adult Day Health Program
<b>Diabetes &amp; Obesity</b>	City of Sunnyvale - Columbia Neighborhood Center	ShapeUp Sunnyvale
	Living Classroom	Healthy Gardens, Healthy Minds: School-Based Environmental Education & Nutrition
	YMCA of Silicon Valley	YMCA Summer Camp
<b>Economic Stability</b>	Day Worker Center of Mountain View	Healthy Meals Program
	Hope's Corner Inc	Healthy Food for Hope
	Mountain View Police Department's Youth Services Unit	Dreams and Futures



# Applications Recommended for New Programs

## 43 applications for new programs

### 19 Applications Recommended for New Programs

- |   |   |   |
|---|---|---|
| <ul style="list-style-type: none"> <li>• Adolescent Counseling Services</li> <li>• Bay Area Women’s Sports Initiative – Rollers Program at Vargas Elementary School</li> <li>• Cancer CAREpoint</li> <li>• Caring Minds</li> <li>• Child Advocates of Silicon Valley</li> <li>• Community Services Agency of Mountain View, Los Altos, and Los Altos Hills</li> <li>• Cupertino Union School District</li> <li>• El Camino Health: Economic Opportunity Internship Program</li> </ul> | <ul style="list-style-type: none"> <li>• El Camino Health: Substance Use Navigator Program</li> <li>• Foothill-De Anza Community Colleges Foundation</li> <li>• Los Altos School District</li> <li>• Lotus Family Services</li> <li>• Momentum for Health-Trusted Response Urgent Support Team</li> <li>• Mountain View Whisman School District-Health Services Continuity of Care Program</li> </ul> | <ul style="list-style-type: none"> <li>• Mountain View Whisman School District-Continuity of Care: Mental Health Continuum</li> <li>• Pacific Stroke Association</li> <li>• RotaCare Bay Area</li> <li>• Sunnyvale Community Services</li> <li>• Sunnyvale School District</li> </ul> |
|---|---|---|



# Applications Not Recommended for Funding

## 25 Applications Not Recommended for funding (24 new programs, \*1 current program)

- |  |   |  |
|--|---|--|
| <ul style="list-style-type: none"> <li>• AbilityPath</li> <li>• AgeUp</li> <li>• Avenidas</li> <li>• California University-Silicon Valley</li> <li>• Community School of Music and Arts</li> <li>• Counseling and Support Services for Youth</li> <li>• Creative Learning Foundation</li> <li>• Cupertino Union School District</li> <li>• Healthier Kids Foundation</li> <li>• Kyle J. Taylor Foundation</li> </ul> | <ul style="list-style-type: none"> <li>• Mountain View-Los Altos Union High School District</li> <li>• Pacific Clinics</li> <li>• Project Safety Net</li> <li>• Hope Services</li> <li>• Saved By Nature</li> <li>• El Camino Health Learning Experience Platform</li> <li>• Silicon Valley Bicycle Exchange</li> <li>• South Asian Heart Center</li> <li>• Stanford Health Care-Trauma Injury Prevention</li> <li>• Rebuilding Together Peninsula</li> </ul> | <ul style="list-style-type: none"> <li>• Second Harvest of Silicon Valley</li> <li>• Vista Center for the Blind and Visually Impaired</li> <li>• WANDA Women and Allies</li> <li>• Youth Community Services</li> <li>• *El Camino Health District Population Program Manager (Funded in FY26, effective FY27 move out of grant budget to the Pop Health program budget)</li> </ul> |
|--|---|--|



## Reasons that applications are not recommended for funding

In addition to key factors such as availability of funds, approved percentage allocations by health need, and our desire to maintain support for key organizations in the District, some other recurring themes arose for reasons why new applicants were not recommended for funding:

1. Lack of alignment with the Implementation Strategy and selected health needs
2. Lack of clarity on how the proposed program will impact health outcomes for targeted populations
3. Budget not aligned with stated goals, not clear on proposed use of funds, or requested amount is not reasonable
4. Service limited to a low number of people and high cost per person/service



## Reasons that applications are recommended for partial funding

Several common reasons that an application may be recommended for partial funding surfaced through the review process. Some themes that consistently emerge as justification for partial, rather than full funding of grant requests:

1. New organization, new program, or new program element for an existing Community Benefit Grant Program may be recommended for funding at a lower level to assess performance, organizational capacity, and community impact before considering full funding in future cycles
2. Maintaining parity among similar programs
3. Requested amount exceeds ECHD's typical investment relative to program size or scope
4. Overall anticipated impact of ECHD's funds, such as when the program is well-funded by other sources, or the ECHD request is a small percentage of the total program budget
5. Specific budget details, particularly if certain line items are lower impact to the program or are things the ECHD program does not fund



# Policy Change: Increasing Allowable Two-Year Grants

In October 2026, ECHD Board approved an update to the FY2027 Grants Policy to **increase the total allowable percentage of two-year grants from 30% to 60%**. The rationale for the change was based on the successful implementation of two-year grants starting in FY24, as well as CBAC guidance last year to consider flexibility for additional two-year grants based on eligibility criteria.

- Following prior CBAC feedback, staff evaluated the potential expansion of the two-year grant term to additional grants and increasing the total aggregate amount of annual Implementation Strategy Report and Community Benefit Plan approved by the ECHD Board.
- Adopting an increase for additional two-year grant funds aligns with the tactics in the ECHD Strategic Framework to show longer-term impact of grants to address large scale community health issue over multiple years.
- Staff found that the ECHD portfolio has had consistent grantees over the last ten years while supporting innovative funding opportunities. A vast majority of grantees have been funded for 3+ years.
- Staff evaluation found that the initial implementation of two-year grants was successful, and the recommendation to continue two-year grants was approved for FY26.

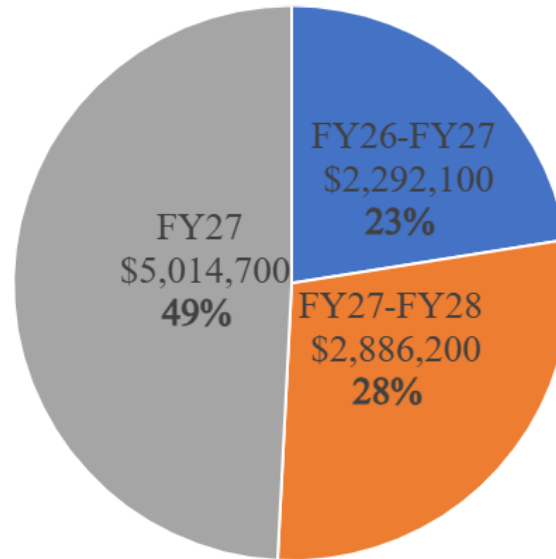


# Continuing FY26-27 Grants

Health Need	Agency	Program
<b>Healthcare Access</b>	Cupertino Union School District	Student Health Services
	Mountain View Whisman School District	Student Health Services
	Sunnyvale School District	Student Health Services
<b>Behavioral Health</b>	Pacific Clinics	School-Based Intervention Teams
	Cupertino Union School District	Mental Health Counseling Program
	Los Altos School District	Mental Health Counseling Program
	Mountain View Los Altos Union High School District	Mental Health and Case Management Services
<b>Chronic Conditions</b>	Community Services Agency of Mountain View-Los Altos	Senior Services Intensive Case Management Program
<b>Economic Stability</b>	Sunnyvale Community Services	Social Work Case Management/Homebound Case Management
	Sunnyvale Community Services	Comprehensive Safety-Net Services



## 51% of Total Recommendations in Two-Year Grants: FY26-FY27 & FY27-FY28



## FY2027 Dual Programs Request Summary (1 of 2)

Health Need	Agency	Requested	CBAC Recommended
Healthcare Access & Delivery	Anewvista Community Services	\$50,000	\$30,000
Diabetes & Obesity	Bay Area Women's Sports Initiative	\$45,565	\$45,000
Diabetes & Obesity	California University-Silicon Valley	\$29,999	DNF
Diabetes & Obesity	Chinese Health Initiative	\$300,404	\$285,000
Behavioral Health	Counseling and Support Services for Youth	\$55,000	DNF
Behavioral Health	Cupertino Union School District	\$102,500	\$102,500
Healthcare Access & Delivery	Cupertino Union School District	\$110,000	\$110,000
Behavioral Health	Eating Disorders Resource Center	\$25,000	\$25,000
Economic Stability	El Camino Health	\$66,000	\$66,000
Healthcare Access & Delivery	Health Mobile	\$150,000	\$100,000
Healthcare Access & Delivery	Healthier Kids Foundation	\$101,000	DNF



## FY2027 Dual Programs Request Summary (2 of 2)

Health Need	Agency	Requested	CBAC Recommended
Healthcare Access & Delivery	Kyle J. Taylor Foundation	\$67,416	DNF
Healthcare Access & Delivery	LifeMoves	\$210,000	\$210,000
Behavioral Health	Momentum for Health	\$290,000	\$290,000
Diabetes & Obesity	Playworks, Northern California	\$322,441	\$270,000
Economic Stability	Rebuilding Together Silicon Valley	\$50,000	\$30,000
Diabetes & Obesity	Roots Community Health	\$96,044	\$70,000
Healthcare Access & Delivery	RotaCare Bay Area	\$30,000	\$30,000
Diabetes & Obesity	South Asian Heart Center	\$380,000	\$330,000
Healthcare Access & Delivery	Vista Center for the Blind and Visually Impaired	\$95,860	DNF
Behavioral Health	YWCA Golden Gate Silicon Valley	\$209,152	\$145,000



# ECHD Grant Application Geographical Data

All Grant Proposals	Cupertino	Los Altos	Los Altos Hills	Mountain View	Sunnyvale	Total
Recommended Funds	\$620,421 (6%)	\$793,757 (8%)	\$190,407 (2%)	\$4,477,169 (44%)	\$4,158,246 (41%)	\$10,240,000 (100%)
Recommended People Served	4,100 (6%)	4,565 (7%)	1,619 (5%)	29,452 (43%)	28,255 (42%)	67,991 (100%)
Recommended Services Provided	10,432 (5%)	15,446 (7%)	3,302 (2%)	96,162 (44%)	94,072 (43%)	219,414 (100%)



# ECHD Grant Application Geographical Data

CSA Grant Proposals	Cupertino	Los Altos	Los Altos Hills	Mountain View	Sunnyvale	Total
Recommended Funds	\$0 (0%)	\$13,564 (2%)	\$6,532 (1%)	\$351,738 (43%)	\$453,366 (55%)	\$825,200 (100%)
Recommended People Served	0 (0%)	6 (0%)	2 (0%)	275 (18%)	1,257 (82%)	1,540 (100%)
Recommended Services Provided	0 (0%)	233 (1%)	112 (1%)	6,072 (32%)	12,458 (66%)	18,875 (100%)

School Grant Proposals	Cupertino	Los Altos	Los Altos Hills	Mountain View	Sunnyvale	Total
Recommended Funds	\$0 (0%)	\$281,500 (14%)	\$31,000 (2%)	\$705,500 (35%)	\$973,900 (49%)	\$1,991,900 (100%)
Recommended People Served	0 (0%)	562 (3%)	48 (0%)	9,391 (49%)	9,051 (48%)	19,052 (100%)
Recommended Services Provided	0 (0%)	2,639 (5%)	265 (1%)	22,883 (45%)	24,982 (49%)	50,769 (100%)



## El Camino Health and El Camino Healthcare District Dual-Funded Community Benefit Programs: FY2025, FY2026 & FY2027

**El Camino Health** FY2025: \$530,000 (16% of ECH grants)\* | FY2026: \$565,000 (17% of ECH grants)  
FY2027(Recommended): \$627,000 (19% of ECH grants)\*

**El Camino Healthcare District** FY2025: \$1,585,500 (20% of ECHD grants)\* | FY2026: \$1,674,000 (20% of ECHD grants)  
FY2027 (Recommended): \$2,208,500 (22% of ECHD grants)\*

**Combined Total** FY2025: \$2,115,500 (19% of all grants)\* | FY2026: \$2,239,000 (19% of all grants)  
FY2027(Recommended): \$2,835,500 (21% of all grants)\*

*\*FY2025 & FY2026 dual request totals reflect accurate totals, only programs that are also a dual request for FY2027 are presented below.*

Program Name	FY2025	FY2026	FY2027 (Recommended)
<b>AnewVista</b>			
FY2027 – \$50,000 (Recommended)			
ECH – \$20,000			
ECHD – \$30,000			
<b>Bay Area Women's Sports Initiative Program (BAWSI)</b>			
FY2025 – \$59,000			
ECH – \$20,000			
ECHD – \$39,000			
FY2026 – \$59,000			
ECH – \$20,000			
ECHD – \$39,000			
FY2027 – \$65,000 (BAWSI Girls - Recommended)			
ECH – \$20,000			
ECHD – \$45,000			
<i>(BAWSI Rollers - Not a Dual Applicant)</i>			
<b>California University-Silicon Valley</b>			
FY2027 – DNF			
ECH – DNF			
ECHD – DNF			
<b>Chinese Health Initiative (ECH)</b>			
FY2025 – \$305,000			
ECH – \$30,000			
ECHD – \$275,000			
FY2026 – \$305,000			
ECH – \$30,000			
ECHD – \$275,000			
FY2027 – \$315,000 (Recommended)			
ECH - \$30,000			
ECHD – \$285,000			
<b>Counseling and Support Services for Youth (CASSY)</b>			
FY2027 – DNF			
ECH – DNF			
ECHD – DNF			
<b>Cupertino Union School District – Mental Health Counseling</b>			
FY2025 – \$232,500			
ECH – \$130,000			
ECHD – \$102,500			
FY2026 – \$232,500			
ECH – \$130,000			
ECHD – \$102,500			
FY2027 – \$232,500 (Recommended)			
ECH – \$130,000			
ECHD – \$102,500			
<b>Cupertino Union School District – School Nurse Program</b>			
FY2025 – \$215,000			
ECH – \$110,000			
ECHD – \$105,000			
FY2026 – \$220,000			
ECH – \$110,000			
ECHD – \$110,000			
FY2027 – \$220,000 (Recommended)			
ECH – \$110,000			
ECHD – \$110,000			
<b>Eating Disorder Resource Center (EDRC)</b>			
FY2027 – \$25,000 (Recommended)			
ECH – DNF			
ECHD – \$25,000			
<b>El Camino Health: Economic Opportunity Internship Program</b>			
FY2027 – \$133,000 (Recommended)			
ECH – \$67,000			
ECHD – \$66,000			
<b>Health Mobile</b>			
FY2026 – \$110,000			
ECH – \$60,000			
ECHD – \$50,000			
FY2027 – \$160,000 (Recommended)			
ECH – \$60,000			
ECHD – \$100,000			
<b>Healthier Kids Foundation</b>			
FY2027 – \$70,000 (Recommended)			
ECH – \$70,000			
ECHD – DNF			
<b>Kyle J. Taylor Foundation</b>			
FY2027 – DNF (Recommended)			
ECH – DNF			
ECHD – DNF			
<b>LifeMoves</b>			
FY2025 – \$210,000			
ECH – \$50,000			
ECHD – \$160,000			
FY2026 – \$210,000			
ECH – \$50,000			
ECHD – \$160,000			
FY2027 – \$260,000 (Recommended)			
ECH – \$50,000			
ECHD – \$210,000			
<b>Momentum for Mental Health</b>			
FY2025 – \$330,000			
ECH – \$40,000			
ECHD – \$290,000			
FY2026 – \$330,000			
ECH – \$40,000			
ECHD – \$290,000			
FY2027 – \$330,000 (Recommended)			
ECH – \$40,000			
ECHD – \$290,000			
<b>Playworks</b>			
FY2025 – \$240,000			
ECH – \$40,000			
ECHD – \$200,000			
FY2026 – \$268,800			
ECH – \$40,000			
ECHD – \$228,800			
FY2027 – \$310,000 (Recommended)			
ECH – \$40,000			
ECHD – \$270,000			
<b>Rebuilding Together Silicon Valley</b>			
FY2026 – \$30,000			
ECH – DNF			
ECHD – \$30,000			
FY2027 – \$30,000 (Recommended)			
ECH – DNF			
ECHD – \$30,000			

## El Camino Health and El Camino Healthcare District Dual-Funded Community Benefit Programs: FY2025, FY2026 & FY2027

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### **Roots Community Health**

FY2027 – \$70,000 (Recommended)

ECH – DNF

ECHD – \$70,000

### **RotaCare Bay Area**

FY2027 – \$30,000 (Recommended)

ECH – DNF

ECHD – \$30,000

### **South Asian Heart Center**

FY2025 – \$370,000

ECH – \$60,000

ECHD – \$310,000

FY2026 – \$370,000

ECH – \$60,000

ECHD – \$310,000

FY2027 – \$390,000 (Recommended)

ECH – \$60,000

ECHD – \$330,000

### **Vista Center for the Blind and Visually Impaired**

FY2026 – \$25,000

ECH – \$25,000

ECHD – DNF

FY2027 – DNF (Recommended)

ECH – DNF

ECHD – DNF

### **YWCA Golden Gate Silicon Valley**

FY2027 – \$145,000 (Recommended)

ECH – DNF

ECHD – \$145,000



## EL CAMINO HEALTHCARE DISTRICT BOARD MEETING COVER MEMO

**To:** El Camino Healthcare District Board of Directors  
**From:** Dan Woods, CEO  
**Date:** June 23, 2026  
**Subject:** ECHD 5-Year Strategic Plan (2026–2031): Framework Summary and Statement Rationale

### **Purpose:**

This memo accompanies the ECHD 5-Year Strategic Framework recommended for approval by the Board. It provides context for each element of the strategic framework — Mission, Vision, Values, Value Proposition, and Strategic Priorities — explains how the statements were derived from the Board’s deliberations, and illustrates how they work together as a coherent, synergistic strategy.

### **How the Statements Fit Together:**

The five elements of the strategic framework are not independent declarations. They are designed as an interlocking system, each building on the one before it and reinforcing those that follow.

**Mission → Vision:** The Mission defines what the District does — improve the health of community members. The Vision defines the aspirational outcome of doing it well: that every community member achieves their optimal health. The Mission is the engine; the Vision is the destination.

**Vision → Value Proposition:** The Vision is aspirational and universal. The Value Proposition narrows it to explain how ECHD specifically achieves that aspiration — not by operating in isolation, but by strengthening the connection between the health system and the community through programs, partnerships, and people. This is what makes the District distinctive.

**Value Proposition → Strategic Priorities:** The three Strategic Priorities are the operational expression of the Value Proposition. Each Priority represents one of the primary ways the District invests in programs, partnerships, and people: by ensuring access, building public trust and transparency, and promoting health and preventing disease.

**Values → Everything:** The Values are not a separate layer — they are the behavioral foundation across all of the above. Compassion informs how access programs are delivered. Responsible Stewardship governs how investments are made. Transparent Accountability shapes how the community is informed. Ethics and Integrity guides every decision the Board makes in pursuit of the Vision.

Together, the framework can be read as a single coherent statement: The District exists to improve community health (Mission), working toward a future where every member achieves their optimal health (Vision). It does this by strengthening the community’s connection to the health system through targeted investments (Value Proposition), guided by clear values, and organized around three strategic priorities that ensure access, build trust, and advance prevention and wellness (Strategic Priorities).

## Strategic Framework Statements:

### Mission Statement – A clean statement of purpose (“Why we exist”)

<b>MISSION</b>	<p><b>Selected in Meeting:</b> <i>To improve the health of District residents through exceptional care, strategic partnerships, and services that meet community needs.</i></p> <p><b>Proposed – Simplified by consultants/staff:</b> <i>To improve the health of community members</i></p>
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**Rationale for Selection:** During the June 9 retreat, board members expressed a strong preference for concision — a mission statement short enough to be remembered and repeated. The selected statement distills the District’s core purpose to its essence: improving health. The word “community members” was intentional, reflecting the Board’s preference over more restrictive terms like “residents” or “patients,” ensuring the mission is inclusive of all who live, work, or receive care within the District.

**What was considered and not selected:** Alternatives included more expansive statements referencing “strategic partnerships,” “equitable health services,” and “community-centered” delivery. While those themes remain embedded in the Value Proposition and Strategic Priorities, the proposed version keeps the Mission itself unencumbered — a clean statement of purpose rather than a description of method.

### Vision Statement – The organizations long-term aspirational goal

<b>VISION</b>	<i>To enable each of our community members to achieve their optimal health.</i>
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**Rationale for Selection:** The Vision was the most extensively deliberated element at the retreat. The Board converged on “enable” over “ensure,” reflecting a philosophically important distinction: the District’s role is to create the conditions for health, not to mandate or guarantee outcomes. As one board member noted, “enable” acknowledges that individuals ultimately determine their own health trajectories, while the District removes barriers and expands opportunity.

**The word “optimal”:** The Board moved from “maximum attainable” — language drawn from the World Health Organization — to “optimal,” which was felt to be more accessible and appropriately aspirational without setting an unreachable standard. “Optimal” implies the best achievable given individual circumstances, aligning with the equity theme that ran throughout the retreat discussion.

**The phrase “each of our community members”:** The Board debated “residents,” “community,” and “each community member” at length. “Each of our” is proposed because it is both personal and equitable — it signals that the Vision applies to every individual, not just the population in aggregate. This reflects the Board’s commitment to health equity, voiced particularly by Director King, who emphasized the District’s obligation to those who cannot access care through conventional means.

## *Values – Core beliefs and principles that guide how a company operates and pursues its mission*

The Board looks to build upon the existing El Camino Health system values while establishing a distinct set of District-specific values that reflect the unique nature of the District as an elected, publicly accountable government entity.

**Structure:** The District's values are presented alongside three shared Health System values (Quality, Safety, and Innovation), which apply to both entities. The six recommended District-specific values are:

- Compassion — Treat all individuals equally, with kindness, respect, and empathy.
- Community-Centered Service — Partnering with local organizations, volunteers, and philanthropic groups to provide healthcare across all life stages.
- Responsible Stewardship — Managing resources responsibly to sustain and grow services that meet community health needs.
- Transparent Accountability — Taking responsibility for the impact of actions on the community and each other.
- Collaborative Partnership — Using a team approach to serve the best interest of the community.
- Ethics and Integrity — As elected representatives, we act with honesty, fairness and moral courage in every decision we make, guided by what is best for our community.

**Why Quality, Safety, and Innovation are recommended as Health System Values:** The consultants and staff propose that Quality, Safety, and Innovation be assigned to El Camino Health as the operating health system rather than to the District because the health system governs the direct delivery of clinical care — an operational function that the District does not currently perform. The District's role, as established in the strategic framework, is to strengthen the connection between the health system and the community: funding programs, building partnerships, ensuring access, and stewarding public resources. It is El Camino Health — with its clinical staff, facilities, and patient relationships — that must pursue excellence in care quality, maintain patient and workforce safety, and drive innovation in health delivery. Placing Quality, Safety, and Innovation at the District level would imply a direct accountability for clinical outcomes that the District is not structured to manage. By contrast, the District's six values — Compassion, Community-Centered Service, Responsible Stewardship, Transparent Accountability, Collaborative Partnership, and Ethics and Integrity — each reflect the character and conduct of an elected public body making community-level investments. Presenting all nine values together in the framework acknowledges that the District and the health system share a common purpose.

**Rationale for Changes:** The Board began with the existing Health System values and refined several titles to better reflect the District's identity. "Community" became "Community-Centered Service," "Collaboration" became "Collaborative Partnership," and "Stewardship" became "Responsible Stewardship" — each modification adding a descriptive qualifier that signals active, purposeful commitment rather than a passive trait. "Accountability" became "Transparent Accountability" to reinforce the District's public reporting obligations.

**Ethics and Integrity — New Addition:** This value was added specifically at the Board's direction, with language that was unanimously embraced. The phrasing "as elected representatives" grounds this value in the unique character of the Board — members who are directly accountable to the voters

of the District, not appointed or hired. The concept of “moral courage” was cited as particularly resonant, illustrated by prior decisions to fund programs — such as psychiatric services — that addressed genuine community need even when financially challenging.

### Value Proposition – *The unique value ECHD will provide to its target audience*

#### VALUE PROP

*ECHD strengthens the connection between the health system and the community – investing in programs, partnerships, and people.*

**Rationale for Selection:** The Board considered more than a dozen alternatives across three distinct style categories: short taglines, narrative statements, and a hybrid approach. The selected statement was identified as the preferred option during the retreat, with the Board noting that it is clear, action-oriented, and differentiating without being either too generic or too complex to communicate.

**Why this statement works:** The phrase “strengthens the connection” directly addresses what makes ECHD structurally unique — it bridges two entities (the health system and the community) that might otherwise operate independently. The deliberate triad of “programs, partnerships, and people” covers the full range of District investment: funded programs, collaborative relationships with other providers and organizations, and direct human capital including workforce and community navigators.

**What was considered and not selected:** A longer alternative — adding language about preventing illness and ensuring no resident is left without care — was also presented and discussed. While the Board found the language compelling, it was felt to be better suited to the Strategic Priorities than the Value Proposition itself. Other alternatives framing the District as a “community-owned,” “publicly accountable” steward were considered but viewed as more legalistic than communicative. The Board preferred a statement that a resident, partner, or funder could immediately understand and remember.

**On the Exclusion of “Expertise”:** After additional deliberations, the consultants and staff elected not to recommend language referencing the District’s “expertise” that had been suggested during the retreat. While the intent behind that language — differentiating ECHD from other publicly governed health entities — was valid, “expertise” is not a durable basis for differentiation when applied to an elected board. Unlike a professional management team or a standing clinical body, the District Board is subject to election cycles, meaning its composition can change materially every three years. A Value Proposition is intended to be a stable, long-term statement of what makes an organization distinctively valuable — one that holds true regardless of who holds a particular seat. The District’s true differentiator is structural, not personal: it is the only publicly accountable, community-governed body with both the mandate and the resources to bridge the health system and the broader community it serves. That distinction holds regardless of who is elected to the Board, making it a far more resilient foundation for the Value Proposition than any reference to the expertise of its current members.

### Strategic Priorities

The three Strategic Priorities will represent where the District should focus its resources and energy over the 2026–2031 planning horizon. They emerged from an extensive exercise at the retreat in which each board member presented their individual priorities, followed by facilitated discussion to identify common themes and appropriate levels of strategic abstraction.

### **Priority 1: Access to Healthcare**

*Ensuring every community member – regardless of circumstance – can access the care, navigation, and support services they need.*

**Rationale:** This priority reflects the District’s foundational obligation and longest-standing commitment. Several board members mentioned elements that fall within this bucket. The equity dimension — the District’s role as a floor for those who cannot access care through conventional means, and the critical importance of hospital excellence and service expansion, including brain health and stroke care. The initiatives under this priority span school-based programs, care navigation, support for safety net providers, and chronic disease management — collectively addressing the full spectrum of access barriers from geography and cost to health literacy and care continuity.

### **Priority 2: Community Engagement, Transparency & Education**

*Building public trust by openly reporting on District investments, holding funded programs accountable, and connecting residents to District-supported resources.*

**Rationale:** This priority reflects the Board’s strong consensus around public accountability as a District differentiator. The Board views transparent stewardship of public tax dollars as both a legal obligation and a competitive advantage — something that distinguishes ECHD from for-profit and even nonprofit health systems operating in the region.

### **Priority 3: Health Promotion and Disease Prevention**

*Investing in evidence-based programs that prevent disease, detect illness early, and support healthy aging – with measurable impact on community health.*

**Rationale:** This priority reflects the broadest board consensus of the three — with particular emphasis on pre-diabetes and metabolic health, mental health across age groups, and healthy aging. The purpose statement’s emphasis on “measurable impact” responds directly to board member concern that District investments produce demonstrable outcomes, not paper programs. This priority is where the District most clearly positions itself as acting upstream of the hospital — investing in health before illness, not just funding care after it.

## **Conclusion:**

The 2026–2031 Strategic Framework was chosen not in isolation but as part of a coherent architecture: the Mission anchors purpose, the Vision sets aspiration, the Values establish character, the Value Proposition articulates distinctiveness, and the Strategic Priorities direct resources.

The framework is designed to be durable across five years while remaining flexible at the initiative and tactic level, where staff will operationalize the Board’s direction through work planning, ownership assignment, and outcome measurement. The Board is asked to formally adopt this framework at the June 23 meeting, with implementation planning to follow.



# 5-Year Strategic Plan

June 23, 2026

# Executive Summary

- The content in this presentation is broken into two parts:
  1. Contextual slides which show what was selected by the Board in the Retreat, suggested revisions from the consultants and staff (if applicable), and alternatives for each statement that were discussed in the retreat
  2. The recommended framework, with Mission, Vision, Values, Value Proposition Statements, and Strategic Priorities that were refined from the contextual work
- Slide 11 provides a high level draft of initiatives and tactics that align with the proposed framework to give an idea of what it might look like. The intent is to bring back a more refined version in a subsequent meeting.
- **Recommended Action** – Approve the Strategic Framework, including the Mission, Vision, Values, Value Proposition Statements, and Strategic Priorities.



# Context and Statement Evolution



# Mission Statement Alternatives

*Mission Statement: “Why We Exist”*

- ***Selected in Meeting:***

*To improve the health of District residents through exceptional care, strategic partnerships, and services that meet community needs*

- ***Proposed – Simplified by consultants/staff:***

*“To improve the health of community members.”*

- ***Other alternatives discussed in the meeting:***

- To ensure District residents have access to exceptional, equitable health services by delivering care directly and partnering with trusted community providers.
- To advance the health and well-being of District residents by providing and partnering to deliver high-quality, accessible, and community-centered health services



# Vision Statement Alternatives

*Vision Statement: “Long-term aspirational goal”*

- ***Selected in Meeting:***

*“To enable each of our community members to achieve their optimal health.”*

- ***Alternatives:***

- *To ensure each of our community members achieves optimal health.*



# Values Statements Alternatives Selected in the Meeting

*Values: Core beliefs and principles that guide how a company operates and pursues its mission*

- **Quality:** Pursuing excellence through evidence-based care in partnership with patients and families.
- **Safety:** Prioritizing zero harm for patients, visitors, and team members in every decision and process.
- **Compassion:** Treat all individuals equally, with kindness, respect, and empathy.
- **Community-Centered Service:** Partnering with local organizations, volunteers, and philanthropic groups to provide healthcare across all life stages.
- **Responsible Stewardship:** Managing resources responsibly to sustain and grow services that meet community health needs.
- **Innovation:** Embracing forward-thinking solutions to improve health outcomes.
- **Transparent Accountability:** Taking responsibility for the impact of actions on the community and each other.
- **Collaborative Partnership:** Using a team approach to serve the best interest of the community.
- **Ethics and Integrity:** As elected representatives, we act with honesty, fairness and moral courage in every decision we make, guided by what is best for our community.



# Proposed Values Statements From Consultants and Staff

*Values: Core beliefs and principles that guide how a company operates and pursues its mission*

- **District:**

- **Compassion:** Treat all individuals equally, with kindness, respect, and empathy.
- **Community-Centered Service:** Partnering with local organizations, volunteers, and philanthropic groups to provide healthcare across all life stages.
- **Responsible Stewardship:** Managing resources responsibly to sustain and grow services that meet community health needs.
- **Transparent Accountability:** Taking responsibility for the impact of actions on the community and each other.
- **Collaborative Partnership:** Using a team approach to serve the best interest of the community.
- **Ethics and Integrity:** As elected representatives, we act with honesty, fairness and moral courage in every decision we make, guided by what is best for our community.

- **Health System:**

- **Quality:** Pursuing excellence through evidence-based care in partnership with patients and families.
- **Safety:** Prioritizing zero harm for patients, visitors, and team members in every decision and process.
- **Innovation:** Embracing forward-thinking solutions to improve health outcomes.



# Value Proposition Statements Alternatives

*Value Proposition: Communicates the unique value ECHD will provide to its target audience*

- **Proposed: “ECHD strengthens the connection between the health system and the community – investing in programs, partnerships, and people.”** (selected in meeting, with suggested considerations)
- **Alternatives:**
  - ECHD strengthens the connection between the health system and the community — investing in the programs, partnerships, people, and expertise that prevent illness before it starts and ensure no resident is left without the care they need.
  - The El Camino Healthcare District delivers community-owned, publicly accountable, locally governed health stewardship that improves the health and well-being of the residents it serves.
  - The El Camino Healthcare District provides community-owned, locally governed healthcare leadership that ensures access to high-quality medical services, invests in programs that address local health needs, and stewards public resources to improve the health and well-being of all residents in the District.



# Consultant and Staff Suggested Framework





# ECHD Strategic Framework 2026–2031

**Mission:** To improve the health of community members.

**Vision:** To enable each of our community members to achieve their optimal health.

**Value Prop:** ECHD strengthens the connection between the health system and the community – investing in programs, partnerships, and people.

Strategic Priority	Access to Healthcare	Community Engagement, Transparency & Education	Health Promotion and Disease Prevention
<b>Purpose</b>	<i>Ensuring every community member – regardless of circumstance – can access the care, navigation, and support services they need.</i>	<i>Building public trust by openly reporting on District investments, holding funded programs accountable, and connecting residents to resources.</i>	<i>Investing in evidence-based programs that prevent disease, detect illness early, and support healthy aging – with measurable impact on community health.</i>
<b>Initiatives</b>	<ul style="list-style-type: none"> <li>• School-based programs</li> <li>• Care navigation and case management</li> <li>• Support for FQHCs and safety net providers</li> <li>• Hospital excellence</li> <li>• Support for vulnerable populations</li> <li>• Chronic disease management</li> </ul>	<ul style="list-style-type: none"> <li>• Community Benefit annual report</li> <li>• Public financial reporting</li> <li>• Increase awareness of District supported programs</li> </ul>	<ul style="list-style-type: none"> <li>• Pre-diabetes, metabolic health &amp; chronic disease prevention</li> <li>• Youth and adult mental health and prevention</li> <li>• Healthy aging</li> </ul>

# Proposed El Camino Healthcare District Values

- El Camino Healthcare District’s core beliefs and principles that guide how leadership pursues its mission are supplemented by those of the El Camino Health system

District	<p><b>Compassion</b></p> <p>Treat all individuals equally, with kindness, respect, and empathy.</p>	<p><b>Community-Centered Service</b></p> <p>Partnering with local organizations, volunteers, and philanthropic groups to provide healthcare across all life stages.</p>	<p><b>Responsible Stewardship</b></p> <p>Managing resources responsibly to sustain and grow services that meet community health needs.</p>
	<p><b>Transparent Accountability</b></p> <p>Taking responsibility for the impact of actions on the community and each other.</p>	<p><b>Collaborative Partnership</b></p> <p>Using a team approach to serve the best interest of the community.</p>	<p><b>Ethics and Integrity</b></p> <p>As elected representatives, we act with honesty, fairness and moral courage in every decision we make, guided by what is best for our community.</p>
Health System	<p><b>Quality</b></p> <p>Pursuing excellence through evidence-based care in partnership with patients and families.</p>	<p><b>Safety</b></p> <p>Prioritizing zero harm for patients, visitors, and team members in every decision and process.</p>	<p><b>Innovation</b></p> <p>Embracing forward-thinking solutions to improve health outcomes.</p>



# Strategic Priorities, Initiatives & Draft Tactics 2026–2031

## Access to Healthcare

### School-based programs

- Greater access to healthcare in schools

### Care navigation and case management

- Clinical and community health navigator programs

### Support for FQHCs and safety net providers

- Increased access to primary and specialty care for economically vulnerable individuals
- Dental screenings and care programs

### Hospital excellence

- Assess workforce needs
- Assess community need and viability for new services
- Assess Brain Health clinic

### Support for vulnerable populations

- CalFresh/SNAP enrollment and food bank access
- Additional access to healthy food; reduced food insecurity

### Chronic disease management

- Evidence-based chronic disease treatment and self-management programs

## Community Engagement, Transparency & Education

### Community Benefit annual report

- Annual report developed and distributed annually
- *(Additional tactics to be defined)*

### Public financial reporting

- Regular reporting of financial performance
- *(Additional Tactics to be defined)*

### Increase awareness of District supported programs

- District Newsletter
- *(Additional Tactics to be defined)*

## Health Promotion and Disease Prevention

### Pre-diabetes, metabolic health & chronic disease prevention

- ECHD Population Health prediabetes initiative
- Physical activity interventions for weight loss (youth and adults)
- Evidence-based obesity, prediabetes, and diabetes prevention programs
- School-based nutrition education and food access interventions
- Evidence-based chronic disease prevention and early intervention programs

### Youth and adult mental health and prevention

- Evidence-based counseling, addiction treatment, and mental health care management
- Self-management techniques for depression, anxiety, stress, coping, and resilience
- Screening, diagnosis, treatment, and follow-up for mental health services

### Healthy aging

*(Tactics to be defined)*



## LEGEND:

- Currently implemented through Community Benefit funding
- Proposed new tactic



## EL CAMINO HEALTHCARE DISTRICT BOARD MEETING COVER MEMO

**To:** El Camino Healthcare District Board of Directors  
**From:** Raju Iyer, Chief Financial Officer  
Michael Walsh, Controller  
**Date:** June 23, 2026  
**Subject:** FY2027 Preliminary Budget Presentation

### **Purpose:**

Review and approve the FY2027 Budget for El Camino Healthcare District and El Camino Hospital and Affiliates.

### **Summary:**

Management developed the FY27 Budget using FY2025 audited results, FY2026 projected performance, and anticipated revenue and expense trends for the fiscal year beginning July 1, 2026.

The attached presentation summarizes:

- Revenues and expenses
- Sources and uses of funds
- Key budget assumptions

The FY27 Budget projects total net revenue of \$36.4 million, an increase of \$2.2 million (6.5%) over the FY26 projection. The increase is primarily driven by growth in property tax revenues and investment income.

Total expenses are projected at \$27.9 million, an increase of \$4.0 million (16.9%) over FY26 projections. Key expense drivers include:

- Increased Community Benefit Program funding
- Higher management support costs
- Strategic consulting and purchase services
- Inflationary impacts on operating expenses

FY2027 net income is projected at approximately \$8.5 million.

### **Outcomes:**

To approve and adopt the FY2027 operating budget and allocation of the M&O tax revenues as recommended by management.

### **List of Attachments:**

1. FY27 Budget Presentation



# Fiscal Year 2027 Budget Approval Presentation

Raju Iyer, Chief Financial Officer  
June 23, 2026

# Basis of the El Camino Healthcare District FY2027 Budget

- ***The District budget is first shown in “stand-alone” format, including those transactions which occur at the District level.***
  - This presentation will cover the assumptions driving the District’s budget and will provide information on District–level revenues and expenditures.
  - The FY2027 budget for El Camino Hospital and its affiliates was reviewed at the May finance committee meeting and will be presented at the hospital boarding meeting on June 17, 2026.
- ***The District budget is also shown in consolidated format in this presentation as it is the District’s responsibility to approve the consolidated budget.***



## El Camino Healthcare District Fiscal Years 2025- 2027 Revenues and Expenses (in 000s)

Revenues	FY2025 Actual	FY2026 Projection	FY 2027 Budget	Var positive / (negative)	% Change	Reason
(A) Other Operating Revenue	105	117	123	6	5.1%	YMCA ground lease 5% CPI
(A) Unrestricted M&O Property Taxes	11,450	12,222	12,983	761	6.2%	Gann Limit - operational expense
(B) Restricted M&O Taxes	15,646	15,824	15,874	50	0.3%	Capital Outlay
(B) Taxes Levied for Debt Service	3,746	3,038	3,038	-	0.0%	Tax receipts for GO Bond retirement.
(A) Investment Income (net)	3,192	1,749	3,295	1,546	88.4%	ROI 5.3%
(B) G.O. Interest Income	1,556	1,255	1,105	(150)	-12.0%	
(A) Other - Redevelopment Agency	0	-	-	-		
<b>Total Net Revenue</b>	<b>\$ 35,695</b>	<b>\$ 34,205</b>	<b>\$ 36,418</b>	<b>\$ 2,213</b>	<b>6.5%</b>	
<b>Expenses</b>						
(A) Management Fee	358	500	700	(200)	-40.0%	Management Fee from hospital
(A) Fees & Purchased Services	629	251	770	(519)	-206.8%	\$450k District election; \$120k McKenzie; \$200k Strategy
(A) Supplies & Other Expenses	62	228	356	(128)	-56.1%	\$246k Marketing; \$35k Licenses; \$70k payroll related
(A) Depreciation/Amortization/Interest Expense	5	5	5	-	0.0%	
(B) G.O. Interest Expense (net)	6,798	7,720	7,675	45	0.6%	Bond interest per debt schedule
(A) Community Benefit Program	7,358	8,200	11,430	(3,230)	-39.4%	Per Jon Cowan presentation
(A) IGT Medi-Cal Program Expense	5,193	7,000	7,000	-	0.0%	Inter-governmental transfer
<b>Total Expenses</b>	<b>20,403</b>	<b>23,904</b>	<b>27,936</b>	<b>(4,032)</b>	<b>-16.9%</b>	
<b>NET INCOME</b>	<b>\$ 15,291</b>	<b>\$ 10,301</b>	<b>\$ 8,482</b>	<b>\$ (1,819)</b>	<b>-17.7%</b>	

**FY27 BUDGET RECAP STATEMENT OF REVENUES & EXPENSE**

(A) Unrestricted Revenue & Expense	(3,860)
(B) Restricted Revenue & Expense	12,342
<b>NET INCOME</b>	<b>\$ 8,482</b>



## El Camino Healthcare District Source and Use of Funds (in 000s)

	FY 2027 Budget	Unrestricted			Restricted	
		Unrestricted taxes	El Camino Hospital	Investment Income	Restricted taxes	GO Bond Taxes
<b>Revenues</b>						
(A) Other Operating Revenue	123		123			
(A) Unrestricted M&O Property Taxes	12,983	12,983				
(B) Restricted M&O Taxes	15,874				15,874	
(B) Taxes Levied for Debt Service	3,038					3,038
(A) Investment Income (net)	3,295			3,295		
(B) G.O. Interest Income	1,105					1,105
(A) Other - Redevelopment Agency	-					
<b>Total Net Revenue</b>	<b>\$ 36,418</b>	<b>\$ 12,983</b>	<b>\$ 123</b>	<b>\$ 3,295</b>	<b>\$ 15,874</b>	<b>\$ 4,143</b>
<b>Expenses</b>						
(A) Management Fee	700		700			
(A) Fees & Purchased Services	770		770			
(A) Supplies & Other Expenses	356		356			
(A) Depreciation/Amortization/Interest Exp	5		5			
(B) G.O. Interest Expense (net)	7,675				3,532	4,143
(A) Community Benefit Program	11,430	11,430				
(A) IGT Medi-Cal Program Expense	7,000			7,000		
<b>Total Expenses</b>	<b>\$ 27,936</b>	<b>\$ 13,261</b>	<b>\$ -</b>	<b>\$ 7,000</b>	<b>\$ 3,532</b>	<b>\$ 4,143</b>
<b>NET INCOME</b>	<b>\$ 8,482</b>	<b>\$ (278)</b>	<b>\$ 123</b>	<b>\$ (3,705)</b>	<b>\$ 12,342</b>	<b>\$ -</b>



## Major Assumptions – El Camino Healthcare District in (000s)

- Other Operating Revenue is based on the existing ground lease agreement.
- The Unrestricted M&O Property Taxes are budgeted based upon the Tax Appropriation Limit (Gann Limit).
- Operating Expenses are based on historical payment information with adjustments made for non-recurring expenses.
- Management Fee - Community Benefit Support along with Legal, Strategy Accounting and Governmental:

<b>Management Fee</b>	FY 2025	FY 2026	FY 2027
5 FTE's Community Partnership 45% of SW&B	422	500	500
Management support	-	-	200
<b>Total Management Fee</b>	<b>\$ 422</b>	<b>\$ 500</b>	<b>\$ 700</b>

<b>Community Benefit</b>	FY 2025	FY 2026	FY 2027
Grants	7,840	8,413	10,240
Sponsorships	90	90	90
Placeholder	120	497	100
Grant Program Subtotal	\$ 8,050	\$ 9,000	\$ 10,430
Population Health	\$ -	\$ 1,000	\$ 1,000
<b>Total Community Benefit</b>	<b>\$ 8,050</b>	<b>\$ 10,000</b>	<b>\$ 11,430</b>

- District's budgeted dues are expected to remain a constant of LAFCO at an amount of \$25,000 and \$10,000 for California Special Districts Association.
- Expenses related to the G.O. bonds are based on the 2006 and 2017 G.O. Refunding outcomes and required payment schedules.
- Investment income is based on the expected return rate provided by our Investment Consultant of on an average cash balance of \$83M.
- Community Benefit expenditures are based on the Community Benefit plan.
- IGT – Medi-Cal (PRIME) program - It is expected that the District/Hospital will participate in the program again this year.



El Camino Healthcare District – Consolidated  
(in 000s)

	El Camino Healthcare District	El Camino Hospital and Affiliates	Total
<b>REVENUES</b>			
Net Patient Service Revenue	\$0	\$1,947,520	\$1,947,520
Other Operating Revenue	123	92,926	93,049
Total Net Revenue	123	2,040,446	2,040,569
<b>EXPENSES</b>			
Salaries & Benefits	70	1,058,276	1,058,346
Supplies & Other Expenses	1,756	689,100	690,856
Interest	0	20,629	20,629
Depreciation/Amortization	5	83,040	83,045
TOTAL EXPENSES	1,831	1,851,045	1,852,876
<b>OPERATING INCOME</b>	<b>(\$1,708)</b>	<b>\$189,401</b>	<b>\$187,693</b>
Non Operating Income	10,190	160,820	171,010
<b>NET INCOME</b>	<b>\$8,482</b>	<b>\$350,221</b>	<b>\$358,703</b>
<i>Operating EBIDA</i>	<i>(1,703)</i>	<i>293,070</i>	<i>291,367</i>
<i>EBIDA Margin Percentage</i>	<i>(1384.4%)</i>	<i>14.4%</i>	<i>14.3%</i>
<i>Operating Margin Percentage</i>	<i>(1388.5%)</i>	<i>9.3%</i>	<i>9.2%</i>



## El Camino Healthcare District – Consolidated

(in 000s)

	FY2025 Actual	FY2026 Projected	FY2027 Budget	Change Favorable/ (Unfavorable)	% Change
<b>REVENUES</b>					
Net Patient Service Revenue	1,641,336	1,785,368	1,947,520	162,152	9.1%
Other Operating Revenue	78,255	93,244	93,049	(195)	(0.2%)
Total Net Revenue	1,719,591	1,878,611	2,040,569	161,958	8.6%
<b>EXPENSES</b>					
Salaries & Benefits	868,582	955,021	1,058,345	(103,324)	(10.8%)
Supplies & Other Expenses	590,220	639,385	690,856	(51,472)	(8.1%)
Interest	20,278	19,748	20,629	(881)	(4.5%)
Depreciation/Amortization	84,700	80,942	83,045	(2,103)	(2.6%)
<b>TOTAL EXPENSES</b>	<b>1,563,779</b>	<b>1,695,096</b>	<b>1,852,876</b>	<b>(157,780)</b>	<b>(9.3%)</b>
<b>OPERATING INCOME</b>	<b>155,812</b>	<b>183,516</b>	<b>187,693</b>	<b>4,177</b>	<b>2.3%</b>
Non Operating Income	185,797	222,322	171,010	(51,312)	(23.1%)
<b>NET INCOME</b>	<b>341,609</b>	<b>405,838</b>	<b>358,703</b>	<b>(47,135)</b>	<b>(11.6%)</b>
<i>Operating EBIDA</i>	260,789	284,205	291,367	7,162	2.5%
<i>EBIDA Margin Percentage</i>	15.2%	15.1%	14.3%		
<i>Operating Margin Percentage</i>	9.1%	9.8%	9.2%		



## Proposed Motion

- To approve and adopt the Fiscal Year 2027 operating budget and allocation of M&O tax funds as recommended by management





## EL CAMINO HEALTHCARE DISTRICT BOARD MEETING COVER MEMO

**To:** El Camino Healthcare District Board of Directors  
**From:** Raju Iler, Chief Financial Officer  
Michael Walsh, Controller  
**Date:** June 23, 2026  
**Subject:** Draft Resolution 2026 - 08 Establishing Tax Appropriation Limit for FY2027  
(Gann Limit)

**Purpose:** To approve Resolution 2026 - 08

### **Summary:**

1. **Situation:** Annually, the District Board must set the Tax Appropriation Limit (Gann Limit) for the following fiscal year.
2. **Background:** Every May 1<sup>st</sup>, the Department of Finance of the State of California sends a letter to all Fiscal officers regarding "Price and Population Information". Since FY 2008/2009 we have been required to use the California Department of Finance – Demographics website link which provides the variables for cost-of-living factors and population changes from the prior year from which we select to calculate the Prop. 13 Tax Appropriation Limit. Our selections are made to maximize the funds available for Community Benefit Programs and the operational expenses of the District.
  - A. **Cost of Living Category:**
    - The change in California's per capita personal income from the preceding year was a positive 4.95%.
    - The percentage change in local assessment is due to nonresidential new construction from the previous year. This change is no longer provided.

We selected the % change in per capita personal income of a positive 4.95% (1.0495).

- B. **Change in Population**
  - The population change within the District was a positive 0.0122%.
  - The population change within the County was a positive 0.0023%.

We selected the District: 0.0122%.

- C. **Calculation:**
  - Change in Per Capita Income of 1.0495 x Change in the District's Population of 0.0122 = 1.06230 (multiplier): Last Year's Limit of \$12,221,357.00 x multiplier of 1.06230 = FY2027 Appropriation Limit of \$12,982,796.00.

### **List of Attachments:**

1. Draft Resolution 2026 - 08

## ECHD RESOLUTION 2026 - 08

### RESOLUTION OF THE BOARD OF DIRECTORS OF EL CAMINO HEALTHCARE DISTRICT ESTABLISHING THE APPROPRIATIONS LIMIT FOR FISCAL YEAR 2026 -27 IN ACCORDANCE WITH ARTICLE XIIB OF THE CONSTITUTION OF THE STATE OF CALIFORNIA

WHEREAS, El Camino Healthcare District (“District”) has completed its budget analysis and preparation for fiscal year 2027 (July 1, 2026 – June 30, 2027) and, pursuant to Article XIIB of the California Constitution and SS7900 et seq of the California Government Code, has computed its appropriations limit for such fiscal year; and

WHEREAS, S7910 requires the District to establish by resolution its appropriations limit for the upcoming fiscal year; and

WHEREAS, Article XIIB S8 (e)(2) directs the District to select its change in the cost of living annually by using either of the following two measurements and to record the vote of the District Board in making this choice:

- a) the percentage change in California per capita personal income from the preceding year, or
- b) the percentage change in the local assessment roll from the preceding year for the District due to the addition of local nonresidential new construction; and

WHEREAS, Article XIII S8 (f) and S790 (b) directs the District to select its change in the population annually by using either of the following two measurement(s) and to record the vote of the District Board in making this choice:

- a) change in population within the District, or
- b) change in population within Santa Clara County

NOW, THEREFORE BE IT RESOLVED that:

1. For fiscal year 2026, the District hereby elects to use the following measurement to calculate the District’s change in the cost of living:

The percentage change in California per capita personal income from the preceding year (**4.95%**).

2. For fiscal year 2027, the District hereby elects to use the following measurement to calculate the change in population:

The change in population within the District of **0.0122%**.

3. The Secretary of the District is hereby directed to include in the minutes a record of the vote of each member of the District Board as to the choices set forth in paragraphs 1 and 2.
4. For fiscal year 2027, the District's total annual appropriations subject to limitation are **\$12,982,796.00** calculated as follows.
  - a. **1.0495 x -1.0122 = 1.0623 (multiplier)**
  - b. **1.0623 x \$12,221,357 (FY2026 limit) = \$12,982,796.00**
5. As required by Article XIII B S1, the District's total annual appropriations subject to limitation for fiscal year 2026 should not exceed the District's appropriations limit for fiscal year 2027.

DULY PASSED AND ADOPTED at a Regular Meeting held on the 23<sup>rd</sup> day of June 2026 by the following votes:

AYES:

NOES:

ABSENT:

ABSTAIN:

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Julia Miller, Secretary  
El Camino Healthcare District Board of Directors



**EL CAMINO HEALTHCARE DISTRICT BOARD OF DIRECTORS  
BOARD MEETING MEMO**

**To:** El Camino Healthcare District Board of Directors  
**From:** Dan Woods, CEO  
Tracey Lewis Taylor, COO  
Jeff Missad, VP Facilities Development & Real Estate  
**Date:** June 23, 2026  
**Subject:** Los Gatos Hospital Replacement Project

**Recommendation:**

To approve incremental funding not to exceed \$75M for the next phase of the Los Gatos Hospital Replacement Project as reviewed and recommended for approval by the El Camino Hospital Finance Committee on June 4, 2026 and by the El Camino Hospital Board on June 17, 2026.

**Summary:**

The Los Gatos Hospital Replacement Project is progressing on schedule and within budget. The project will deliver a new ±341,000 SF seismically compliant replacement hospital with 122 beds, a state-of-the-art Emergency Department, Level III NICU, all private patient rooms, and an integrated Central Utility Plant. Hospital construction is targeted for substantial completion in Q1 2032 with first patient Q2 2032. The hospital is designed to be LEED Gold certified and all-electric.

**Attachment:** LG Hospital Rebuild Presentation

# Los Gatos Hospital Replacement Project

## *District Board Presentation*

June 23, 2026



# Our Commitment to Los Gatos

- Saved the Community Hospital of Los Gatos by acquiring it in 2009
- More than \$300 million invested to deliver the highest-quality clinical services since 2009
- \$1.4 million in external grants to schools, nonprofit organizations, and other healthcare providers to improve the health of Los Gatos residents
- Grants focus on improving access to primary and preventive care, chronic disease management, behavioral health services, and wellness programs that sustain healthy living
- More than \$200,000 in civic and economic vitality sponsorships

## Supporting 28 community-based organizations including:



# Today's Campus

- Hospital originally opened in 1962
- Campus currently includes 19.5 acres with acute care hospital, emergency rooms, five medical office buildings and parking structure
- Hospital must comply with updated state-mandated seismic compliance standards to remain open
- Town-approved master plan includes up to 208-bed hospital



# Redevelopment Principles

- Maintain continuous hospital operations
- Modernize facility and comply with new seismic safety laws
- Improve and expand medical services
- Design new campus that fits the neighborhood
- Give Los Gatos the hospital it needs



# Enhanced Services

- Enhanced maternity and newborn care, including a Level III neonatal intensive care unit (NICU)
- Enhanced heart and vascular program including interventional cardiology
- Expanded emergency department and stroke-receiving capabilities
- Expansion of surgical services



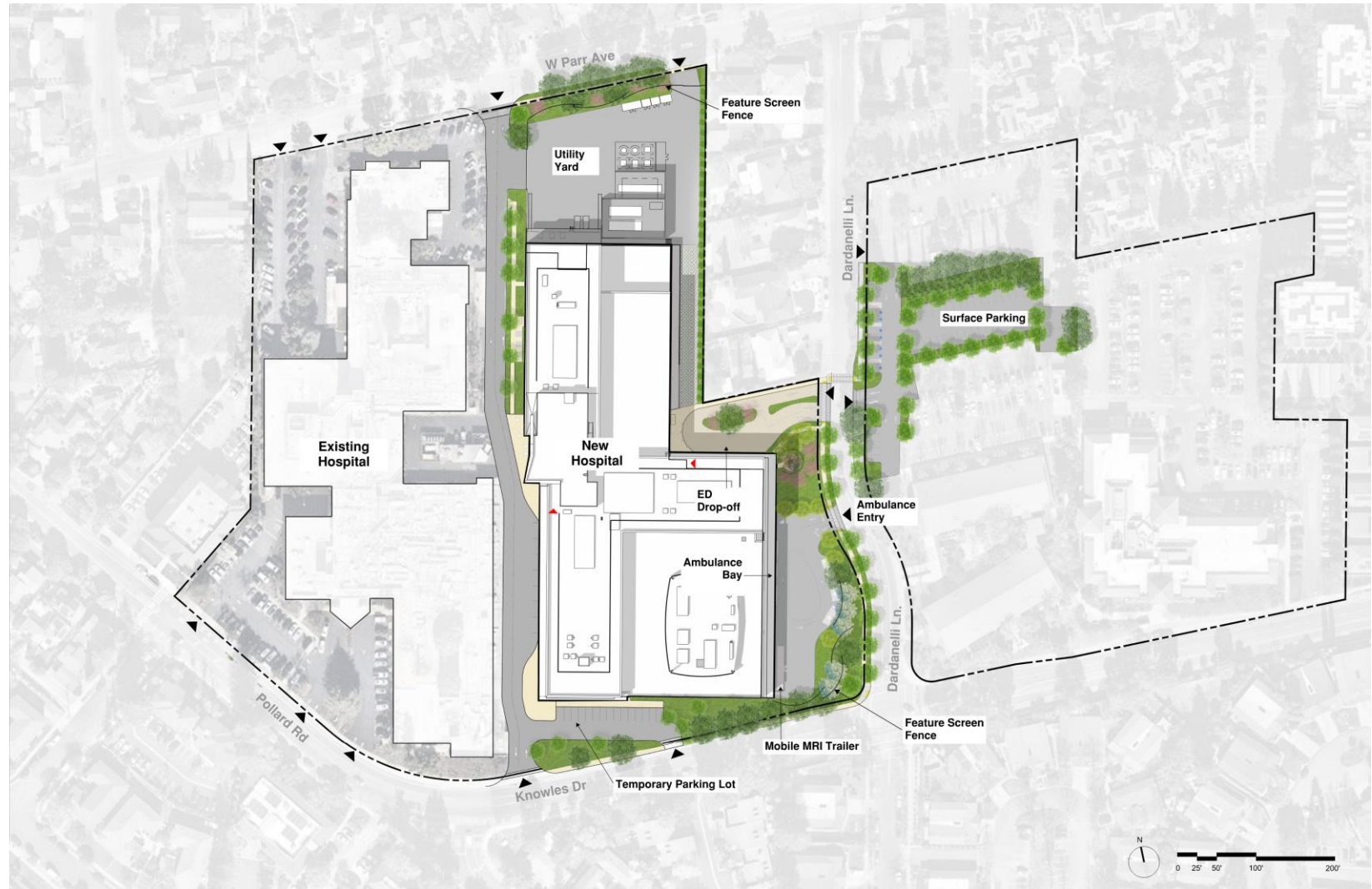
# Planning Area



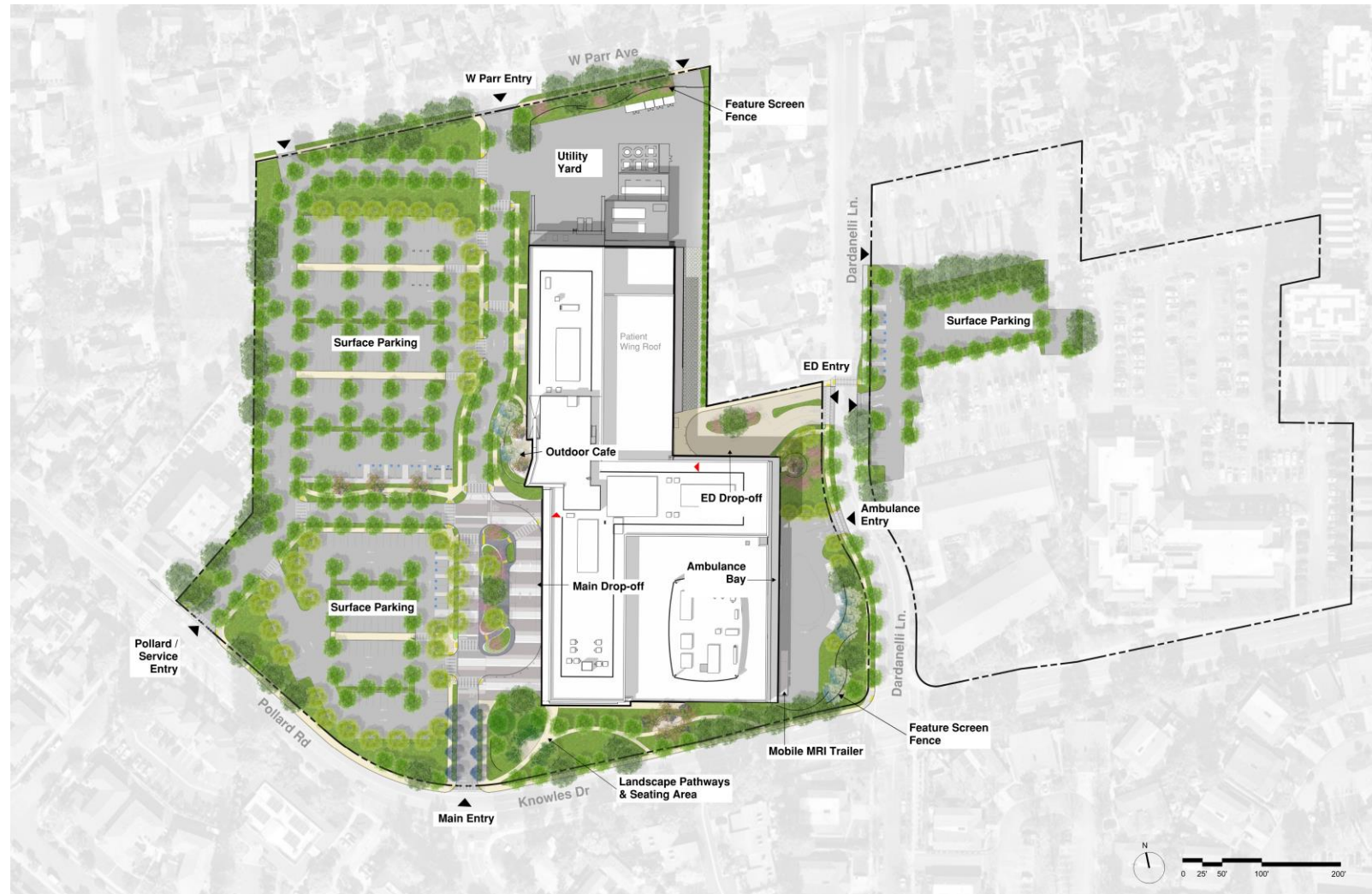
1 COMPOSITE SITE PLAN - DEMOLITION  
7/1/26

LEGEND

# Redevelopment Plan - Phase I



# Redevelopment Plan - Phase II



# Bird's Eye View (Northeast)



# Data Comparison

## *Current Hospital*

- 143 beds (double occupancy)
- 8 operating rooms / 12 emergency department bays
- 1 to 2 stories up to 45 ft. (138,000 sq. ft.)
- Demolished after new building opens
- 216 hospital parking spaces required / 266 provided
- Emergency room entrance on Parr Ave.
- 5 medical office buildings (158,000 sq. ft.)

## *Proposed Hospital*

- 122 beds (single occupancy)
- 12 operating rooms / 25 emergency department bays
- 1 to 3 stories up to 67 ft. (340,000 sq. ft.)
- Constructed next door to current building
- 183 hospital parking spaces required / 366 provided
- Emergency room entrance on Dardanelli Lane
- 2 medical office buildings (113,000 sq. ft. in future)
- Estimated Cost - + \$1B – to be presented at August Board meeting for approval

# Rebuild Benefits

## *Community*

- Modern hospital that will support community's medical needs for generations to come
- Expansion and improvement of medical services to community
- Reduced traffic through neighborhood and more parking
- Unified hospital in one building at center of site further away from residences
- Generates hundreds of well-paying construction jobs and long-term clinical employment

## *Environmental*

- Sustainably designed to target Leadership in Energy and Environmental Design (LEED) Gold certification
- All-electric building
- Water conservation measures
- Greener campus with increased landscaping areas

# Hospital Entrance View



# Knowles Drive View



# Bird's Eye View (Southwest)



# Application Process in Anticipation of 2032 Opening



## *Planning Approval*

- Planned development overlay
- Architectural and site review
- Tentative map
- Grading and tree removal
- California Environmental Quality Act (CEQA) review



## *Building Permits*

- Building permit applications
- Inspector of Record approval
- Construction commencement

# Parr Avenue View



# East Entrance View



# Pollard Road View





## EL CAMINO HEALTHCARE DISTRICT BOARD MEETING COVER MEMO

**To:** El Camino Healthcare District Board of Directors  
**From:** Theresa Fuentes, Chief Legal Officer  
**Date:** June 23, 2026  
**Subject:** Director Term Limits – Ballot Measure Proponent Statement

### **Motions:**

**Motion 1 – Approve Argument in Favor:** To approve the Argument in Favor of the Director term limits measure submitted under Resolution No. 2026-06, in the form attached hereto, for inclusion in the County of Santa Clara Voter Information Guide.

**Motion 2 – Authorize Filing and Designate Signer(s):** To authorize the filing of the approved Argument in Favor with the County of Santa Clara Registrar of Voters in accordance with Elections Code sections 9315, 9316, and 9317, and to select the signing option and signer(s) (Option A or Option B, as described below).

### **Summary:**

On May 19, 2026, the Board adopted Resolution 2026-06, placing a measure on the November 3, 2026 ballot to limit District Director service to four full four-year terms. The Board selected Option 3, an absolute (lifetime) limit of four full terms under which partial terms do not count and a Director may not return to service after reaching the limit. The measure applies prospectively to terms beginning on or after December 1, 2026; no service before that date counts toward the cap.

When the Board adopted the resolution, it directed that an argument in favor of the measure be prepared on behalf of the District for inclusion in the County Voter Information Guide, and that Director Miller and the Chief Legal Officer work together on the language and bring it back for Board review. The draft Argument in Favor is attached for the Board's review and approval.

A primary argument may not exceed 300 words and may be signed by up to five authors. The Board is requested to (1) review and approve the draft argument text, making any desired revisions, and (2) select a signing option and signer(s). Each signer must personally execute the Registrar of Voters' Signature Statement form attesting that the argument is true and correct (Elections Code § 9600).

**Option A – Individual Directors.** One or more Directors sign individually, each identified by name and title (e.g., "Director, El Camino Healthcare District Board of Directors"). Up to five names may appear. The Board should confirm which Directors will sign.

**Option B – Single Authorized Officer.** One officer (e.g., the Board Secretary) signs on behalf of the full Board, with an attribution line such as "[Name], [Title], on behalf of the Board of Directors, El Camino Healthcare District." This option requires the Board to specifically authorize that officer to sign on its behalf.

Ballot Measure – Ballot Measure Proponent Statement  
June 23, 2026 | pg. 2

**Next Steps:**

Upon Board approval, staff will finalize the Registrar of Voters' Signature Statement form with the designated signer(s) and file the primary argument by the County's deadline.

**List of Attachments:**

1. Proposed Argument in Favor of Measure
2. Resolution 2026-06 (pending signature)

## **ARGUMENT IN FAVOR OF MEASURE [\_\_]**

Measure [\_\_] will establish term limits for the El Camino Healthcare District Board of Directors. It is commonsense reform.

Good governance requires fresh perspectives. El Camino Healthcare District serves our entire community, and our Board of Directors should reflect that community — not a small group of long-tenured insiders who face no structural incentive to make way for new voices.

This measure establishes a straightforward limit: no Director may serve more than four full four-year terms. That is 16 years of service — a meaningful commitment. The measure ensures fairness: only full terms count. Directors who briefly fill a vacancy or complete an unexpired term will not be penalized. The limit applies only to terms beginning on or after December 1, 2026, so only future terms are affected.

Term limits work. They create opportunities for qualified candidates — including those who have been underrepresented — to run for seats that would otherwise remain occupied indefinitely. They reduce entrenchment and the institutional resistance to change. And they ensure that our Board stays accountable to the community it serves, not simply to the habits and relationships of long-term incumbents.

El Camino Healthcare District has a proud record of service. This measure protects that record by ensuring our Board continues to earn the public's trust — through accountability, renewal, and openness to new leadership.

**Vote YES on Measure [\_\_].**

*[Board Member Name, Title]*

*[Board Member Name, Title]*

*[Board Member Name, Title]*

*[Board Member Name, Title]*

*[Board Member Name, Title]*

## RESOLUTION NO. 2026-06

### A RESOLUTION OF THE BOARD OF DIRECTORS OF THE EL CAMINO HEALTHCARE DISTRICT SUBMITTING A PROPOSAL AT THE DISTRICT’S REGULARLY SCHEDULED ELECTION ON TUESDAY, NOVEMBER 3, 2026 TO THE ELECTORS OF THE DISTRICT TO LIMIT THE NUMBER OF TERMS A DIRECTOR OF THE DISTRICT MAY SERVE, AND REQUESTING CONSOLIDATION AND PERFORMANCE OF SERVICES FROM THE COUNTY OF SANTA CLARA REGISTRAR OF VOTERS

**WHEREAS**, Health and Safety Code § 32100 sets a standard four-year term for healthcare district directors but does not place any limits on the number of total terms nor the number of consecutive terms a director may serve; and

**WHEREAS**, Government Code § 53077 permits the governing body of a district to adopt a proposal to limit the number of terms that a district board member may serve, to become operative when submitted to the electors of the district at a regularly scheduled election and a majority of the votes cast on the question favor the adoption of the proposal; and

**WHEREAS**, the Board of Directors desires to submit a proposal to the electors of the District to limit the number of terms a Director may serve; and

**WHEREAS**, the Board of Directors adopted Resolution No. 2026-04 on March 10, 2026, calling a general election to be held on Tuesday, November 3, 2026 for the purposes of filling two governing board seats for Director, and that resolution requested consolidation and performance of services from the County of Santa Clara Registrar of Voters; and,

**WHEREAS**, the Board of Directors desires to submit this proposed measure to the electors of the District at the District’s regularly scheduled election on Tuesday, November 3, 2026, and to request performance of services from the County of Santa Clara Registrar of Voters; and

**NOW, THEREFORE, BE IT RESOLVED:**

**Section 1.** That, pursuant to Section 10403 of the Elections Code of the State of California, the **Board of Directors** of the El Camino Healthcare District calls an election to be held on Tuesday, November 3, 2026 for the purpose of considering a measure to limit the number of terms a Director may serve; and requests the Board of Supervisors of the County of Santa Clara to completely consolidate the election with the **General** Statewide election. The consolidated election will be held, regulated, and conducted in accordance with the provisions of the law

**Section 2.** That, the exact form of the question to be voted upon at the election, as it is to appear on the ballot, shall read as follows:

Shall the measure amending the Bylaws of the El Camino Healthcare District to limit District Directors to four four-year terms be adopted?	YES
	NO

**Section 3.** That, the text of the measure shall read as set forth on Exhibit A, attached hereto and incorporated herein by reference, which, if passed by the voters, shall amend Section 2 of Article IV of the Bylaws of El Camino Healthcare District, as indicated therein.

**Section 4.** That, primary and rebuttal arguments for the measure may be filed consistent with Elections Code Sections 9315, 9316, and 9317.

**Section 5.** That, pursuant to Elections Code Section 9313, the County Counsel is directed to prepare an impartial analysis of the measure.

**Section 6.** That, pursuant to Sections 10002 and 10520 of the Elections Code of the State of California, the **El Camino Healthcare District** requests the services of the Board of Supervisors of the County of Santa Clara and the Registrar of Voters of the County of Santa Clara to render such services to the special district as requested by the Board Clerk, and shall reimburse the county for the costs incurred by the County of Santa Clara Registrar of Voters in conducting the **general** election for the special district. The special district requests the County of Santa Clara Board of Supervisors to permit the County of Santa Clara Registrar of Voters to prepare the special district's election materials. The election services to be performed shall include the preparation, printing and mailing of official ballots and county voter information guides; the establishment of precincts, election ballots, return mail envelopes, ballot drop boxes, vote centers, election officers, and producing such publications as are required by law in connection therewith; the furnishing of ballots, envelopes, and other necessary supplies and materials for voting places; the canvassing of the returns of the election; the furnishing of the results of such canvassing to the Board Clerk; and, the performance of other election services as may be requested by the Board Clerk.

**Section 7.** That the **Board of Directors** of the **El Camino Healthcare District** requests the Board of Supervisors of the County of Santa Clara to hold and conduct the election in the manner prescribed in Section 10418 of the Elections Code of the State of California, and to further provide that the Registrar of Voters canvass the returns of the election. The County of Santa Clara is hereby authorized to certify the returns of the election.

**Section 8.** In all particulars not recited in this resolution, the special district election shall be held and conducted as provided by law for holding special district elections.

**PASSED AND ADOPTED** by the Board of Directors of the El Camino Healthcare District, State of California, on May 19, 2026, by the following vote:

AYES: Fung, Miller, Somersille

NOES: Ting, Zoglin

ABSENT: None

ABSTAIN: None

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John Zoglin, Chair  
Board of Directors of the El Camino Healthcare District

ATTEST:

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Tracy Fowler  
Director, Governance Services

EXHIBIT A

\*\*\*START HERE\*\*\*

AMENDMENT OF SECTION 2, OF ARTICLE IV  
OF THE BYLAWS OF EL CAMINO HEALTHCARE DISTRICT

ARTICLE IV  
DISTRICT DIRECTORS AND VACANCIES

Section 2 TERM OF OFFICE.

(a) Each District Director shall serve for a term of four (4) years, unless (i) such term is sooner terminated by such District Director's death, resignation or removal, or (ii) a District Director is appointed or elected to fill an unexpired term.

(b) For terms beginning on or after December 1, 2026, no person may serve more than four full terms as a District Director. For purposes of this Section, only full four-year terms count toward the four-term limit. A partial term served by a District Director — whether resulting from an appointment to fill a vacancy, an election to complete an unexpired term, or any other circumstance in which a Director serves less than a full four-year term — shall not be counted as a term for purposes of this Section. Terms, whether full or partial, served prior to December 1, 2026 are not included toward the maximum number of terms imposed by this Section.

\*\*\*END HERE\*\*\*



**El Camino Healthcare District Board of Directors  
Site Visit Meeting Minutes  
Tuesday, May 12, 2026**

**Mountain View Police Department Youth Services Unit | 1000 Villa St., Mountain View, CA  
94041**

**Board Members Present**

**John Zoglin**, Chair  
**Carol A. Somersille, MD**,  
 Vice Chair  
**Julia E. Miller**, Secretary/  
 Treasurer (arrived 2:08 pm)  
**George Ting, MD** (arrived  
 2:02 pm)  
**Peter C. Fung, MD**

**Others Present**

**Jon Cowan**, Executive Director,  
 Government Relations and  
 Community Partnerships  
**Gabriel Fernandez**, Coordinator,  
 Governance Services  
**Arielle Bonifacio Hernandez, Sr.**  
 Community Partnerships Specialist

**Others Present (cont.)**

**Sergeant Christine Powell**, Youth  
 Services Unit, MVPD  
**Officer Guiuliana Leopold**, Youth  
 Services Unit, MVPD  
**Chief Mike Canfield**, Mountain View  
 Police Department  
**Gabriel Fernandez**, Coordinator,  
 Governance Services

*Additional MVPD staff were present;  
 names not captured.*

**Board Members Absent**

None

<b>Agenda Item</b>	<b>Comments/Discussion</b>	<b>Approvals/ Action</b>
<b>1. CALL TO ORDER/ ROLL CALL</b>	Chair Zoglin called to order the Site Visit Meeting of the El Camino Healthcare District Board of Directors (the "Board") at 2:00 pm and reviewed the logistics for the meeting. A verbal roll call was taken; Directors Somersille, Fung, and Zoglin were present, constituting a quorum. Director Ting arrived at 2:02 pm. Director Miller arrived at 2:08 pm.	<b>Meeting Called to Order at 2:00 pm.</b>
<b>2. PUBLIC COMMUNICATION</b>	Chair Zoglin asked if there were any members of the public with comments for any items not listed on the agenda. No public comments were made.	
<b>3. BOARD AND TEAM INTRODUCTIONS</b>	Chief Mike Canfield welcomed attendees and invited introductions from Board members, El Camino Healthcare District staff, and representatives of the Mountain View Police Department's Youth Services Unit. Sergeant Christine Powell and Officer Guiuliana Leopold introduced members of the Youth Services Unit team to the Board.	
<b>4. PANEL OF PRIOR PARTICIPANTS/SITE TOUR</b>	Sergeant Powell informed the Board that there would be no site tour, as most work is done at the specific sites and schools the program works with. The panel discussion was included in the Grant Partner presentation.	
<b>5. GRANT PARTNER PRESENTATION</b>	Sergeant Powell and Officer Leopold delivered a presentation on the Mountain View Police Department's Youth Services Unit and the Dreams and Futures Program. Sergeant Powell and Officer Leopold provided an overview of the Youth Services Unit, which includes three School Resource Officers, a unit coordinator, a Sergeant, and three police assistants, and supports all Mountain View Whisman School District campuses. Sergeant Powell and Officer Leopold described the Dreams and Futures Program, assisting underserved youth through a	

May 12, 2026

	<p>month-long summer program focused on enrichment, mentorship, and positive decision-making.</p> <p>Sergeant Powell and Officer Leopold highlighted key program components, including academic workshops on STEAM, nutrition, healthy decision-making, bullying prevention, and social media safety; daily physical fitness and athletics; and mentorship from officers and teen counselors. Sergeant Powell and Officer Leopold noted that the program served 106 participants supported by 22 counselors in 2025. They also highlighted planned enhancements for 2026, including leadership training for youth counselors and conflict resolution training for both counselors and participants.</p>	
<p><b>6. DISCUSSION and Q&amp;A</b></p>	<p>The Board engaged in discussion with Sergeant Powell, Officer Leopold, and additional MVPD staff regarding the Dreams and Futures Program. Director Somersille inquired about the criteria used to select students for the program; staff clarified that school facilitators identify and refer students who may benefit most from participation. Chair Zoglin asked whether the program’s goal is for students to progress through the program year over year; staff explained that the program’s aim is to support students until they no longer need the program, allowing new students to cycle in. Director Fung suggested exploring a potential partnership between the Dreams and Futures Program and El Camino Health’s ASPIRE program.</p>	
<p><b>7. ADJOURNMENT</b></p>	<p><b>Motion:</b> To adjourn at 2:57 pm</p> <p><b>Movant:</b> Ting  <b>Second:</b> Fung  <b>Ayes:</b> Fung, Miller, Somersille, Ting, Zoglin  <b>Noes:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> None  <b>Recused:</b> None</p>	<p><b>Meeting Adjourned at 2:57 pm</b></p>

**Attest as to the approval of the foregoing minutes by the Board of Directors of El Camino Healthcare District:**

\_\_\_\_\_  
 Julia Miller  
 Secretary/Treasurer, ECHD Board

Prepared by: Gabriel Fernandez, Governance Services Coordinator



**El Camino Healthcare District Board of Directors  
Open Session Meeting Minutes  
Tuesday, May 19, 2026**

**El Camino Hospital | Sobrato Boardroom 1 | 2500 Grant Road, Mountain View, CA**

**Board Members Present**

**John Zoglin**, Chair  
**Carol A. Somersille, MD**, Vice Chair  
**Julia E. Miller**, Secretary/Treasurer  
**Peter C. Fung, MD**  
**George O. Ting, MD**

**Board Members Absent**

**None**

**Others Present**

**Dan Woods**, CEO  
**Deanna Dudley**, CHRO  
**Theresa Fuentes**, CLO  
**Ken King**, CASO  
**Tracey Lewis Taylor**, COO  
**Andreu Reall**, VP Strategy  
**Mike Walsh**, Controller  
**Jon Cowan**, Executive Director, Government Relations and Community Partnerships

**Others Present**

**Tracy Fowler**, Director, Governance Services  
**Gabriel Fernandez**, Governance Services Coordinator  
**Brian Richards**, Audio Visual Services Program Manager

*\*\*Via teleconference*

Agenda Item	Comments/Discussion	Approvals/ Action
1. <b>CALL TO ORDER/ ROLL CALL</b>	Chair Zoglin called to order the open session of the Regular Meeting of the El Camino Healthcare District Board of Directors (the "Board") at 5:30 p.m. and reviewed the logistics for the meeting. A verbal roll call was taken; all Directors were present, constituting a quorum.	<b>Call to Order at 5:30 p.m.</b>
2. <b>SALUTE TO THE FLAG</b>	Chair Zoglin led the Pledge of Allegiance.	
3. <b>POTENTIAL CONFLICT OF INTEREST DISCLOSURES</b>	Chair Zoglin asked if any Board members had a conflict of interest with any of the items on the agenda. No conflicts were noted.	
4. <b>PUBLIC COMMUNICATION</b>	Chair Zoglin asked if there were any members of the public with comments for any items not listed on the agenda. There were no members of the public present online requesting to speak. A member of the public was present in person and did not request to speak.	
5. <b>ECHD COMMUNITY BENEFIT</b>	Mr. Cowan presented the proposed FY27 Community Benefit Plan, including an overview of the recommended grants, sponsorships, placeholders, and population health initiatives totaling \$11.43 million — reflecting approximately a 20% increase in funding over the prior year. Mr. Cowan highlighted the stability and consistency of the recommended portfolio, noting that the allocations were within plus or minus one percent of the percentages approved by the Board in the fall, with 49% for healthcare access and delivery, 25% for behavioral health, 14% for diabetes and obesity, and 8% for economic stability. He noted that economic stability funding rose slightly above the 5% target, and that the American Heart Association’s policy change to no longer accept government grants resulted in a modest reduction in the chronic conditions category. Mr. Cowan highlighted new workforce initiatives, including an expansion of the college student internship program and a proposed partnership with the Foothill De Anza Community College Foundation to develop healthcare careers for students within the District. He also described the proposed two-year grant structure, noting that 51% of the portfolio	<p><b>Actions:</b> <i>Staff to develop and present more outcome-oriented, intelligent metrics for each program, including prior year performance, for Board review.</i></p> <p><i>Staff to include discussion of CHI and SAHC funding at the June meeting.</i></p>

— totaling \$5.18 million — would be in two-year grants for FY27 if the Board approved the plan.

Directors provided extensive feedback during two rounds of structured discussion. Dr. Fung commended the improved organization of the program over recent years and suggested development of intelligent outcome metrics for each grant program, presented in a consolidated spreadsheet with prior year performance data, to better inform the Board's review of recommended grantees. Chair Zoglin asked about the percentage of funds directed to new programs and new agencies, and Mr. Cowan confirmed that approximately 10% of funds on a dollar basis were allocated to new programs and 3% to new agencies. Chair Zoglin also asked about common areas for improvement for unfunded applicants; Mr. Cowan noted that newer agencies that applied without prior outreach to staff tended to be less familiar with the funding criteria and process, and that individualized feedback sessions were offered to help organizations strengthen future applications.

Director Miller asked clarifying questions about the total funding for diabetes-related programs, including the Togethering vendor relationship supporting the prediabetes campaign, and agreed to discuss the details with Mr. Cowan offline. Director Miller also raised the Board's prior direction regarding national organizations and noted certain national organizations remained in the funding portfolio. Dr. Ting commended the comprehensiveness of the program materials and asked for a clearer summary of which organizations were or were not receiving funding, specifically regarding Second Harvest Food Bank. Mr. Cowan explained that Second Harvest funding had been reallocated in the prior year to local agencies Sunnyvale Community Services and Community Services Agency of Mountain View/Los Altos.

Dr. Somersille raised questions about the proposed El Camino Healthcare District intern program and asked for metrics on how many intern students ultimately worked within the District geography. Dr. Somersille also asked about the use and impact of patient navigator programs, requesting additional outcome metrics such as decreased readmission rates, and raised questions about funding levels for dual-funded programs including the Chinese Health Initiative (CHI) and South Asian Heart Center (SAHC), noting an impression that such funding was intended to be reduced. Mr. Cowan clarified that funding decisions are based on program impact and that staff do not favor hospital-affiliated programs over community programs. Dr. Fung echoed concerns about the dual-funded programs and asked for more detailed data and reasoning to support the funding levels for CHI and SAHC. The Board requested staff schedule time at the June meeting to further discuss funding for CHI and SAHC. Directors also discussed the library's continued funding level, digital literacy programming, and the marketing budget, with Director Miller asking about oversight of marketing expenses and

*Director Miller to discuss Togethering vendor details with Mr. Cowan offline*

	<p>who would impose a cap if warranted. Chair Zoglin noted the importance of the District’s ability to expand funding and expressed support for the program. Mr. Cowan thanked the Board for its feedback.</p>	
<p><b>6. ECHD FINANCIALS</b></p>	<p>Mr. Walsh presented the FY26 Period 9 financial report for the El Camino Healthcare District. Mr. Walsh noted a \$5 million variance in net income, driven primarily by timing differences in property tax receipts, with May receipts tracking strongly and the variance expected to normalize by fiscal year-end. He noted that Medi-Cal IGT results were unfavorable but offset by community benefit spending, and that the balance sheet remained strong. Directors asked clarifying questions regarding the property tax variance, marketing expenditures, and supply and other expense variances. Dr. Somersille had no questions. Dr. Fung asked whether total tax revenue was projected to increase; Mr. Walsh confirmed that revenues are expected to go up approximately 1–2% based on property value assessments, though the exact figure is not yet known. Director Miller asked about variances in supplies and other expenses, and Mr. Walsh explained that approximately \$119,000 relates to marketing costs including postal mailings; Director Miller asked about the process for setting a cap on such expenditures, and Mr. Walsh noted the budget process for the next fiscal year would provide an opportunity for Board input. Dr. Ting confirmed that the revenue shortfall was strictly a timing issue, which Mr. Walsh affirmed.</p> <p>Mr. Walsh also presented a preliminary FY27 budget preview. He noted projected revenues of approximately \$10.3 million in FY26 compared to projected net income of approximately \$8.5 million in FY27, reflecting an anticipated shortfall of approximately \$1.8 million. The increase in expenses is driven primarily by a \$3 million rise in geo-tax bond expense, approximately \$450,000 for the November 2026 election, an increased management fee to account for District use of hospital staff resources, and additional marketing and community benefit expenditures. Mr. Walsh presented a new restricted versus unrestricted funds slide (page 62) that aligned revenues and expenses by category, distinguishing unrestricted operational funds from restricted capital outlay and geo-tax bond funds. The restricted funds — approximately \$16 million — may be used only for capital outlay or debt retirement. Mr. Walsh noted that retiring the bond is not currently financially advantageous because the District’s investment income rate exceeds the bond interest rate. Chair Zoglin asked about staff time resources and the management fee, noting the District’s increasing use of hospital staff. Dr. Fung noted that the restricted/unrestricted slide was the most important slide in the presentation and observed it was not included in the original materials packet. Mr. Walsh confirmed it was a late addition. Director Miller noted the red numbers on page 61 and asked whether they would turn to black; Mr. Walsh explained that increased expenses reflect increased community benefit spending as directed by the Board, which accounts for approximately 75% of the expense</p>	

	<p>variance. Dr. Ting commended the new slide 62 as a helpful presentation of financial information. Chair Zoglin asked that staff identify page numbers for updated materials when posting agenda supplements so Directors can more easily locate changes.</p>	
<p><b>7. DISTRICT REAL ESTATE DISCUSSION</b></p>	<p>Mr. King presented an overview of the FY24 Capital Outlay Funds totaling \$14,278,340, which must be allocated to qualifying projects before the end of the current fiscal year. Mr. King described the qualifying projects, which included the Mountain View Willow Pavilion Modernization Project, the Campus Completion Project (Wing J), the Cancer Center, and proposed tenant improvement projects at 399 W. El Camino Real and 595 Lawrence Expressway. Mr. King noted that the funds must be allocated to an identified capital project but that prior allocations may be reallocated if needed. Directors discussed the relative timing and urgency of each project. Dr. Somersille asked which project was farthest from needing the funds; Mr. King identified the Willow Pavilion Modernization Project, estimated at between \$50 million and \$75 million with early-stage planning underway. Chair Zoglin asked about the timeline for spending allocated funds and whether prior allocations could be reallocated; Mr. King confirmed that reallocation is possible and noted that historically dollars have been reallocated within two to three years of original allocation. Dr. Fung asked for rough estimates and timing information for the tenant improvement projects at 399 W. El Camino and 595 Lawrence Expressway to help the Board understand the magnitude and schedule. Dr. Ting noted that the District does not have a designated office visible to the public and suggested that a sign identifying the El Camino Healthcare District would be helpful. Director Miller raised the status of the Women’s Hospital donor recognition tiles and was informed by Mr. King that tile installation is expected to be completed by mid-July. Chair Zoglin reminded the Board that the tile matter was not part of the current agenda item. Director Miller confirmed that the Campus Completion Project (Wing J) had previously been approved by both boards and that district capital outlay funds would be applied as a funding source toward that approved project.</p> <p>Dr. Somersille moved to allocate the funds to the Mountain View Willow Pavilion Modernization Project; Director Miller seconded for purposes of discussion. Director Miller offered an amendment to split the funds between the Willow Pavilion and the Cancer Center; the amendment was not accepted by the movant. After discussion, including comments from Dr. Fung that the tenant improvement projects at both ambulatory locations may be more immediately needed given ongoing physician hiring, the motion failed as set forth below. Directors confirmed that 595 Lawrence Expressway is within the Healthcare District. Dr. Fung stated the tenant improvements are needed in the near term and that Willow Pavilion could be addressed at a later time. Director Miller stated the motion is a good one to get both facilities upgraded so that facilities staff have clarity on available funds. Dr. Ting asked whether additional information would be available before the next meeting; Mr. King indicated a rough scope or program could potentially be provided. Chair Zoglin noted that the</p>	

priority is to allocate the funds before the June 30 deadline and that reallocations are possible in the future.

There were two motions proposed for the allocation of funds as noted below.

**Motion:** To allocate the FY24 Capital Outlay Funds totaling \$14,278,340 to the Mountain View Willow Pavilion Modernization project.

**Movant:** Somersille

**Second:** Miller

**Ayes:** Somersille, Zoglin

**Noes:** Fung, Miller, Ting

**Abstentions:** None

**Absent:** None

**Recused:** None

The motion did not pass.

**Motion:** To allocate the FY24 Capital Outlay Funds totaling \$14,278,340 to the tenant improvement projects for 399 W. El Camino Real and 595 Lawrence Expressway.

**Movant:** Fung

**Second:** Miller

**Ayes:** Fung, Miller, Ting , Zoglin

**Noes:** Somersille

**Abstentions:** None

**Absent:** None

**Recused:** None

**Workforce Housing Assessment:** Mr. King also presented an update on the Initial Findings of the Workforce Housing Assessment. Mr. King presented a rental market analysis showing vacancy rates below 5% across both the Mountain View and Los Gatos campuses, with average monthly rents exceeding \$4,800 in Mountain View and \$2,800 in Los Gatos. A demand analysis based on employee survey responses indicated a calculated demand of 908 units, with consultant projections of actual demand between 130 and 180 units accounting for historical follow-through rates.

Directors discussed the approximately 20% survey response rate and its implications for the validity of the findings. Director Miller commended the work and suggested consideration of the South Drive property. Mr. King noted the South Drive site could be studied but may be undersized for workforce housing needs. Dr. Fung expressed questions about the validity of the study given the response rate and suggested the District's resources may be better directed toward evaluating use of existing real estate. Chair Zoglin noted he was uncertain about the value of proceeding to the next

	<p>phase at an estimated cost of approximately \$62,000, but also saw value in gathering more data. Dr. Ting shared similar concerns about the response rate but suggested more data would be preferable to drawing conclusions from limited information, noting that the level of interest among respondents is itself a data point. Dr. Somersille expressed appreciation for the thoroughness of the assessment and provided context about the importance of workforce housing for healthcare workers, citing local housing instability, rising rents, long commutes, and impacts on work-life balance and patient care quality.</p> <p>Dr. Somersille asked for additional data on the number of employees at or below 100% of area median income, and requested a copy of the relevant chart. The Board deferred further discussion and decision on next steps to the June meeting, when the full consultant report is expected to be presented.</p>	
<p><b>8. PUBLIC HEARING TO CONSIDER ADOPTION OF A RESOLUTION INCREASING BOARD MEMBER COMPENSATION FROM \$121.28 PER MEETING TO \$127.34 PER MEETING</b></p>	<p>Chair Zoglin opened the public hearing. No members of the public were present online or in person to comment. The public hearing was closed. Chair Zoglin asked if there was a motion to adopt Resolution 2026-05 and whether any Director wished to comment. There was no additional discussion.</p> <p><b>Motion:</b> To adopt Resolution 2026-05 increasing compensation to \$127.34 per meeting for up to five meetings per month in accordance with California Health and Safety Code § 32103(b).</p> <p><b>Movant:</b> Miller  <b>Second:</b> Somersille  <b>Ayes:</b> Miller, Somersille, Ting, Zoglin  <b>Noes:</b> None  <b>Abstentions:</b> Fung  <b>Absent:</b> None  <b>Recused:</b> None</p>	<p><b><i>Resolution 2026-05 was adopted.</i></b></p>
<p><b>9. ECHD COMPENSATION POLICY</b></p>	<p>Ms. Fuentes presented the proposed revisions to the El Camino Healthcare District Board Policy for Director Compensation and Reimbursement. She explained that the current policy does not fully align with the intent of the relevant government code provisions regarding which meetings and events are compensable, and that the primary revision would require Board approval for compensable events and reporting at subsequent meetings.</p> <p>Chair Zoglin expressed support for the revisions, noting the importance of financial cleanliness and of clearly distinguishing between the District and the hospital when determining what constitutes compensable activities. He further noted that staff should not be placed in the difficult position of determining which meetings are compensable without clear policy guidance.</p> <p>Dr. Somersille expressed disagreement with the changes, stating that the revised policy would hamper Directors' ability to be compensated for activities that increase their visibility as District representatives, and that Directors should not be required to submit</p>	<p><b><i>Revisions to El Camino Healthcare District Board Policy for Director Compensation and Reimbursement were approved.</i></b></p>

	<p>reports for attending events. She indicated her preference that the policy be revised to address forward-facing events and stated that attendance at community events benefits the District.</p> <p>Director Miller expressed strong support for clarifying the policy and emphasized that elected Directors serve as ambassadors and that the policy should reflect the value of relationship-building activities. Director Miller stated she did not support requiring compensation approval by Board colleagues, requested that the specific statutory language be provided to Directors, and asked for clarity on compensation payment timelines. Ms. Fuentes noted that her review of the applicable law confirmed that certain community events are not compensable and that the District must comply with the law.</p> <p><b>Motion:</b> To approve the revised El Camino Healthcare District Board Policy for Director Compensation and Reimbursement.</p> <p><b>Movant:</b> Zoglin  <b>Second:</b> Ting  <b>Ayes:</b> Fung, Ting, Zoglin  <b>Noes:</b> Miller, Somersille  <b>Abstentions:</b> None  <b>Absent:</b> None  <b>Recused:</b> None</p>	<p><b>Actions:</b> Staff to share the applicable statutory language with the Board.</p>
<p><b>10. ECHD BOARD TERM LIMITS BALLOT MEASURE</b></p>	<p>Ms. Fuentes reviewed the four options before the Board regarding the term limits ballot measure, including whether partial terms would count toward the limit and whether a cooling-off period would apply. Directors discussed the options in structured order. Chair Zoglin stated his view that partial terms should count and that he remained opposed to placing the measure on the ballot, characterizing term limits as a solution without a problem and noting the estimated cost of approximately \$300,000. Dr. Somersille expressed support for Options 1 or 3 and asked whether a cooling-off period could be included. Director Miller stated her objective was to keep the measure simple for voters and indicated her preference for Option 3, with partial terms not counting and no cooling-off period. Dr. Ting indicated he had no objection to the concept and noted that term limits would serve as a safeguard against future governance issues. Dr. Fung noted that if Options 2 or 4 were selected, a break period amount would also need to be specified.</p> <p><b>Motion:</b> To adopt Resolution 2026-06 (Option 3) submitting a proposal to the District’s regularly scheduled election on Tuesday, November 3, 2026, to limit the number of terms a Director of the District may serve to four full four-year terms (16 years total) providing that partial terms do not count toward the limit, and requesting consolidation and performance of services from the county of Santa Clara Registrar of Voters.</p> <p><b>Movant:</b> Miller  <b>Second:</b> Somersille</p>	<p><b>Resolution 2026-06 was adopted.</b></p> <p><b>Action:</b> Staff will bring the proponent statement for board review to the June meeting.</p>

	<p><b>Ayes:</b> Fung, Miller, Somersille  <b>Noes:</b> Ting, Zoglin  <b>Abstentions:</b> None  <b>Absent:</b> None  <b>Recused:</b> None</p> <p>The motion passed and Resolution 2026-06 was adopted with Option 3 language.</p>	
<p><b>11. VERBAL UPDATE  FY27 ECHB  DIRECTOR AD  HOC COMMITTEE</b></p>	<p>Dr. Somersille noted that there were no updates to report.</p>	
<p><b>12. ECHD STRATEGY  SESSIONS  VERBAL UPDATE</b></p>	<p>Chair Zoglin opened the agenda item and provided a brief overview of work done to date. Mr. Reall presented an update on the strategic planning process, including a review of the project timeline. Directors discussed the structure and purpose of the upcoming June 8 Board retreat and the role of staff in the strategic planning process.</p> <p>Director Miller expressed surprise at the level of staff involvement in the process, noting her expectation that the retreat would focus on team building and Board-level strategy development, and asked whether staff was reinventing an existing strategic framework. Mr. Reall clarified that June 8 is a full-day Board retreat facilitated by the strategic planning consultant, with staff working separately during June 9–16 to develop executable plans based on the Board’s strategic priorities, and that the June 23 meeting will include presentation of a draft strategic plan, including mission, vision, values, and strategic priorities, for Board discussion and approval.</p> <p>Dr. Somersille noted she had expected a different approach, stating she would have preferred to hear Board member opinions before the consultant conducted stakeholder interviews, and asked who the consultant was interviewing. Mr. Reall confirmed that the interviews with stakeholders are separate from the Board retreat.</p> <p>Dr. Fung thanked Mr. Reall for leading the process, noted the importance of focusing the retreat on strategic priorities, and asked whether formal Board action would be required at the June 23 meeting. Chair Zoglin and Director Miller raised questions about the relationship between the strategic planning work and the coaching process underway with the Hospital Board.</p> <p>Mr. Woods clarified that the director coaching is specific to the Hospital Board, and the District’s work is focused on defining the purpose and direction of the District. Director Miller asked how the two processes would interact. Dr. Somersille asked whether both processes could proceed in tandem. The Board reached no formal action on this item.</p>	

<p><b>13. RECESS TO CLOSED SESSION</b></p>	<p><b>Motion:</b> To recess to closed session at 8:19 p.m.</p> <p><b>Movant:</b> Miller  <b>Second:</b> Fung  <b>Ayes:</b> Fung, Miller, Somersille, Ting, Zoglin  <b>Noes:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> None  <b>Recused:</b> None</p>	<p><b>Recessed to closed session at 8:19 p.m.</b></p>
<p><b>14. AGENDA ITEM 16: RECONVENE OPEN SESSION</b></p>	<p>The open session was reconvened at <b>8:33 p.m.</b> by Chair Zoglin. Agenda Items 14-15 were addressed in closed session.</p>	<p><b>Reconvened open session at 8:33 p.m.</b></p>
<p><b>15. AGENDA ITEM 17: CLOSED SESSION REPORT OUT</b></p>	<p>Mr. Fernandez reported that during closed session, the ECHD Board approved the closed session minutes of the March 10, 2026, meeting. No other reportable actions were taken.</p>	
<p><b>16. AGENDA ITEM 18: CONSENT CALENDAR</b></p>	<p>Chair Zoglin asked if any items should be removed from the consent calendar for separate discussion. Director Miller removed item (a) Minutes of the Open Session of the District Board Meeting (03/10/2026).</p> <p>Director Miller shared the three areas that needed to be revised: item 9 needed to have “ Director Miller suggested micro plastics entering our food sources” added to the paragraph; item 11 had an extra “the” before Director Miller and motion noted in the minutes could stand as written. Director Miller also noted that motions must be verbatim in the minutes.</p> <p><b>Motion:</b> To approve the consent calendar with discussed changes to the open session minutes.</p> <p><b>Movant:</b> Somersille  <b>Second:</b> Miller  <b>Ayes:</b> Fung, Miller, Somersille, Zoglin  <b>Noes:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> None  <b>Recused:</b> None</p>	<p><b>Consent calendar approved.</b></p> <ul style="list-style-type: none"> <li>- Minutes of the Open Session of the District Board Meeting (03/10/2026)</li> <li>- Resolution 2027-07 – FY27 Meeting Dates</li> <li>- Compensation Agreement for Sunnyvale Town Center Parcels</li> <li>- Received ECHD Sponsorships (March - April)</li> <li>- Received FY26 Midyear Grant Performance and Community Benefit Update</li> <li>- Received FY26 Pacing Plan</li> </ul>
<p><b>17. AGENDA ITEM 19: BOARD ANNOUNCEMENTS</b></p>	<p>Dr. Somersille asked about a recent change to the El Camino Health logo and noted that Board members were not informed of the change in advance. Chair Zoglin noted this is a matter for the Hospital Board. Dr. Ting asked whether the logo had in fact been changed.</p> <p>Director Miller invited the Board to the Threads of India event on June 6 at Cupertino Memorial Park, noting that last year the District had a health and wellness table and that she had been asked to lead the sari parade.</p>	
<p><b>18. AGENDA ITEM 20: ADJOURNMENT</b></p>	<p><b>Motion:</b> To adjourn at 8:40 p.m.</p> <p><b>Movant:</b> Ting  <b>Second:</b> Fung  <b>Ayes:</b> Fung, Miller, Somersille, Ting, Zoglin</p>	<p><b>Meeting adjourned at 8:40 p.m.</b></p>

	<b>Noes:</b> None <b>Abstentions:</b> None <b>Absent:</b> None <b>Recused:</b> None	
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**Attest as to the approval of the foregoing minutes by the Board of Directors of El Camino Healthcare District:**

\_\_\_\_\_  
Julia E. Miller  
Secretary/Treasurer, ECHD Board

Prepared by: Tracy Fowler, Director, Governance Services  
Reviewed by: Julia E. Miller, Secretary/Treasurer, ECHD Board and Theresa Fuentes, Chief Legal Officer

DRAFT



**El Camino Healthcare District Board of Directors  
Open Session Meeting Minutes  
Monday, June 8, 2026**

El Camino Hospital | Sobrato Boardroom 1 | 2500 Grant Road, Mountain View, CA

**Board Members Present**

**John Zoglin**, Chair  
**Carol A. Somersille, MD**, Vice Chair  
**Julia E. Miller**, Secretary/Treasurer  
*(arrived at 9:07 a.m.)*  
**Peter C. Fung, MD**  
**George O. Ting, MD**

**Board Members Absent**

**None**

**ECH Management Present**

**Dan Woods**, CEO  
**Theresa Fuentes**, CLO  
**Andreu Reall**, VP, Strategy

**Guests Present**

**Tim Hageman**, Senior Advisor, Jacob Green & Associates  
**Steve Mermell**, Senior Advisor, Jacob Green & Associates

**Staff Present**

**Gabriel Fernandez**, Governance Services Coordinator

*\*\*Via teleconference*

Agenda Item	Comments/Discussion	Approvals/ Action
<b>1. CALL TO ORDER/ ROLL CALL</b>	Chair Zoglin called to order the open session of the Special Meeting of the El Camino Healthcare District Board of Directors (the "Board") at 9:04 a.m. and reviewed the logistics for the meeting. A verbal roll call was taken; Director Miller was absent at roll. A quorum was present. Director Miller arrived at 9:07 a.m.	<b>Call to Order at 9:04 a.m.</b>
<b>2. SALUTE TO THE FLAG</b>	Chair Zoglin led the Pledge of Allegiance.	
<b>3. POTENTIAL CONFLICT OF INTEREST DISCLOSURES</b>	Chair Zoglin asked if any Board members had a conflict of interest with any of the items on the agenda. No conflicts were noted.	
<b>4. PUBLIC COMMUNICATION</b>	Chair Zoglin asked if there were any members of the public with comments for any items not listed on the agenda. There were no members of the public present.	
<b>5. ECHD WORKSHOP</b> <ul style="list-style-type: none"> <li>- Mission</li> <li>- Vision</li> <li>- Values</li> <li>- Value Proposition</li> <li>- Strategic Priorities</li> <li>- Review of SWOT (time permitting)</li> </ul>	Mr. Hageman and Mr. Mermell from Jacob Green & Associates facilitated a strategic planning workshop for the Board. The workshop focused on development of the District's mission, vision, values, value proposition, and strategic priorities.  At the outset of the workshop, the Board discussed whether the strategic planning discussion was appropriate for open session. A Director raised whether portions of the discussion could implicate matters appropriate for closed session. Legal counsel advised that the meeting was noticed and conducted as a District meeting in open session, that there was no statutory authority for closed session for these matters, and that the materials and high-level topics to be discussed were appropriate for open session under the Brown Act. The Board proceeded in open session, with the understanding that the appropriateness of the discussion would be revisited if the strategic priorities	

discussion approached matters that may be inappropriate for open session.

The Board discussed the District's role as a public healthcare district, including its responsibilities as owner of El Camino Hospital and its broader commitment to community health, community benefit programs, and partnerships that improve health outcomes throughout the community. Directors discussed the importance of clearly articulating the District's unique purpose and distinguishing the District's role from the operational responsibilities of the Hospital.

The Board reviewed and discussed draft vision and mission statements. Directors provided feedback regarding aspirational goals for community health, the District's commitment to outstanding health services, and the importance of maintaining language consistent with the District's statutory authority and responsibilities. For the vision statement, the Board narrowed the discussion to two variations of a single concept and reached general consensus on a statement to the effect of enabling each community member to achieve maximum attainable health, with final selection of the verb and exact wording deferred for future Board consideration. For the mission statement, the Board reviewed three draft options and reached general consensus on the option providing, in substance, that the District improve the health of District residents through exceptional care, strategic partnerships, and services that meet community needs. Consensus direction was provided for additional refinement of the proposed statements.

The Board reviewed and discussed core values and considered alignment with the values of El Camino Health. Directors discussed concepts including quality, safety, compassion, collaboration, integrity, accountability, excellence, stewardship, and community partnership. The Board reached general consensus to align the District's values with the El Camino Health value set, retaining the core value words while refining several descriptors and titles to reflect the District's role, and adding ethics and integrity. Consensus direction was provided for refinement of the values framework.

The Board discussed potential value proposition statements intended to describe the District's unique role as a community-governed healthcare organization. Directors provided feedback regarding community accountability, investment in community health, partnerships, prevention, and access to care. Staff and consultants were directed to further refine the proposed language for future Board consideration.

The Board reviewed potential strategic priority areas and discussed community health needs, prevention and population health initiatives, healthy aging, behavioral health, community engagement, and support for hospital excellence and innovation. Directors emphasized the importance of establishing

	<p>strategic priorities at a governance level while allowing staff to develop supporting initiatives and implementation plans.</p> <p>The Board directed staff and consultants to incorporate feedback received during the workshop and return with refined mission, vision, values, value proposition, and strategic priority recommendations for consideration at the June 23 Board meeting.</p>	
<p><b>6. ADJOURNMENT</b></p>	<p><b>Motion:</b> To adjourn at 3:34 p.m.</p> <p><b>Movant:</b> Ting  <b>Second:</b> Miller  <b>Ayes:</b> Fung, Miller, Somersille, Ting, Zoglin  <b>Noes:</b> None  <b>Abstentions:</b> None  <b>Absent:</b> None  <b>Recused:</b> None</p>	<p><b>Meeting adjourned at 3:34 p.m.</b></p>

**Attest as to the approval of the foregoing minutes by the Board of Directors of El Camino Healthcare District:**

\_\_\_\_\_  
 Julia Miller  
 Secretary/Treasurer, ECHD Board

Prepared by: Tracy Fowler, Director, Governance Services  
 Reviewed by: Julia Miller, Secretary/Treasurer, ECHD Board and Theresa Fuentes, Chief Legal Officer



## EL CAMINO HEALTHCARE DISTRICT BOARD OF DIRECTORS BOARD MEETING MEMO

**To:** El Camino Healthcare District Board of Directors  
**From:** Theresa Fuentes, Chief Legal Officer  
**Date:** June 23, 2026  
**Subject:** Amended and Restated Articles of Incorporation

**Recommended Action:** For the District Board to approve the Amended and Restated Articles of Incorporation of the Hospital, as recommended for approval by the El Camino Hospital Board of Directors.

### **Background:**

On December 2, 2024, the Governance Committee established an ad hoc committee to review the Hospital Bylaws and the Articles of Incorporation (“Articles”), consistent with the Governance Committee charter. The ad hoc committee completed review of the bylaws, which were approved by the Hospital Board and District Board in November 2025. The ad hoc committee requested counsel to review and update the Articles.

The Articles were last updated in 2002. Counsel has reviewed the Articles and recommends a single substantive change in Article III(a) to remove the location of the hospitals operated by the Corporation to reflect the Los Gatos campus and provide flexibility and consistency with the rest of the document.

The Governance Committee reviewed the proposed changes on June 2, 2026, and recommended Board approval if amended to reference the requirement that the acute care hospitals benefit the El Camino Healthcare District. As amended, Article III(a) reads as follows:

**Existing language:** *“Operate acute care hospitals located in one or more of the following communities: Mountain View, Cupertino, Los Altos, Los Altos Hills, or Sunnyvale.”*

**Proposed revised language, as approved by Governance Committee:** *“Operate acute care hospitals for the benefit of the El Camino Healthcare District.”*

This is the only substantive change. The rest of the document has been updated from the 2002 version to modernize the form consistent with current best practices and Secretary of State requirements.

### **List of Attachments**

1. Restated Articles of Incorporation dated October 15, 2002 - Version filed with the Secretary of State
2. Amended and Restated Articles of Incorporation – PROPOSED

A0587733

1826391

RESTATED ARTICLES OF INCORPORATION

**FILED**  
In the Office of the Secretary of State  
of the State of California

OCT 15 2002

*Bill Jones*  
**BILL JONES, Secretary of State**

The undersigned certify that:

1. They are the Chief Executive Officer and the Secretary, respectively, of EL CAMINO HOSPITAL, a California nonprofit public benefit corporation.
2. The Articles of Incorporation of this corporation is restated in its entirety in substantially the form attached hereto as Exhibit A.
3. The foregoing restatement of Articles of Incorporation has been duly approved by the Board of Directors.
4. Since the restatement of the Articles of Incorporation does not itself alter or amend the Articles of Incorporation in any respect, the approval by the sole voting member is not required pursuant to Section 5819 of the California Corporations Code.

We further declare under penalty of perjury under the laws of the State of California that the matters set forth in this certificate are true and correct of our own knowledge.

DATE: Sept. 18, 2002

*Lee Domanico*  
\_\_\_\_\_  
Lee Domanico, Chief Executive Officer

*David Reeder*  
\_\_\_\_\_  
David Reeder, Secretary

Exhibit A

RESTATED ARTICLES OF INCORPORATION

EL CAMINO HOSPITAL

ARTICLE I  
NAME

The name of the corporation is: El Camino Hospital.

ARTICLE II  
NATURE

This Corporation is a nonprofit public benefit corporation and is not organized for the private gain of any person. It is organized under the California Nonprofit Public Benefit Corporation Law for charitable purposes.

ARTICLE III  
PURPOSES

The purposes of the Corporation is to engage in all activities that further the delivery and financing of health care services to the public. The primary purposes of the Corporation are to:

- a. Operate acute care hospitals located in one or more of the following communities: Mountain View, Cupertino, Los Altos, Los Altos Hills or Sunnyvale;
- b. Establish, operate and maintain medical clinics for the provision of health care services;
- c. Engage in, sponsor, advance, encourage and promote charitable health care, educational and medical research activities; and
- d. Develop, provide and operate health care services and facilities, financing and payment mechanisms that meet community needs.

ARTICLE IV  
POWERS

The Corporation shall have and exercise all rights and powers conferred on nonprofit public benefit corporations under the laws of the State of California that are consistent with the purposes of this Corporation.

## ARTICLE V LIMITATION

Notwithstanding any other provision of these Articles, this Corporation shall not carry on any activities not permitted to be carried on by a corporation exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code of 1986 (“Code”) or by a corporation contributions to which are deductible under Section 170(c)(2) of the Code. This Corporation shall not carry on propaganda, nor otherwise attempt to influence legislation to such extent as would result in the loss of exemption under Section 501(c)(3) of the Code. This Corporation shall not participate nor intervene in any political campaign (including the publishing or distribution of statements) on behalf of any candidate for public office.

## ARTICLE VI PROPERTY DEDICATION

The property of this Corporation is irrevocably dedicated to charitable purposes, and no part of the net income or assets of this Corporation shall inure to the benefit of any private person.

## ARTICLE VII DISSOLUTION

In the event that this Corporation is dissolved or liquidated at any time, then all of the properties, monies and assets of this Corporation remaining after provision has been made for payment of its debts and liabilities as provided by law, shall be transferred exclusively to and shall become the property of El Camino Hospital District, a California political subdivision, or, if El Camino Hospital District is no longer in existence, then to such nonprofit funds, foundations or corporations organized and operated exclusively for charitable purposes as are selected and designated by the Board of Directors of this Corporation; provided, however, that such funds, foundations and/or corporations shall at that time qualify as an exempt organization or organizations under Section 501(c)(3) of the Code as that Sections exists or may subsequently be amended.

**AMENDED AND RESTATED ARTICLES OF INCORPORATION  
OF  
EL CAMINO HOSPITAL  
A California Nonprofit Public Benefit Corporation**

THE UNDERSIGNED CERTIFY THAT:

1. They are the Chief Executive Officer and Secretary, respectively, of El Camino Hospital, a California nonprofit public benefit corporation (this “Corporation”), with California Entity Number C1826391.

2. The Articles of Incorporation of this Corporation are amended and restated to read in full as follows:

**ONE:** The name of this Corporation is: El Camino Hospital.

**TWO:** This Corporation is a nonprofit public benefit corporation and is not organized for the private gain of any person. It is organized under the California Nonprofit Public Benefit Corporation Law for public and charitable purposes.

**THREE:** This Corporation is organized and operated exclusively for the following charitable purpose within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as now in effect or as may hereafter be amended (the “Code”), and Section 214 of the California Revenue and Taxation Code, as now in effect or as may hereafter be amended (the “R&TC”):

The purpose of the Corporation is to engage in all activities that further the delivery and financing of health care services to the public. The primary purposes of the Corporation are to:

- (a) Operate acute care hospitals [for the benefit of the El Camino Healthcare District](#);
- (b) Establish, operate and maintain medical clinics for the provision of health care services;
- (c) Engage in, sponsor, advance, encourage and promote charitable health care, educational and medical research activities; and
- (d) Develop, provide and operate health care services and facilities, financing and payment mechanisms that meet community needs.

In furtherance of its corporate purposes, this Corporation shall have all the general powers enumerated in Sections 5140 and 5141 of the California Nonprofit Public Benefit Corporation Law, as now in effect or as may hereafter be amended, together with the power to solicit grants and contributions for such purposes.

**FOUR:** El Camino Healthcare District is the sole member of this Corporation.

**FIVE:** No substantial part of the activities of this Corporation shall consist of carrying on propaganda, or otherwise attempting to influence legislation (except as otherwise permitted by Section 501(h) of the Code and in any corresponding laws of the State of California), and this Corporation shall not participate in or intervene in (including the publishing or distribution of statements concerning) any political campaign on behalf of (or in opposition to) any candidate for public office.

Notwithstanding any other provision of these Articles of Incorporation, this Corporation shall not, except to an insubstantial degree, carry on any activity or exercise any powers not permitted to be carried on or exercised (a) by a corporation exempt from Federal income taxation as a corporation described in Section 501(c)(3) of the Code, or (b) by a corporation, contributions to which are deductible under Section 170(c)(2) of the Code.

**SIX:** The property of this Corporation is irrevocably dedicated to charitable purposes meeting the requirements for exemption under Section 214 of the R&TC and Section 501(c)(3) of the Code. No part of the net earnings of this Corporation shall inure to the benefit of, or be distributable to any director or officer of this Corporation, or any other private person, except that this Corporation shall be authorized and empowered to pay reasonable compensation for services rendered to or for this Corporation and to make payments and distributions in furtherance of the purposes set forth in Article THREE hereof.

In the event of dissolution or final liquidation of this Corporation, all of the remaining assets and property of this Corporation shall, after paying or making provision for the payment of all of the liabilities and obligations of this Corporation and for necessary expenses thereof, be distributed to El Camino Healthcare District, a California political subdivision, or, if El Camino Healthcare District is no longer in existence, then to such nonprofit funds, foundations, or corporations organized and operated exclusively for charitable purposes and which have established their tax-exempt status under Section 501(c)(3) of the Code (or successor provision), as the Board of Directors of the Corporation may select. In no event shall any of such assets or property be distributed to any director or officer, or any private individual.

**SEVEN:** This Corporation elects to be governed by all the provisions of the new Public Benefit Corporation Law not otherwise applicable to the Corporation under Part 5 of Division 2 of Title 1 of the California Corporations Code.

3. The foregoing amendment and restatement of the Articles of Incorporation of this Corporation have been duly approved by the majority of the Board of Directors of the Corporation and the sole member of the Corporation.

*(Remainder of page intentionally left blank)*

We further declare under penalty of perjury under the laws of the State of California that the matters set forth herein are true and correct to our knowledge and we are authorized by California law to sign.

Dated: June \_\_\_\_, 2026

By: \_\_\_\_\_  
Name: Dan Woods  
Title: Chief Executive Officer

By: \_\_\_\_\_  
Name: John Zoglin  
Title: Secretary



## EL CAMINO HEALTHCARE DISTRICT BOARD MEETING COVER MEMO

**To:** El Camino Healthcare District Board of Directors  
**From:** Jon Cowan, Executive Director Government Relations & Community Partnerships  
**Date:** June 23, 2026  
**Subject:** Community Benefit Sponsorships

### **Purpose:**

To provide the Board with FY2026 ECHD Sponsorships in May 2026 – June 2026.

### **Summary:**

1. **Situation:** Community Benefit Staff was asked to keep the Board informed regarding Community Benefit Sponsorships YTD.
2. **Authority:** Board reviewed and approved \$90,000 for Sponsorships in the FY2026 Community Benefit Plan in June 2025.
3. **Background:**
  - Sponsorship information and instructions are available on the District website.
  - Requests include sponsorship packets that outline the event date, purpose, levels of sponsorship and requirements for sponsor acknowledgement. These requests are reviewed throughout the year on a rolling basis by Community Benefit Staff and the other designated departments that provide community sponsorships (e.g., Marketing & Communications and Government Relations & Community Partnerships).
  - Community Benefit-funded Sponsorships provide general support for health-related agencies improving the well-being of the community.
    - Community Benefit Sponsorships from May 1, 2026 – June 30, 2026 totaled **\$21,250** (Sponsorships occur at different times throughout the year).
      - Sponsored at \$10,000 or more
      - Sponsored at \$5,000 or less than \$10,000
        - Bay Area Women's Sports Initiative – Dinner event
        - Pacific Stroke Association – Conference
        - Sunnyvale Community Services – Dinner event
      - Sponsored at less than \$5,000 – N/A
        - City of Mountain View – Senior Resource Fair
        - Sunnyvale Community Services – Community Resource Fair



## EL CAMINO HEALTHCARE DISTRICT BOARD MEETING MEMO

**To:** El Camino Healthcare District Board of Directors  
**From:** Ken King, CAO  
Deanna Dudley, CHRO  
**Date:** June 23, 2026  
**Subject:** Workforce Housing Assessment - Update

**Purpose:** The purpose of this item is to update the District Board of Directors on the Workforce Housing Assessment process.

### **Summary:**

**Situation:** The VOLZ Company is currently preparing a range of workforce housing options, with a primary focus on rental housing. The assessment will also explore home purchase scenarios, including townhomes and condominiums. Each option will be accompanied by high-level cost models outlining potential delivery approaches.

In parallel, the team is engaging land use attorneys and the Human Resources department to evaluate the advantages, risks, and legal implications of various workforce housing models — with particular attention to supporting lower-income staff while maintaining full compliance with applicable housing and labor laws.

VOLZ has also been asked to provide analysis of potential site locations. Additionally, the team is benchmarking workforce housing models implemented by peer organizations in the region to ensure the District benefits from relevant precedents and best practices.

### **Next Steps**

All workstreams are being coordinated for a comprehensive presentation to the District Board at the regularly scheduled meeting in **August 2026**.



## EL CAMINO HEALTHCARE DISTRICT FY2026 PACING PLAN / MASTER CALENDAR

AGENDA ITEM	Q1			Q2			Q3			Q4		
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
<b>COMMUNITY BENEFIT</b>												
Spotlight Recognition				✓				✓	✓			
CB Prior Year-End Report				✓								
CBAC Policy – Annual Approval				✓								
CB Plan Study Session											✓	
CB Current Year Metrics					✓						✓	
Approval of CB Plan												✓
Grant Partner Site Visit				✓		✓		✓	✓			
<b>COMPENSATION</b>												
Review Proposed Annual Director Compensation Increase									✓			
Approve Annual Director Compensation Increase											✓	
<b>COMPLIANCE</b>												
Financial Audit – Consolidated ECH District Financials				✓								
Approve Hospital Audit				✓								
<b>DISTRICT REAL ESTATE</b>												
Real Estate Update				✓				✓			✓	
District Capital Outlay									✓			✓
<b>EXECUTIVE PERFORMANCE</b>												
CEO Performance Review				✓								
<b>FINANCE</b>												
Quarterly Financials				✓				✓	✓			✓
Budget											✓	✓
Tax Appropriation (Gann limit)											✓	✓
<b>GOVERNANCE</b>												
Appoint FY27 Ad Hoc Committee & Advisors for ECHB Director Election				✓ FY27								
ECHB Director Ad Hoc Committee Update				✓ FY26	✓ FY26			✓ FY27	✓ FY27		✓ FY27	
Appointment/Re-appointment of El Camino Hospital Board Director								✓ Incumbent FY26			✓ New FY26	
Review Process for ECHD Board Officer Election ( <i>Odd Years</i> )												
ECHD Board Officer Election ( <i>Odd Years</i> )												
Appointment of Liaison to the Community Benefit Advisory Council												✓
Pacing Plan & Meeting Dates											✓	
General Election Resolution ( <i>Even Years</i> )									✓			
Oath of Office for Newly Elected/Re-elected Directors ( <i>Even Years</i> )												
Possible Appointment to ECHB Board for Newly Elected Directors ( <i>Even Years</i> )												
ECHD Board Self-Evaluation				✓								
ECHD Bylaws Review								✓				

AGENDA ITEM	Q1			Q2			Q3			Q4		
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
<b>STRATEGY</b>												
ECHD Strategy								✓	✓			
Population Health Strategy				✓				✓	✓			



# Implementation Strategy Report and Community Benefit Plan, FY 2027



El Camino Healthcare District • IS Report and CB Plan, FY 2027

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## El Camino Healthcare District • IS Report and CB Plan, FY 2027

## II. ABOUT EL CAMINO HEALTHCARE DISTRICT

El Camino Healthcare District was formed to provide healthcare services that foster good physical and mental health. The District is governed by a five-member publicly elected Board and provides oversight of El Camino Health. The District also administers a Community Benefit Program, which addresses unmet health needs through grants and collaborations with local schools, nonprofits, and social and health service providers.

### MISSION

The mission of the El Camino Healthcare District shall be to establish, maintain and operate, or provide assistance in the operation of one or more health facilities (as that term is defined in the California Health and Safety Code Section 1250) or health services at any location within or without the territorial limits of the District, for the benefit of the District and the people served by the District, and to undertake any and all other acts necessary to carry out the provisions of the District's Bylaws and the Local Health Care District Law.

### COMMUNITY BENEFIT PROGRAM

El Camino Healthcare District utilized El Camino Health's Community Health Needs Assessment (CHNA) as a framework for Community Benefit funding. The CHNA is developed in compliance with IRS requirements. The District invests in programs addressing the identified health needs for community members who live, work or go to school in the District's boundaries. El Camino Healthcare District cities include most of Mountain View, Los Altos and Los Altos Hills; a large portion of Sunnyvale; and small sections of Cupertino, Santa Clara and Palo Alto.

El Camino Healthcare District, in partnership with El Camino Health, provides funding through the Community Benefit Program in the form of grants and sponsorships to organizations that demonstrate an ability to impact the health needs of vulnerable, underserved and at-risk community members.

Every year, the Community Benefit Annual Report informs the community about Community Benefit Program financials, the grant programs and how these funded services improve the health of vulnerable populations both through direct services and prevention initiatives.<sup>a</sup>

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<sup>a</sup> <https://www.elcaminohealth.org/about-us/community-benefit>

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### III. PURPOSE OF IMPLEMENTATION STRATEGY & COMMUNITY BENEFIT PLAN

This Implementation Strategy Report (IS Report) and Community Benefit Plan (CB Plan) describes El Camino Healthcare Districts’s planned response to the needs identified through the 2025 CHNA process.

This 2027 IS Report and CB Plan is based on the 2025 CHNA and outlines El Camino Healthcare District’s funding for fiscal year 2027. It will be updated annually based on the most recently conducted CHNA.

#### Financial Summary

FY2027 El Camino Healthcare District Community Benefit Plan:

- 76 Grants: \$10,240,000
  - Requested Grant Funding: \$16,744,463
- Sponsorships: \$90,000
- Placeholder: \$100,000
- Plan Total: \$10,430,000

## El Camino Healthcare District • IS Report and CB Plan, FY 2027

## IV. LIST OF COMMUNITY HEALTH NEEDS IDENTIFIED IN THE 2025 CHNA

The 2025 CHNA assessed community health needs by gathering input from persons representing the broad interests of the community. This primary qualitative input was used to determine the community's priorities. In addition, quantitative (statistical) data were analyzed to identify poor health outcomes, health disparities, and health trends. Statistical data were compiled and compared against statewide rates and averages.

To be considered a health need for the purposes of the 2025 CHNA, the need had to fit a standard definition, be present in at least two data sources, and either prioritized by key informants or focus groups, or suggested by direct statistical indicators that fail benchmarks or exhibit documented inequities by race.<sup>b</sup> A total of 14 health needs were identified in the 2025 CHNA. The health need selection process is described in Section VI of this report.

### 2025 Community Health Needs List

1. Housing
2. Economic Stability
3. Behavioral Health
4. Diabetes & Obesity
5. Respiratory Health
6. Unintended Injuries/Accidents
7. Healthcare Access & Delivery
8. Heart Disease & Stroke
9. Maternal & Infant Health
10. Education
11. Cancer
12. Communicable Diseases
13. Community Safety
14. Sexual Health

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<sup>b</sup> The definition of a health need is a poor health outcome and its health driver, or a health driver associated with a poor health outcome that has not yet arisen as a need. Further definitions of terms and specific criteria for health needs identification may be found in El Camino Health's 2025 CHNA report.

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## **V. THOSE INVOLVED IN THE IMPLEMENTATION STRATEGY (IS) & COMMUNITY BENEFIT PLAN DEVELOPMENT**

El Camino Health selected the health needs to address. Actionable Insights, LLC, provided guidance and expertise for this process and conducted research on evidence-based and promising practices for each selected health initiative. Actionable Insights is a consulting firm whose principals have experience conducting CHNAs and providing expertise on implementation strategy development and IRS reporting for hospitals.

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## VI. HEALTH NEEDS THAT EL CAMINO HEALTHCARE DISTRICT PLANS TO ADDRESS

### PROCESS AND CRITERIA USED TO SELECT HEALTH NEEDS

In October 2024, the Hospital Community Benefit Committee (HCBC) met to review the information collected for the 2025 CHNA. The purpose of the meeting was to help select the needs El Camino Health would address, which would form the basis for its FY2027 community benefit plan and implementation strategies. The HCBC, by consensus, selected the following needs to address:

- Healthcare Access & Delivery (including oral health)
- Behavioral Health (including domestic violence and trauma)
- Diabetes & Obesity
- Other Chronic Conditions (other than Diabetes & Obesity)
- Economic Stability (including food insecurity, housing, and homelessness)

El Camino Healthcare District utilizes El Camino Health's CHNA and selected health needs as a framework for its Community Benefit funding.

### DESCRIPTION OF HEALTH NEEDS EL CAMINO HEALTHCARE DISTRICT PLANS TO ADDRESS

#### Healthcare Access and Delivery (including oral health)

Healthcare Access and Delivery, which affects various other community health needs, was identified as a top health need by two-thirds (67%) of focus groups and key informants combined. CHNA participants highlighted high copays and lack of insurance coverage among community residents (e.g., high deductibles, lapsed coverage among Medi-Cal-eligible individuals) as barriers to healthcare access. Statistical data show that Santa Clara County's proportion of uninsured residents is low, yet it is slightly higher (worse) than San Mateo County's. Many key informants and focus group participants connected healthcare access with economic instability, noting that people are less likely to seek care if they cannot pay for it.

Participants felt there were significant issues with access to preventive care (e.g., colonoscopies, mammograms), including long wait times for such appointments, which could lead to worsened health outcomes. Some professionals specifically noted that the healthcare system is under such strain that some preventable issues become acute due to the consequent long waits for these appointments.

CHNA participants indicated that community-based clinics and programs providing direct healthcare services are beneficial but underfunded. In particular, participants focused on difficulties in accessing dental care, especially for low-income individuals and those on Medi-Cal. They explained that there is a significant lack of providers who actually accept Denti-Cal.

## El Camino Healthcare District • IS Report and CB Plan, FY 2027

Participants noted that even basic dental care can be prohibitively expensive, leading patients to delay or forego treatment altogether.

Participants said migrant and undocumented communities struggle greatly with access to healthcare due to high costs, lack of insurance, and difficulty navigating the medical system. Many community members have challenges understanding medical terminology and knowing what questions to ask providers. Participants also mentioned access barriers for individuals with disabilities or special needs and those with poor transportation options.

*“Most nurses or medical practitioners do not know ASL [American Sign Language]... I do not feel good always going with the translator or having to write [things] down or wait longer periods just to be attended to.”*

—Participant, Community Focus Group

CHNA participants described the lack of cultural concordance, or at least cultural competence, as a significant issue in healthcare delivery, with certain populations experiencing discrimination and language barriers that hinder access to care. Close to 9% of the county’s population is not proficient in English. In particular, over 9% of children in Santa Clara County live in a limited English-speaking household, a higher proportion than in neighboring San Mateo County or California overall (both around 7%). In addition to limited English-speaking households, participants also recognized the LGBTQ+ community as a group that faces significant disparities across health indicators. One local expert noted that stigmas and historical mistreatment make it difficult to gather data on the LGBTQ+ population’s specific needs.

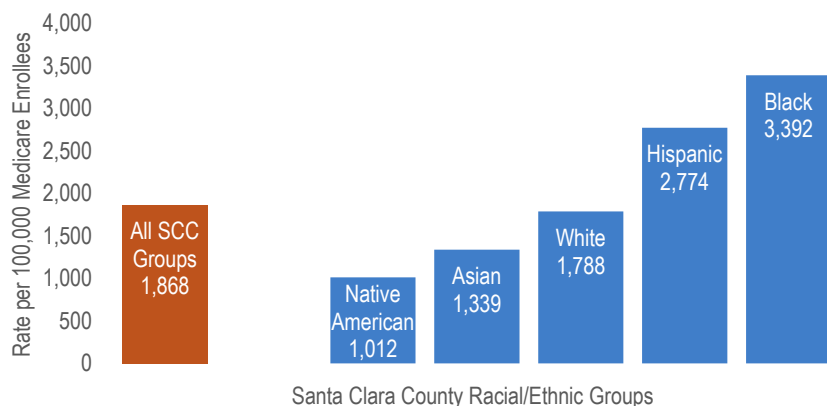
*“I’m seeing folks who are not aware of resources, if they’re aware of resources they don’t know how to access, or they have apprehensive thoughts or actions about accessing those resources for a variety of reasons.”*

— Service Provider, Health Equity Focus Group

CHNA participants described systemic inequalities resulting in higher rates of chronic illnesses and lower quality of care for Black, Indigenous, and people of color (BIPOC) groups. For example, preventable hospital stays, which are higher among Black and Hispanic populations compared to Whites and Asians in Santa Clara County, may be a sign of inequitable access to high-quality care.

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**Black and Hispanic Medicare enrollees have significantly higher rates of preventable hospital stays than other groups.**



Source: Center for Medicare & Medicaid Services Mapping Medicare Disparities Tool, 2020. Retrieved from County Health Rankings, June 2024.

Several CHNA participants specifically mentioned inequities in care provided to Black people, including inadequate maternal care. Access to critical maternal health services, including perinatal care, was a recurring issue among participants consulted during the CHNA as well. Certain maternal and infant health statistics are worse in East San José than in the county overall, including the proportion of premature births, low birthweight births, and infant mortality. Infant mortality and pre-term births in Santa Clara County are highest for Black and Hispanic babies. The county’s low birthweight babies are disproportionately born to Black mothers. Teen births are highest among the county’s Latinas (16 per 1,000 females aged 15-19) compared to their peers of other ethnicities (most fewer than 6 per 1,000).<sup>c</sup> Of all teen births, nearly 84% are to Santa Clara County Latinas. Maternal morbidity in Santa Clara County is highest among the Black population (193.9 per 10,000 delivery hospitalizations) compared to the overall rate (136.7 per 10,000), including issues such as preeclampsia, hypertension at delivery, and postpartum depression.<sup>c</sup> Young mothers and mothers of color who participated in the CHNA reported feeling judged and stereotyped by healthcare providers, which affected their general care experience and the quality of the care they received.

CHNA participants also spoke at length about issues of access to mental healthcare and substance use treatment, which is covered in the Behavioral Health need description, below.

**Behavioral Health (including domestic violence and trauma)**

Behavioral Health, which includes mental health and trauma as well as consequences such as substance use and domestic violence, ranked high as a health need, being prioritized by more than three-quarters (77%) of the CHNA’s focus groups and key informants combined.

CHNA participants frequently noted increases in feelings of loneliness and isolation among community members of all ages, including older adults and youth. Participants emphasized that

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<sup>c</sup> Rates are not age-adjusted.

## El Camino Healthcare District • IS Report and CB Plan, FY 2027

isolation and loneliness among older adults has worsened since the COVID-19 pandemic, exacerbating mental health issues. One expert highlighted the connection between loneliness, lack of social engagement, and cognitive decline in geriatric populations. Participants also expressed great concern regarding youth mental health. They mentioned high levels of anxiety and depression among youth and young adults, with particular emphasis on students of color and English language learners. Based on public health statistics, mental diseases/disorders are the primary reason for child hospitalizations in Santa Clara County.

Many participants suggested that economic stressors and structural inequities, such as those created by systemic discrimination, have heightened poor mental health overall. One of the common barriers identified was insufficient support systems. In particular, postpartum depression and anxiety were common issues among participants who were mothers, with many feeling they did not receive adequate mental health support.

Mental healthcare access is somewhat worse overall in Santa Clara County than in San Mateo County, and especially poor for youth: there are far more students per school psychologist in the county (1199:1) compared to the state ratio (1041:1) or that of San Mateo County (994:1). Specific populations that CHNA participants identified as disproportionately affected by access to mental/behavioral healthcare included the unhoused, rural, and limited-mobility populations, who have issues with physical access; low- and middle-income populations, whose challenges are primarily economic access; and English learners, people of color (Asian and Pacific Islander, Black, and Hispanic populations), and LGBTQ+ populations, who experience care delivery issues including linguistic and cultural mismatches. Concerns also arose over low utilization related to the stigma of poor mental health among low-income communities and Asian and Pacific Islander communities, to name a few.

There are also geographic differences to consider. Although self-harm hospitalizations are not worse for the county overall (27.2 per 100,000 population) compared to state or local benchmarks, the rate is significantly higher in the Mountain View area (32.9). Similarly, while Santa Clara County's overall suicide rate (7.7 per 100,000) is not as high as the state rate, the suicide rate in East San José (8.4) surpasses the county's rate. Overall, deaths of despair (deaths due to alcohol, drug use, or suicide) are also higher in East San José (44.8 per 100,000) compared to the county overall (30.8).

*“You have individual trauma, you have community trauma, familial, you have generational trauma. ... I also think addiction thrives in isolation and loneliness and disconnection. And when I think about this huge spike we saw of overdose deaths being driven by fentanyl and methamphetamines, I think that is a huge part of it as well. It [the combination of issues] makes it hard for folks, even when they're seeking treatment, to stay healthy and well.”*

—Behavioral Health Expert

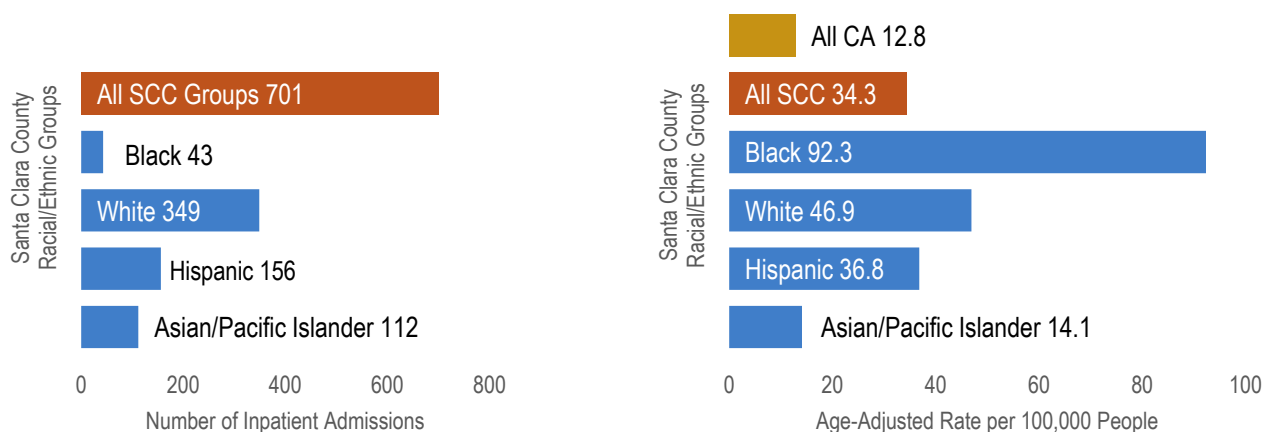
Trauma was frequently cited as a root cause of substance use, mental health issues, and subsequent community violence.

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Key informants and focus group attendees spoke about countywide increases in substance use, which they said was often employed as a coping behavior in situations when individuals experience social isolation, high stress, and/or discrimination (e.g., racism). Additionally, participants expressed concern about levels of use of various substances in the county (e.g., higher rates of cannabis and alcohol use among youth and LGBTQ+ populations; greater methamphetamine use among the unhoused and justice-involved populations). They reported that there is a lack of accessible substance use treatment programs (inpatient/residential), and long waiting lists for the few programs that do exist. The rise in drug potency continues to lead to higher levels of accidental fentanyl-related and other opioid-related overdoses and deaths, and was referenced multiple times among CHNA participants. Participants described Santa Clara County’s low-income population as being the first in the county affected by rising opioid overdoses, followed by more affluent populations.

Among all ages, opioid overdose hospitalization rates in the county (34.3 per 100,000 people) and, specifically, in the Mountain View area (34.2), are close to triple California’s rate (12.8). Although excessive alcohol use is no worse in the county than at the state level, the proportion of driving deaths with alcohol involvement is still higher in Santa Clara County than in neighboring San Mateo County (though trending down). Recent alcohol use by youth (measured as use within the past month) appears to be highest among the county’s Black and Pacific Islander populations, compared to their peers of other ethnicities. Santa Clara County’s American Indian/Alaskan Native population had the highest proportion of youth across all ethnic groups who tried alcohol more than seven times in their lifetime.<sup>d</sup>

**The number of opioid hospitalizations is highest among White residents, but the rate per 100,000 population is highest for Black residents.**



Source: California Department of Health Care Access & Information (HCAI), Patient Discharge Data, 2017-21.

<sup>d</sup> Note that of the youth in Santa Clara County’s public schools (7th, 9th, 11th, and non-traditional students, aligning with the indicators shown), Black students are 1.9%, Pacific Islander students 0.5%, and Native students 0.2% of all enrolled students in those grades. Therefore, alcohol use proportions should be treated with caution.

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Finally, close to two in five focus groups and interviews prioritized community and family safety. Some CHNA participants noted an increase in domestic violence cases following the COVID-19 pandemic, with cases becoming more complex and requiring more individual-level support. Statistics show that domestic violence-related 911 calls are higher in Santa Clara County (4.7 per 1,000 people aged 18–69) than in neighboring San Mateo County (4.0).<sup>e</sup> In addition, the rate of substantiated child abuse/neglect cases in the county is more than double that of San Mateo County. CHNA participants linked family safety concerns to economic instability and housing issues. They noted that financial stress and lack of stable housing contribute to unsafe environments. Participants identified immigrant communities and low-income families as particularly vulnerable to these issues. They said the stress from unsafe environments affects family dynamics and overall well-being.

### Diabetes and Obesity

Just over one-third (35%) of key informants and focus group discussions identified Diabetes and Obesity as a top health need. Among discussion participants, there was a shared emphasis on the need for care focused on prevention through education, nutrition support, and lifestyle changes. Likewise, the importance of culturally competent health initiatives was mentioned in this context (i.e., programs that are accessible and relevant to diverse populations). Structural inequities were also seen as fundamental to the origins of diabetes and obesity; for example, some participants discussed the need for continued efforts to improve local food systems in places where diabetes is particularly prevalent.

Economic insecurity and poverty along with the high cost of living were frequently mentioned as underlying factors that exacerbate diabetes and obesity. For example, some indicated that inflation has made it more difficult for low-income families to afford nutritious food and the lack of healthy alternatives diminishes the ability of families to sustain healthy lifestyles.

*“How do you promote healthy eating when all you have is McDonald's and Taco Bell on every corner? You have liquor stores that sell food, but it's all just processed foods. ...I've had diabetics who were homeless, but they could only eat what was given to them. These shelters[,] the food banks... a lot of the times it's just carbs after carbs, or it's canned food. And I mean, I know it's something. But ...it's like this terrible cycle. How do we get better nutrition to our community?”*

—Healthcare Provider

Some participants further linked the experience of chronic stress to poor management of diabetes and obesity, highlighting the need for integrated care approaches.

Participants noted that high copays and lack of insurance coverage for effective diabetes medications are significant barriers. They also said that access to nutritionists and proper

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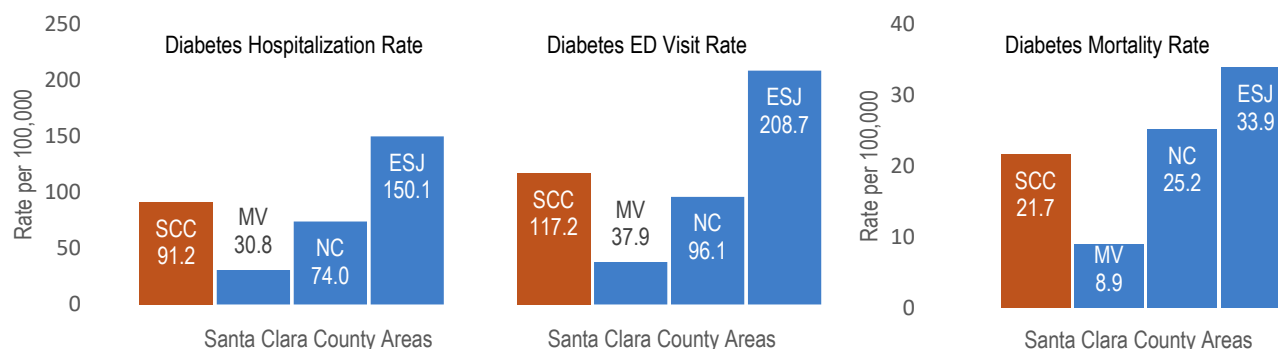
<sup>e</sup> Rates are not age-adjusted.

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dietary guidance is limited, making it more difficult for patients to manage chronic conditions like diabetes effectively. One participant emphasized the challenge of underdiagnosis of prediabetes among Hispanic community members despite high diabetes rates.

Diabetes mortality is 50% higher in Santa Clara County (21.7 per 100,000) compared to the state rate (14.4). It is highest in East San José (33.9), and also high in the northern part of the county (25.2). Deaths from diabetes are much higher among both the Black (41.0) and Hispanic (37.0) communities in Santa Clara County compared to other ethnic populations in the county. Tracking with the mortality rate, emergency department visit rates and hospitalizations for diabetes are also highest in East San José and among both Black and Hispanic residents of Santa Clara County. The Silicon Valley Latino Report Card states that over 20% of Hispanic children are overweight.<sup>f</sup> Supporting these data, some CHNA participants noted that diabetes is a significant issue in East San José, with high rates of both diabetes and prediabetes, particularly among Hispanic and Asian populations.

**Diabetes morbidity and mortality rates (per 100,000) are worse in East San José than Santa Clara County overall and worse than the other sub-county target areas of Mountain View and North County.**



Source: Santa Clara County Public Health Department. ED Visits and Hospitalizations are 2017-21; Mortality 219-23. SCC=Santa Clara County; MV=Mountain View Corridor; SC=South County; NC=North County; ESJ=East San José.

While low overall, child diabetes hospitalizations are higher in Santa Clara County compared to San Mateo County. Physical fitness, one of the drivers of diabetes and obesity, is also lower (worse) for elementary and middle-schoolers in Santa Clara County than in San Mateo County. Although high-schoolers appear to be faring better, physical fitness among the county’s ninth graders is declining, while Hispanic and Pacific Islander children are performing considerably worse than their peers of other ethnicities when it comes to physical fitness.

None of the other available statistics (e.g., adult physical activity, child diet, food environment, exercise opportunities) are worse for the county overall compared to either neighboring San Mateo County or the state as a whole. However, these state and local benchmarks are not considered particularly healthy. For example, over 20% of Santa Clara County adults are obese, compared to 21% of San Mateo County adults and 30% of CA adults. Similar proportions

<sup>f</sup> Hispanic Foundation of Silicon Valley. (2023). *2023 Silicon Valley Latino Report Card*.

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among adults who are physically inactive can also be found in each geography. One CHNA participant noted that physical activity is hindered by safety concerns in certain neighborhoods, making it difficult for residents to exercise freely outdoors, while others mentioned the lack of access to exercise facilities in certain areas.

### Chronic Conditions (other than diabetes and obesity)

Santa Clara County generally fares well with respect to chronic conditions other than diabetes and obesity: overall mortality rates for Alzheimer’s disease and other dementias, cancer, chronic liver disease/cirrhosis, heart disease, and stroke are all better than state benchmarks. For that reason, most of these chronic conditions were not identified as health needs in the 2025 Community Health Needs Assessment (CHNA). However, health conditions such as cancer, cardiovascular disease, and respiratory problems are among the top 10 causes of death in Santa Clara County.<sup>9</sup> In addition, there are some concerning statistics and data that show significant racial/ethnic disparities for cancer and respiratory conditions. Finally, El Camino Healthcare District has a commitment to continuing to address chronic conditions as a health need, given its specific expertise and long-standing work on this issue.

About one-third (35%) of key informants and focus groups combined named a chronic condition (e.g., cancer, heart disease) as a top health need. Below are the common themes related to chronic conditions that arose during CHNA discussions.

- **Respiratory health:** Some participants described an increase in asthma cases, particularly among children. The importance of a healthy environment and climate was mentioned, with some participants mentioning that climate change and poor air quality can negatively impact respiratory health. Experts participating in the CHNA noted a significant increase in tuberculosis (TB) rates, particularly among individuals who have been in the country for over 10 years. They said the pandemic made this issue worse due to reduced testing and diagnosis.
- **Cancer:** A professional noted that the pandemic led to a decrease in routine screenings like mammograms, which may have resulted in missed or delayed cancer diagnoses. Community members’ stories also illustrated potential gaps in timely and comprehensive cancer screening.
- **Cardiovascular health:** Economic instability and poverty were frequently mentioned as factors that limit access to healthy food and healthcare services, which are crucial for preventing and managing heart disease. Some participants also highlighted the high cost of accessing healthcare, including insurance and prescriptions, as a significant barrier to managing cardiovascular health.
- **Alzheimer’s disease and dementias:** Many participants highlighted the issue of social isolation among older adults, which plays a factor in cognitive decline and dementias. One professional in particular described long waitlists for nursing facilities and

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<sup>9</sup> Silicon Valley Institute for Regional Studies. (2022). *Silicon Valley Indicators*. Deaths, by Cause: Santa Clara and San Mateo Counties.

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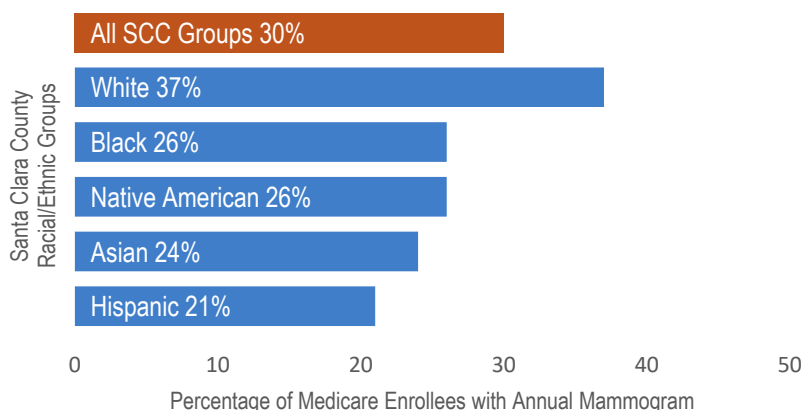
challenges accessing in-home care, made more problematic by the general absence of family support that is often due to the economic migration of younger generations.

*“When we’re talking about the older adult population that is most likely to develop, say, dementia, there’s usually some other kind of chronic condition that goes along with that. It’s mainly manageable, but it gets more complicated by the overlay of dementia. So access to care and follow-up care is really important.”*

— Service Provider

Although Santa Clara County’s overall cancer mortality (112.0 per 100,000) is on par or better than the state (119.8), mortality by race/ethnicity indicates substantial disparities. For example, overall cancer mortality among Santa Clara County’s Black population is much higher (143.5) compared to other ethnic groups. Similarly, the county’s Black population has higher rates of mortality for female breast, colorectal, and prostate cancers. While the county’s White population also has cancer incidence and mortality rates that exceed benchmarks, these rates are generally lower than those of the county’s Black population. Mammography screening among older adults in the county is highest for White women, and lowest for Latinas.

**Hispanic older adults are the least likely to have had a mammogram (breast cancer screening) compared to their peers from other racial/ethnic groups.**



Source: Centers for Medicare & Medicaid Services Mapping Medicare Disparities Tool, 2020. Retrieved from County Health Rankings, June 2024.

In addition, some Santa Clara County cancer incidence rates are of marked concern. The county’s liver cancer incidence rate is 10.5 per 100,000 people, higher than in neighboring San Mateo County (9.1) or statewide (9.9). The county also has a higher colorectal cancer incidence rate compared to San Mateo County. Finally, Santa Clara County has a higher overall cancer incidence rate for youth aged 15-19 compared to San Mateo County.

Mortality rates for both heart disease and stroke are much higher among the county’s Black and Hispanic populations than other ethnic groups. Although Santa Clara County Whites also have a high CVD mortality rate, it is not as high as the rates for certain BIPOC populations.

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With regard to respiratory health, Santa Clara County has historically had a higher TB case rate compared to California overall. The most recent data show that TB is still an issue. Asthma is also a concern, especially for children: the overall rate of all Santa Clara County children who were hospitalized for asthma is higher than the asthma hospitalization rate of all children in San Mateo County. However, Santa Clara County children aged 5-17 were hospitalized for asthma at nearly twice the rate (4.0 per 10,000 hospitalizations) of their San Mateo County counterparts (2.1). East San José has disproportionately high child hospitalizations for asthma (5.5 per 10,000 aged 0-17), and the county's Black population has an even higher rate (12.6). Child emergency department visits for asthma are similarly disproportionate.

Given these quantitative and qualitative data, El Camino Healthcare District has grouped cancer, cardiovascular disease, respiratory problems, Alzheimer's and dementia, and other chronic conditions into an overall category that it will address called "Chronic Conditions (other than Diabetes and Obesity)," as indicated above.

El Camino Healthcare District is dedicated to contributing to its community's good health. We will continue to monitor and share these data indicators (and others) to increase awareness of chronic conditions in Santa Clara County.

### **Economic Stability (including food insecurity, housing, and homelessness)**

The vast majority (84%) of all focus groups and key informants identified economic stability and/or housing and homelessness as a top community priority. CHNA participants focused on the high cost of living in Santa Clara County, describing how cost is implicated in interrelated issues:

- Participants said housing market prices remain extremely high, making it difficult for many to afford housing. The data indicate that home ownership is lower in Santa Clara County (56%) than in San Mateo County (60%). Participants described how economic instability forces people to move out of the area or live in overcrowded and/or unsafe conditions (e.g., poorly maintained housing, vehicles, makeshift shelters). Housing quality is still a concern in Santa Clara County; for example, the data show that a small fraction of the county's children and young adults aged 6-20 have very high blood lead levels (at least 9.5 mcg/dL), while San Mateo County has eradicated this issue entirely.

*"We are seeing multi-generational families living in one home. They might not have access to a kitchen. We are seeing a lot of families living in a garage with a microwave."*

*"People are cutting costs on their medication, not going to the doctor's, nothing, ...and then also living in situations which [are] uninhabitable or not recommended, where there are three families, five families, people are huddled together, couch surfing and sleeping in their cars."*

— Service Providers' Focus Group

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- Participants said wages do not keep pace with the cost of living. They explained that low wages and high living costs compel individuals as well as families to make difficult choices between essential needs like food, rent, and healthcare. The data show that the proportion of people experiencing food insecurity in Santa Clara County is higher than in San Mateo County. Participants also indicated that economic insecurity especially affected certain job sectors due to high living costs (e.g., janitorial services). And data show there is a greater gender pay gap in Santa Clara County (\$0.73 to the dollar) than there is statewide (\$0.86) or in San Mateo County (\$0.90).

*"Economic security here is bad. The reason is that the salary is very low. Every time you go to Cárdenas, to any grocery store, the groceries are through the roof. You have to decide whether you eat or pay the rent."*

— Spanish-speaking Community Member

Santa Clara County's percentage of households with children below the Federal Poverty Level is higher than neighboring San Mateo County's, and is rising. In Santa Clara County, Black, Hispanic, and Native American families with children are disproportionately more likely to be in poverty than their Asian or White peers.

The data indicate that childcare costs in Santa Clara County have more than doubled in the past 10 years outpacing median family income, which rose 64% over the same time period. Adequate childcare and preschool were identified by CHNA participants as crucial for economic mobility and foundational learning. Spending per pupil is lower in Santa Clara County (\$14,733) compared to San Mateo County (\$17,293). Research found that educational inequities, often related to neighborhood segregation<sup>h</sup>, lead to educational disparities that begin at an early age.

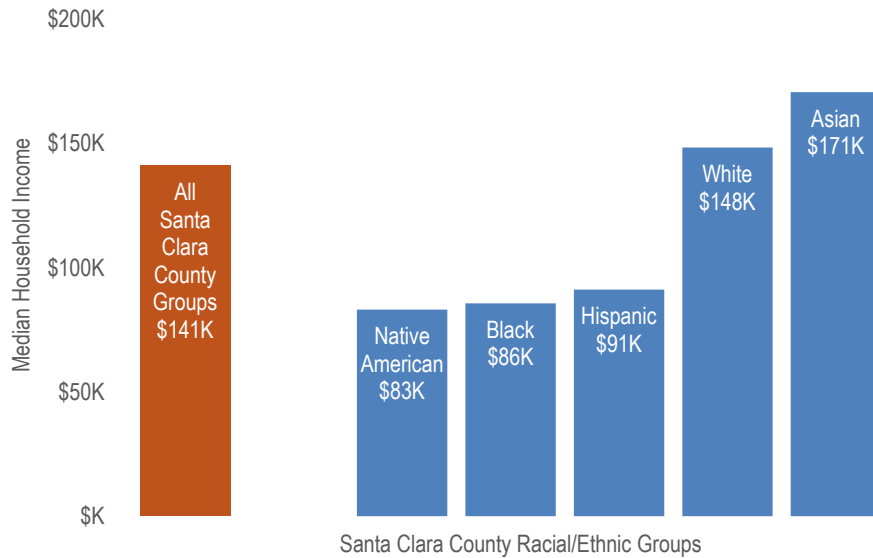
CHNA participants also identified socioeconomic disadvantages and language barriers as significant inequities affecting educational attainment. Household income inequality by race/ethnicity reached an all-time high in 2022, and there are substantial disparities in median income by race/ethnicity within the county.

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<sup>h</sup> Acevedo-Garcia, D., Noelke, C., & McArdle, N. (2020). *The Geography of Child Opportunity: Why Neighborhoods Matter for Equity*. Diversitydatakids.org, Institute for Child, Youth and Family Policy, The Heller School for Social Policy and Management, Brandeis University: Waltham, MA.

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**Median household income in Santa Clara County varies substantially by race/ethnicity, with BIPOC households earning the least.**



Source: US Census Bureau Small Area Income and Poverty Estimates. Retrieved from County Health Rankings, June 2024.

Santa Clara County’s high school graduation rate was lower (83%) than the state rate (88%) in 2022, with the county’s Hispanic students more likely than students of other ethnic groups to drop out before graduation. Education has generally and historically correlated directly with income, so educational statistics that differ by race/ethnicity are particularly concerning to CHNA participants.

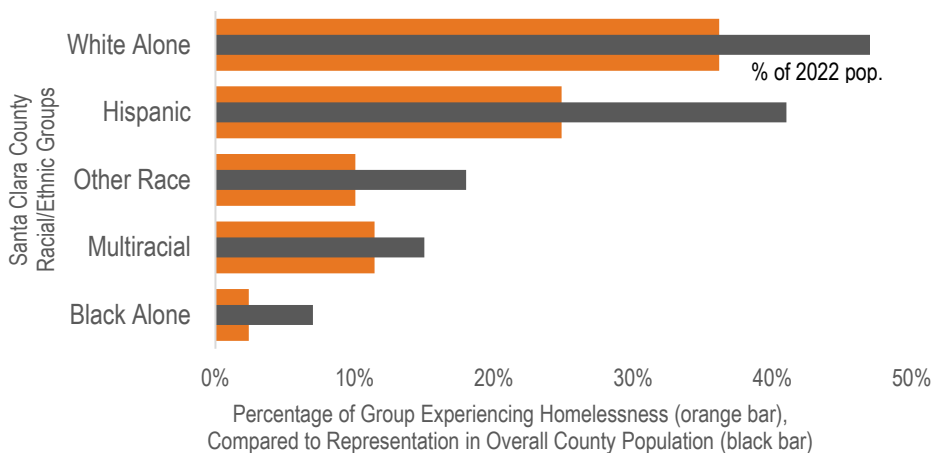
Specifically with regard to unhoused populations, CHNA participants indicated that mental health issues and substance use disorders can be both causes and consequences of homelessness. Participants also mentioned that parents experiencing homelessness fear losing custody of children because of their unhoused status. Participants enumerated the groups that are most vulnerable to housing instability in Santa Clara County: Black and Hispanic community members, LGBTQ+ community members, single mothers, and foster youth. Black and multiracial people are the most overrepresented in the unhoused population relative to their proportions in the county’s overall population. Finally, older adults (aged 65+) and other individuals on fixed incomes can also be vulnerable. Local older adults in Santa Clara County who participated in the Community Assessment Survey of Older Adults give a “Livability Score” of 19 out of 100 for housing.<sup>i</sup>

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<sup>i</sup> Polco, formerly the National Research Center. (2023). *Community Assessment Survey for Older Adults: Avenidas, September 2022.*

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**Among those experiencing homelessness, Black people are the most overrepresented compared to their proportion of Santa Clara County’s population.**



Source: 2023 Santa Clara County Point-in-Time Count public Tableau dashboard. Population: U.S. Census Bureau. "ACS Demographic and Housing Estimates." American Community Survey, ACS 5-Year Estimates Data Profiles, Table DP05, 2022.

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## **VII. EL CAMINO HEALTHCARE DISTRICT'S IMPLEMENTATION STRATEGY & COMMUNITY BENEFIT PLAN**

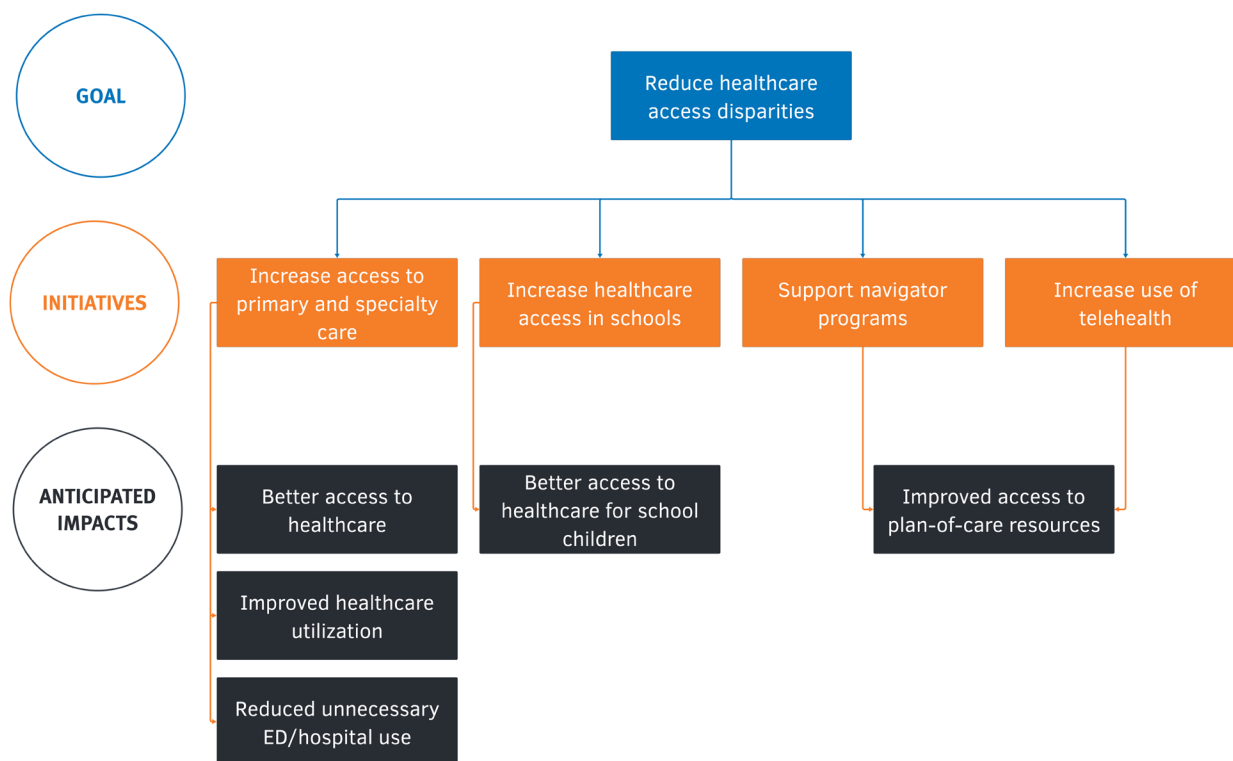
El Camino Healthcare District's annual community benefit investment focuses on improving the health of our community's most vulnerable populations, including the medically underserved, low-income, and populations affected by health disparities. To accomplish this goal, our community health investment for FY 2027 will be directed to improve healthcare access & delivery (including oral health), behavioral health (including domestic violence and trauma), economic security (including food insecurity, housing, and homelessness), diabetes and obesity, and other chronic conditions (other than diabetes & obesity) through community and hospital-based programs and partnerships.

El Camino Healthcare District believes that long-term funding of proven community partners yields greater success than short-term investments in improving the health and well-being of community members. The plan continues to be based on documented community health needs. Modifications to the plan are the result of new data and information collected during the 2025 CHNA process.

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**HEALTH CARE ACCESS & DELIVERY (INCLUDING ORAL HEALTH)**

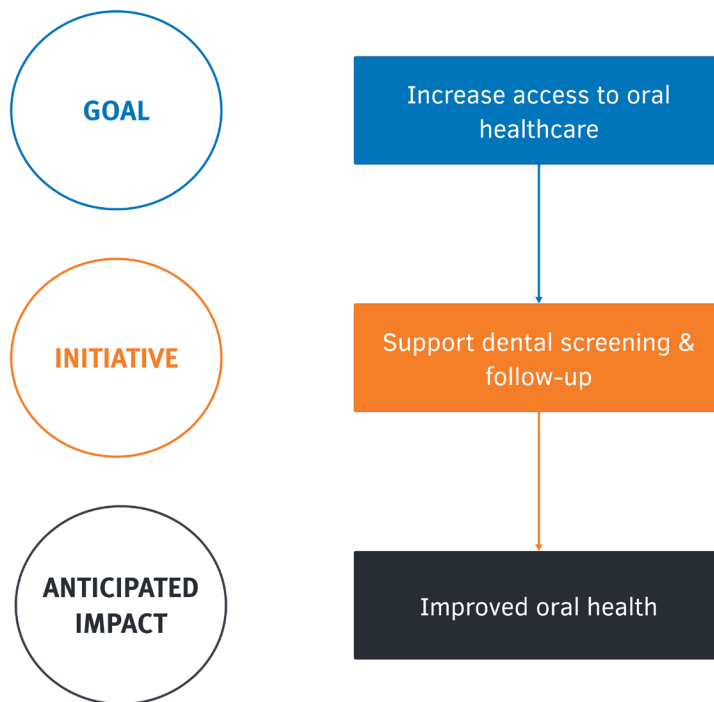
El Camino Healthcare District views efforts to ensure equitable access to high-quality healthcare and respectful, compassionate, culturally competent delivery of healthcare services as a top priority for its community benefit investments. Given the community’s identification of issues of healthcare access and delivery during the 2025 CHNA, El Camino Healthcare District selected goals that support initiatives to reduce disparities in access to and delivery of primary and specialty care for community members in its service area. The goals also include improvements in access to and delivery of oral healthcare and maternal/infant healthcare based on statistical data and information provided by experts interviewed during the CHNA. The hospital expects to make a positive impact by improving healthcare access and utilization, reducing unnecessary emergency department visits and hospitalizations, and reducing disparities in health outcomes. Below and on the following pages, see diagrams for summaries and tables for details.



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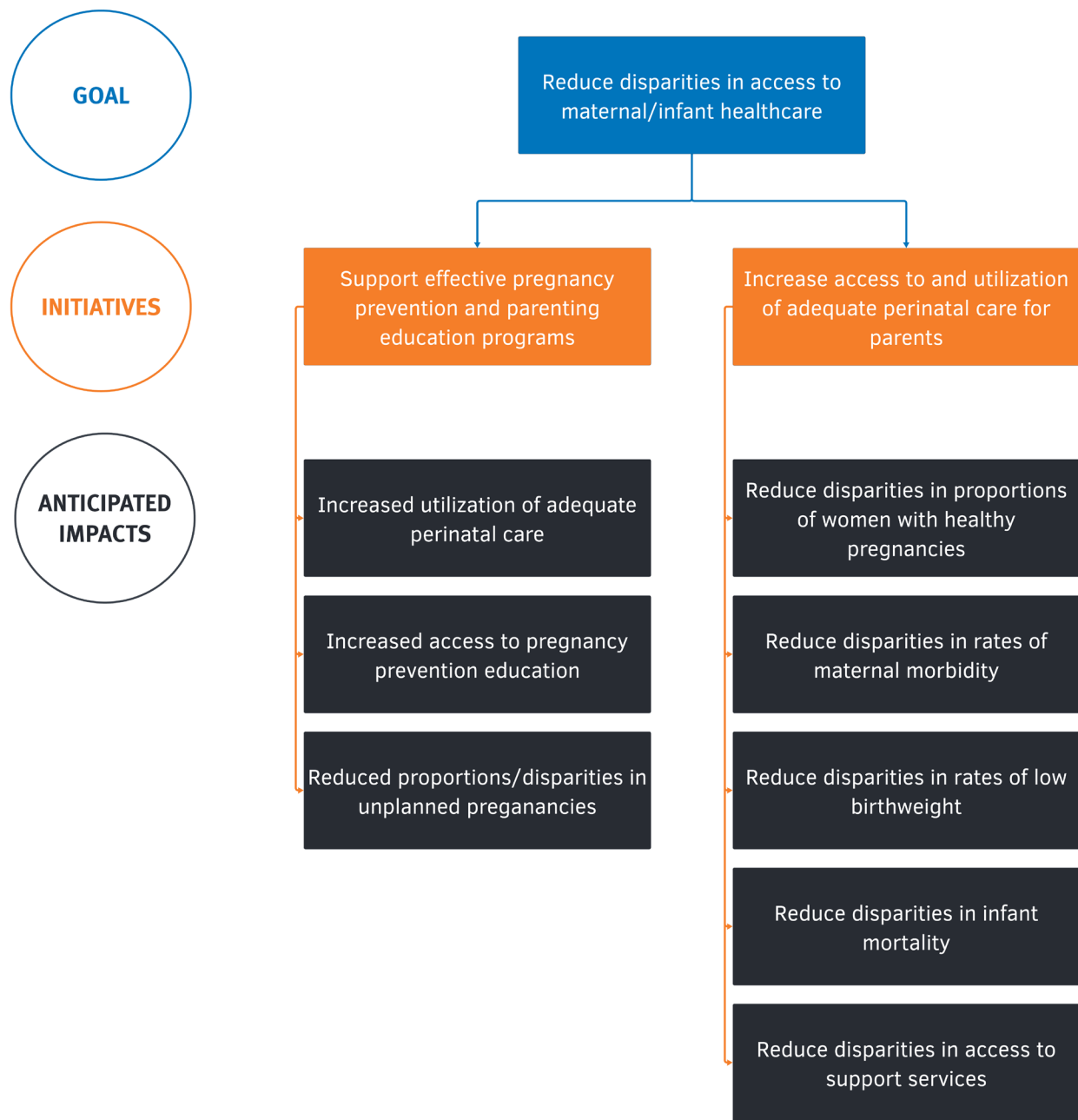
Goal	Initiative	Anticipated Impact
<p>1. Reduce disparities in access to high-quality care</p>	<p>A. Support increased access to primary care and specialty care services for vulnerable individuals<sup>1, 2, 3, 4, 5, 6, 7, 8, 9, 10</sup></p>	<p>(i) Individuals experience better access to healthcare                      (ii) Improved healthcare utilization                      (iii) Reduced unnecessary ED visits and preventable hospitalizations</p>
	<p>B. Support greater access to healthcare in schools<sup>11</sup></p>	<p>(i) Improved access to healthcare for school-aged children and youth</p>
	<p>C. Support clinical and community health navigator programs<sup>12, 13, 14</sup></p>	<p>(i) Community members access clinical and community resources that support their plan of care</p>
	<p>D. Support increased use of telehealth and other technology solutions<sup>15, 16, 17</sup></p>	

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Goal	Initiative	Anticipated Impact
2. Increase access to oral healthcare for underserved community members	A. Support school- and community-based programs that offer dental screenings and care, including tele-dentistry <sup>18, 19, 20, 21</sup>	(i) Improved oral health among community members

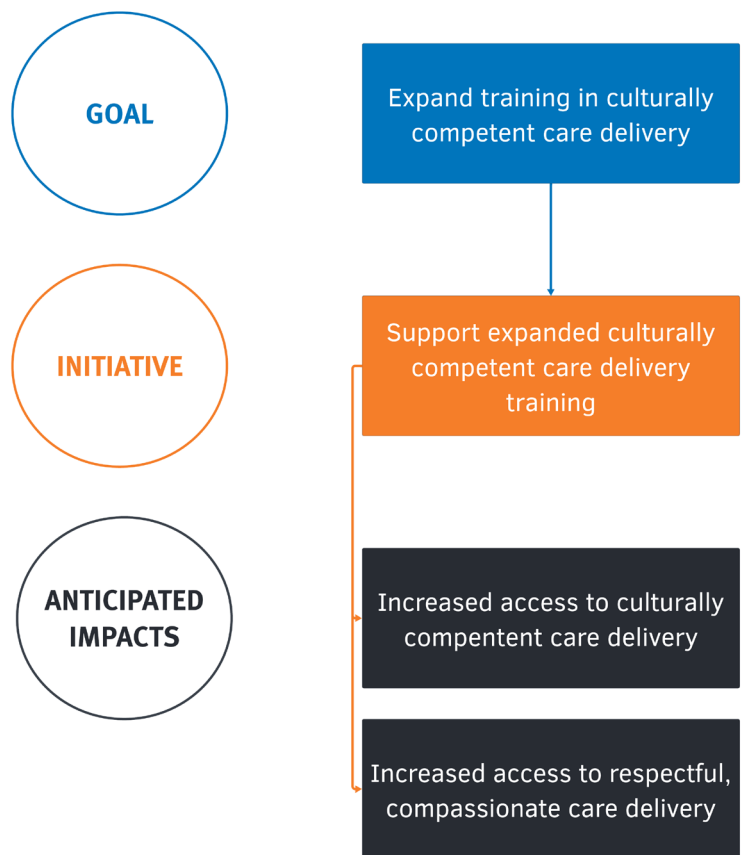
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Goal	Initiative	Anticipated Impact
<p>3. Reduce disparities and inequitable access to maternal/infant healthcare for community members</p>	<p>A. Support effective pregnancy prevention and parenting education programs<sup>22, 23, 24</sup></p>	<p>(i) Increased utilization of adequate perinatal care                      (ii) Increased access to pregnancy prevention education                      (iii) Reduced proportions/ disparities in unplanned pregnancies</p>
	<p>B. Increase access to and utilization of adequate perinatal care for parents<sup>25, 26, 27, 28, 29, 30</sup></p>	<p>Reduced disparities in:                      (i) Proportions of women with healthy pregnancies                      (ii) Rates of maternal morbidity                      (iii) Rates of low birthweight                      (iv) Rates of infant mortality                      (v) Access to support services</p>


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Goal	Initiative	Anticipated Impact
4. Provide/expand workforce training in cultural competence, and compassionate and respectful care delivery	A. Support workforce training in cultural competence, and compassionate and respectful care delivery <sup>31, 32, 33, 34</sup>	(i) Increased access to culturally competent healthcare services among underserved community members, including LGBTQ+ and community members with limited English proficiency  (ii) Increased access to compassionate and respectful healthcare among underserved community members, including LGBTQ+ and community members with limited English proficiency

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**HEALTH CARE ACCESS & DELIVERY (INCLUDING ORAL HEALTH) PROPOSAL RECOMMENDATIONS**

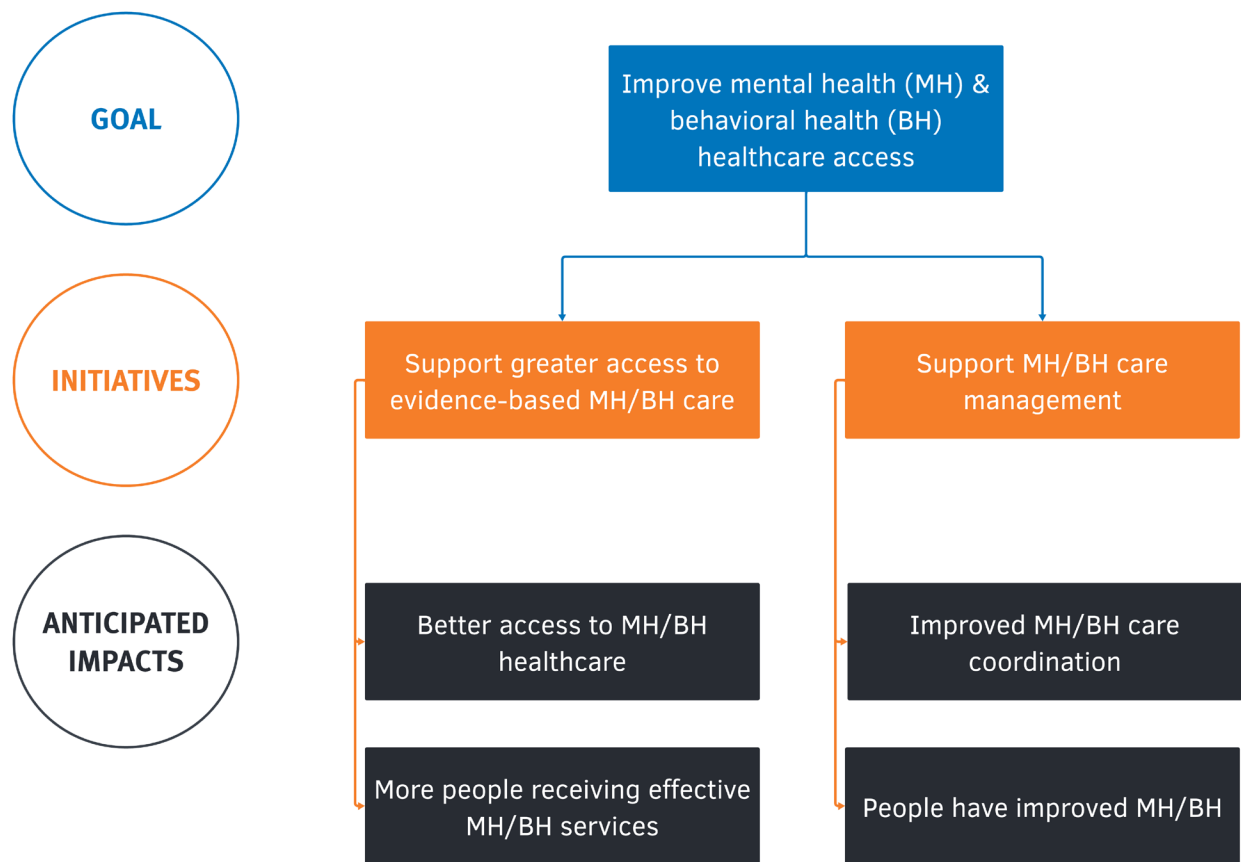
Health Need	Agency	New	DNF	Dual	New	Current	Requested	FY2026 Approved (if applicable)	CBAC Recommendation
					Two-Year Grant FY27-FY28	Two-Year Grant FY26-FY27			
 <p><b>Health Care Access &amp; Delivery</b></p> <p>Goal % ~50%</p> <p>Recommended % ~49%</p>	Cupertino Union School District - Student Health Services Outreach Program	X					\$ 130,000	\$ -	\$ 75,000
	El Camino Health - Care Coordination*				X*		\$ 150,000	\$ 150,000	\$ 150,000
	El Camino Health - Library & Resource Center Mountain View						\$ 248,000	\$ 175,000	\$ 248,000
	El Camino Health - RoadRunners Transportation Program						\$ 165,000	\$ 165,000	\$ 165,000
	Lucile Packard Foundation for Children's Health						\$ 200,000	\$ 103,000	\$ 103,000
	Mountain View Whisman School District - Health Services Continuity of Care Program	X					\$ 102,275	\$ -	\$ 75,000
	On-Site Dental Care Foundation						\$ 230,000	\$ 200,000	\$ 230,000
	Pathways Home Health and Hospice						\$ 82,500	\$ 60,000	\$ 82,500
	Peninsula Healthcare Connection - New Directions						\$ 663,366	\$ 220,000	\$ 330,000
	Planned Parenthood Mar Monte*					X*	\$ 350,000	\$ 250,000	\$ 350,000
	Ravenswood Family Health Network (May View Clinics)*					X*	\$ 2,000,000	\$ 1,300,000	\$ 1,500,000
	Sunnyvale School District - Healthcare Grant Enhanced Access Program	X					\$ 708,881	\$ -	\$ 75,000
	Valley Health Foundation*					X*	\$ 1,100,000	\$ 326,000	\$ 425,000
	Anewvista Community Services			X			\$ 50,000	\$ 30,000	\$ 30,000
	Health Mobile			X			\$ 150,000	\$ 50,000	\$ 100,000
	Healthier Kids Foundation	X	X	X			\$ 110,000	\$ -	\$ -
	Kyle J. Taylor Foundation	X	X	X			\$ 67,416	\$ -	\$ -
	LifeMoves			X			\$ 210,000	\$ 160,000	\$ 210,000
	RotaCare Bay Area	X		X			\$ 30,000	\$ -	\$ 30,000
	AgeUp, Inc.	X	X				\$ 91,000	\$ -	\$ -
	Avenidas	X	X				\$ 84,700	\$ -	\$ -
	Silicon Valley Bicycle Exchange	X	X				\$ 30,000	\$ -	\$ -
	Vista Center for the Blind and Visually Impaired	X	X	X			\$ 95,860	\$ -	\$ -
	Cupertino Union School District - Student Health Services**				X		\$ 110,000	\$ 110,000	\$ 110,000
	Mountain View Whisman School District - Health Services Grant**						\$ 336,000	\$ 336,000	\$ 336,000
	Sunnyvale School District - Healthcare Grant**						\$ 344,400	\$ 344,400	\$ 344,400
<b>Totals:</b>							<b>\$ 7,839,397</b>	<b>\$ 4,968,900</b>	<b>\$</b>

\*New two-year grants recommended for FY2027-FY2028  
 \*\*Current two-year grants for FY2026-FY2027; approved by ECHD Board June 2025

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**BEHAVIORAL HEALTH (INCLUDING DOMESTIC VIOLENCE AND TRAUMA)**

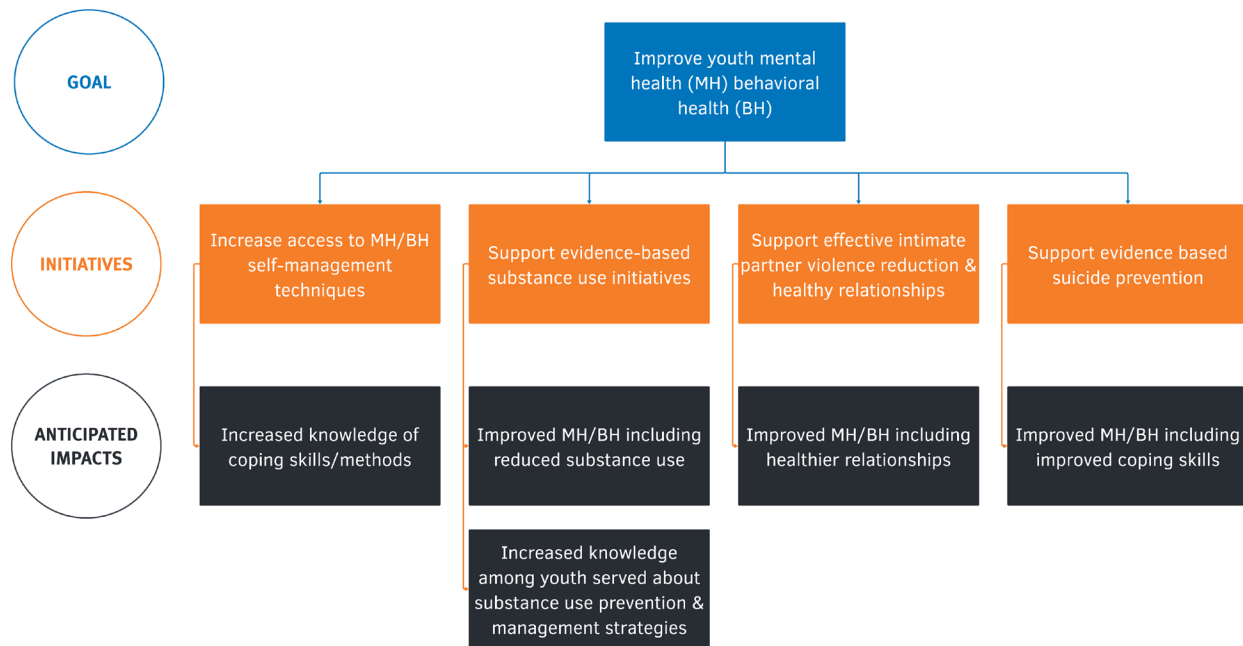
Data indicates that behavioral health (including mental health, trauma, and substance use) continues to be a significant health need, especially with respect to the supply of providers. Community input during the 2025 CHNA emphasized how much worse and more widespread behavioral health issues have become, in part due to the pandemic. Therefore, in addition to supporting initiatives to improve community members’ access to mental and behavioral healthcare, El Camino Healthcare District chose goals that support more direct approaches to improving the mental and behavioral health of both youth and adult community members. By using a two-pronged approach, addressing access to care as well as care itself, El Camino Healthcare District expects to be able to make a positive impact by improving community members’ mental and behavioral health, including contributing to improved coping skills, healthier relationships, and reduced substance use. Below and on the following pages, see diagrams for summaries and tables for details.



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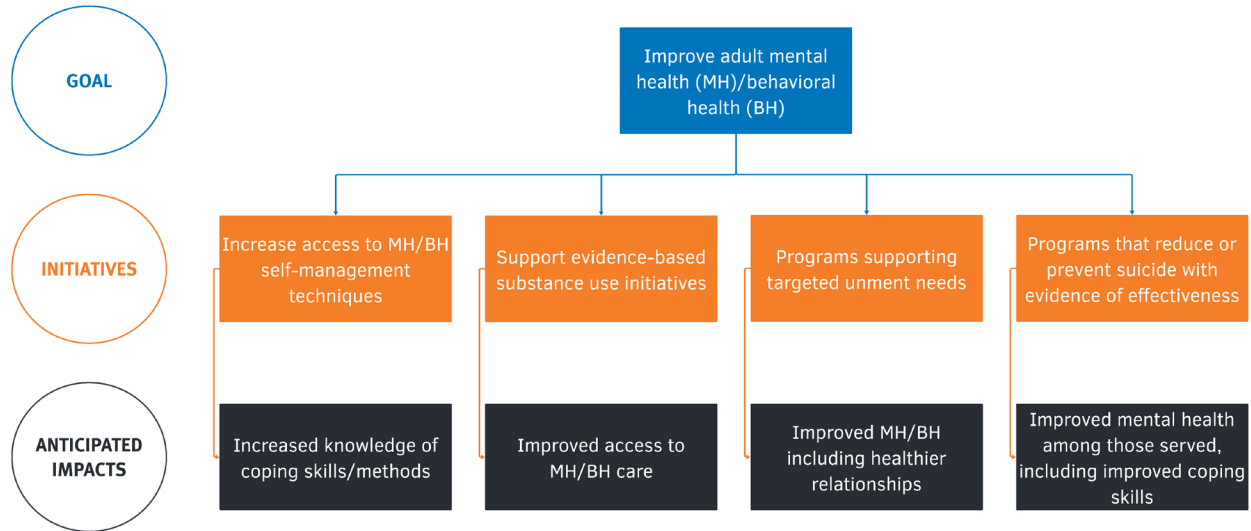
Goal	Initiative	Anticipated Impact
1. Improve behavioral healthcare access for community members	A. Support in-person and virtual expanded access to evidence-based counseling, addiction treatment, behavioral health case management, etc. <sup>35, 36, 37, 38, 39</sup>	(i) Improved access to mental/behavioral health programs and services (ii) More community members receiving effective mental/behavioral health services
	B. Care management to support community members' self-management and mental health <sup>40, 41</sup>	(i) Improved coordination of mental/behavioral services (ii) Improved mental/behavioral health among those served

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Goal	Initiative	Anticipated Impact
2. Improve behavioral health of youth in the community	A. In-person or virtual programs for assisting youth in self-management techniques to reduce depression and anxiety, and for stress, coping, and resilience <sup>42, 43</sup>	(i) Increased knowledge among youth served about methods of coping with stress and depression
	B. Support for substance use prevention and intervention initiatives with evidence of effectiveness <sup>44, 45, 46</sup>	(i) Improved mental health among those served, including reduced substance use (ii) Increased knowledge among youth served about substance use prevention and management strategies
	C. Programs that prevent or reduce youth and young adult intimate partner and sexual violence and promote healthier relationships <sup>47, 48</sup>	(i) Improved mental health among those served, including healthier relationships
	D. Programs that reduce or prevent suicide with evidence of effectiveness <sup>49, 50</sup>	(i) Improved mental health among those served, including improved coping skills


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Goal	Initiative	Anticipated Impact
3. Improve behavioral health of adults in the community	A. In-person or virtual programs for assisting community members in self-management techniques to reduce depression and anxiety, and for stress, coping, and resilience <sup>51, 52, 53</sup>	(i) Increased knowledge among those served about methods of coping with depression, anxiety, and stress
	B. Support for screening, accurate diagnosis, effective treatment, and follow-up for behavioral health and substance use/addiction treatment services <sup>54, 55, 56</sup>	(i) Improved access to mental and behavioral health services among those served
	C. Programs that support targeted unmet needs such as supporting expectant parents and parents of infants, isolated older adults, individuals experiencing or at risk of homelessness or intimate partner violence <sup>57, 58, 59, 60</sup>	(i) Improved mental health among those served (ii) Improved utilization of clinical and community resources among those served
	D. Programs that reduce or prevent suicide with evidence of effectiveness <sup>61, 62, 63</sup>	(i) Improved mental health among those served, including improved coping skills

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**BEHAVIORAL HEALTH (INCLUDING DOMESTIC VIOLENCE AND TRAUMA)  
PROPOSAL RECOMMENDATIONS**

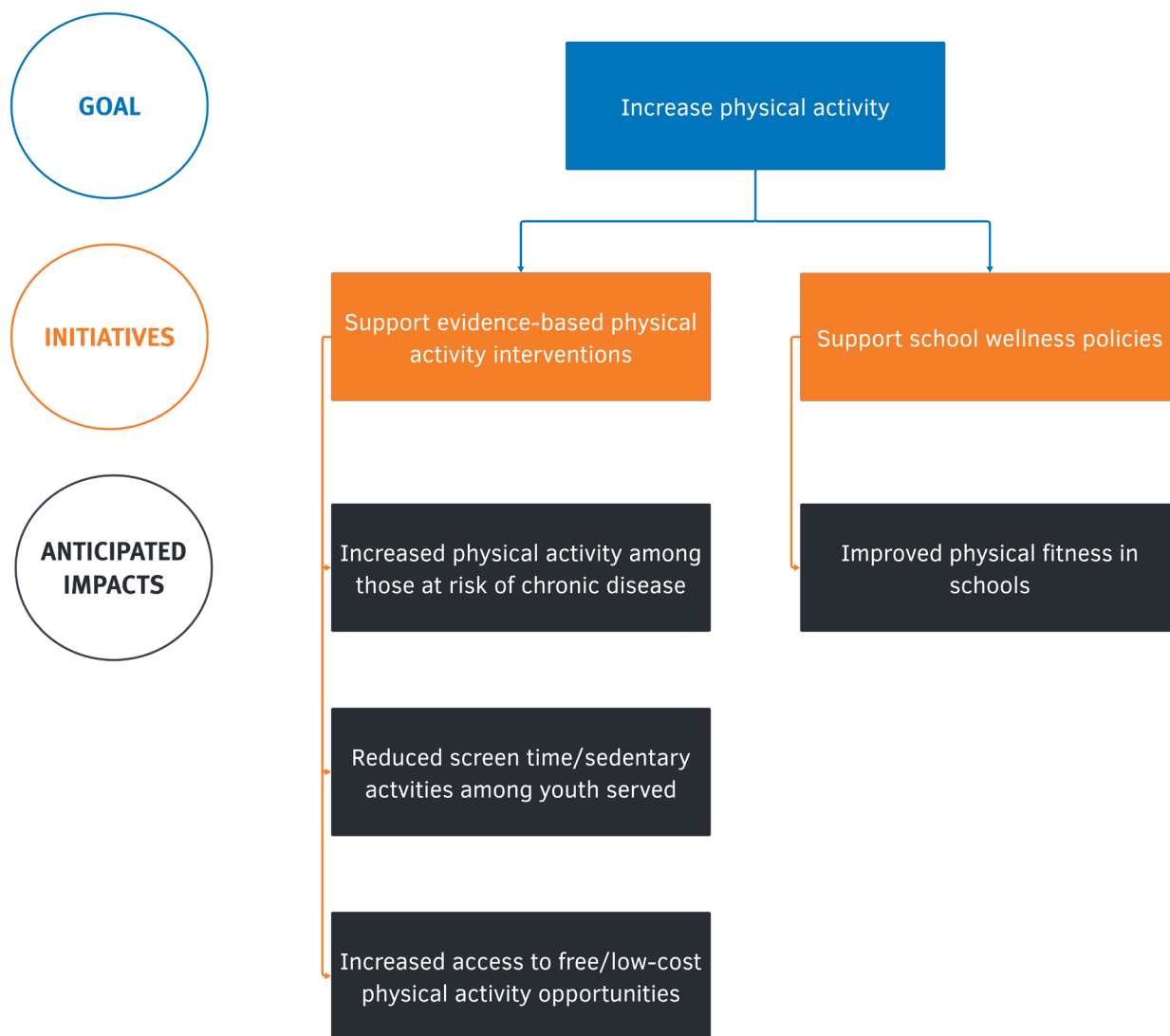
Health Need	Agency	New	DNF	Dual	New	Current	Requested	FY2026 Approved (if applicable)	CBAC Recommendation	
					Two-Year Grant FY27-FY28	Two-Year Grant FY26-FY27				
 <p><b>Behavioral Health</b></p> <p>Goal % ~25%</p> <p>Recommended % ~25%</p>	Acknowledge Alliance						\$ 100,000	\$ 60,000	\$ 70,000	
	Adolescent Counseling Services (ACS)	X					\$ 40,000	\$ -	\$ 40,000	
	Avenidas - Adult Day Health Program*					X*		\$ 110,000	\$ 74,200	\$ 95,000
	Caminar - Domestic Violence Program							\$ 125,489	\$ 95,000	\$ 115,000
	Caminar - LGBTQ+ Speaker Bureau Program							\$ 335,179	\$ 78,700	\$ 95,000
	Child Advocates of Silicon Valley	X						\$ 60,000	\$ -	\$ 60,000
	Eating Disorders Resource Center (EDRC)			X				\$ 25,000	\$ 25,000	\$ 25,000
	El Camino Health - Substance Use Navigator	X						\$ 120,000	\$ -	\$ 120,000
	Health Connected							\$ 28,921	\$ 28,900	\$ 28,900
	Kara							\$ 45,000	\$ 30,000	\$ 40,000
	Law Foundation of Silicon Valley							\$ 178,159	\$ 70,000	\$ 110,000
	Los Altos School District - Enhanced Behavioral Health Prevention Program	X						\$ 526,700	\$ -	\$ 100,000
	Maitri							\$ 75,000	\$ 50,000	\$ 60,000
	Mountain View Whisman School District - Continuity of Care: Mental Health Continuum	X						\$ 292,262	\$ -	\$ 100,000
	National Alliance on Mental Illness - Santa Clara County							\$ 175,000	\$ 120,000	\$ 165,000
	Pacific Clinics - School Based Intervention Teams (SBIT) [for Los Altos, Sunnyvale and Mountain View Whisman School Districts]	X	X					\$ 828,000	\$ -	\$ -
	YWCA Golden Gate Silicon Valley				X			\$ 209,152	\$ 105,000	\$ 145,000
	Avenidas - Reducing Loneliness Induced Depression Among Seniors (formerly Friendly Voices)							\$ 59,500	\$ 14,500	\$ 30,000
	Counseling and Support Services for Youth	X	X	X				\$ 55,000	\$ -	\$ -
	Cupertino Union School District - Parent/Caregiver Education Workshop	X	X					\$ 9,840	\$ -	\$ -
	Friends For Youth							\$ 30,000	\$ 30,000	\$ 30,000
	Lighthouse of Hope Counseling Center							\$ 50,000	\$ 30,000	\$ 35,000
	Lotus Family Services	X						\$ 30,000	\$ -	\$ 25,000
	Momentum for Health - La Selva Community Clinic				X			\$ 290,000	\$ 290,000	\$ 290,000
	Momentum for Health - TRUST Program	X						\$ 57,100	\$ -	\$ 47,000
	Community School of Music and Arts	X	X					\$ 10,000	\$ -	\$ -
	Mountain View-Los Altos Union High School District - Creatrix Institute's Hip Hop Leadership Academy	X	X					\$ 50,000	\$ -	\$ -
	Project Safety Net Inc	X	X					\$ 59,286	\$ -	\$ -
	Saved By Nature	X	X					\$ 30,000	\$ -	\$ -
	Stanford Health Care - Trauma Injury Prevention Program Administration	X	X					\$ 33,377	\$ -	\$ -
Cupertino Union School District**				X		X**	\$ 102,500	\$ 102,500	\$ 102,500	
Los Altos School District - Mental Health Counseling Program**						X**	\$ 150,000	\$ 150,000	\$ 150,000	
Mountain View-Los Altos Union High School District - School-based Mental Health and Case Management Services**						X**	\$ 220,000	\$ 220,000	\$ 220,000	
Pacific Clinics - School Based Intervention Teams (SBIT)**						X**	\$ 304,000	\$ 304,000	\$ 304,000	
<b>Totals:</b>								<b>\$ 4,814,464</b>	<b>\$ 2,602,400</b>	

\*New two-year grants recommended for FY2027-FY2028  
\*\*Current two-year grants for FY2026-FY2027; approved by ECHD Board June 2025

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**DIABETES & OBESITY**

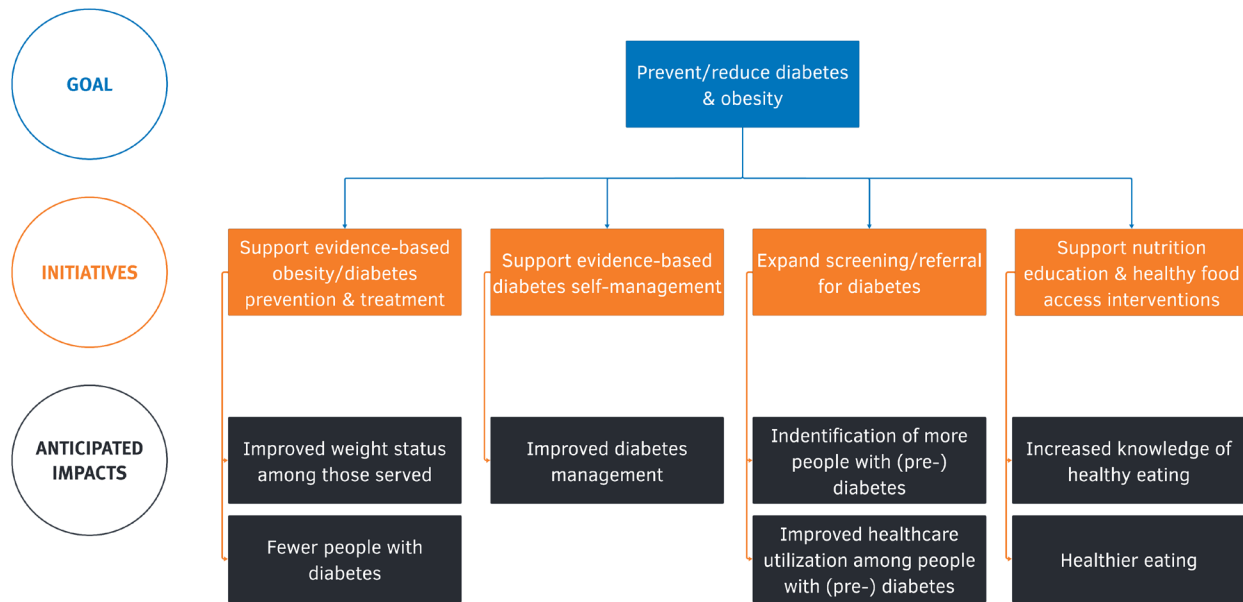
During the 2025 CHNA, community members provided input on prediabetes and the lack of access to safe spaces for physical activity, both of which are related to diabetes and obesity. Additionally, CHNA data indicated issues with diabetes, as well as both ethnic and geographic disparities in diabetes statistics, and youth physical fitness including ethnic disparities, among other factors. To address these issues, El Camino Healthcare District chose goals that support initiatives that prevent or reduce obesity and diabetes, as well as those that increase physical activity, reduce food insecurity, and increase healthy food access among community members. The hospital expects these efforts will make a positive impact by contributing to improved weight status, improved diabetes management, and reduced rates of obesity & diabetes in the community. Below and on the following pages, see diagrams for summaries and tables for details.



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Goal	Initiative	Anticipated Impact
1. Increase physical activity among community members	A. Support physical activity interventions shown to contribute to weight loss and reduced screen time among youth and adults <sup>64, 65, 66, 67</sup>	(i) Increase in physical activity among youth and adults at elevated risk of chronic health conditions (ii) Reduced screen time & time on sedentary activities among youth served (iii) Increased access to and utilization of free/low-cost opportunities for physical activity
	B. Support implementation of school wellness policies for promoting physical activity <sup>68</sup>	(i) Improved physical fitness among students in schools served

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Goal	Initiative	Anticipated Impact
2. Prevent/reduce obesity & diabetes among community members	A. Support obesity/diabetes prevention and obesity treatment programs with evidence of effectiveness <sup>69, 70, 71, 72, 73, 74, 75, 76, 77</sup>	(i) Improved weight status in youth and adults served (ii) Long-term reduction in the number of community members with diabetes
	B. Support diabetes treatment/self-management programs with evidence of effectiveness <sup>78, 79, 80, 81, 82</sup>	(i) Improved diabetes management in participants served
	C. Expand screening and referral for abnormal blood glucose/pre-diabetes and type 2 diabetes <sup>83, 84</sup>	(i) Identification of more individuals with diabetes and pre-diabetes (ii) Improved healthcare utilization for individuals with diabetes and pre-diabetes

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Goal	Initiative	Anticipated Impact
	D. Support community and school-based nutrition education and healthy food access interventions (i.e. school/ community gardening interventions, healthy cooking curricula, food resource management, community health workers, etc.) <sup>85, 86, 87, 88</sup>	(i) Increased knowledge and understanding about healthy eating among people served  (ii) Healthier eating among community members receiving interventions

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**DIABETES & OBESITY PROPOSAL RECOMMENDATIONS**

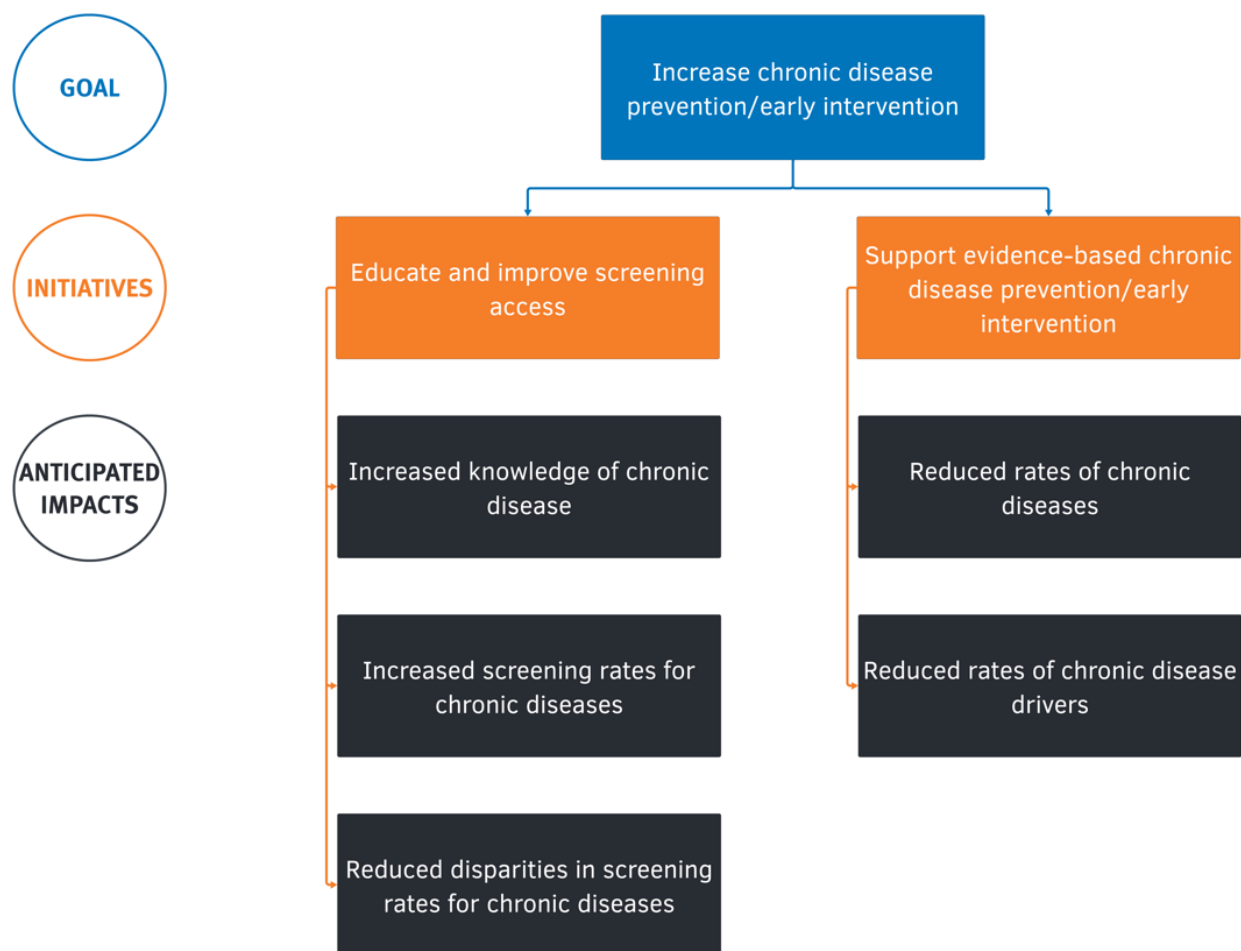
Health Need	Agency	New	DNF	Dual	New	Current	Requested	FY2026 Approved (if applicable)	CBAC Recommendation
					Two-Year Grant FY27-FY28	Two-Year Grant FY26-FY27			
 <p><b>Diabetes &amp; Obesity</b></p> <p>Goal % ~15%</p> <p>Recommended % ~14%</p>	Bay Area Women's Sports Initiative - Girls Program			X			\$ 45,565	\$ 39,000	\$ 45,000
	Chinese Health Initiative (CHI)			X			\$ 300,404	\$ 275,000	\$ 285,000
	El Camino Health - ECHD Population Health Program Manager						\$ 230,056	\$ 247,000	<i>F/d in Pop Health</i>
	Fresh Approach						\$ 98,693	\$ 50,000	\$ 70,000
	Living Classroom*				X*		\$ 128,250	\$ 67,000	\$ 100,000
	Playworks, Northern California			X			\$ 322,441	\$ 228,000	\$ 270,000
	YMCA of Silicon Valley*				X*		\$ 104,188	\$ 82,600	\$ 95,000
	American Diabetes Association						\$ 50,000	\$ 30,000	\$ 40,000
	Bay Area Women's Sports Initiative - Rollers Program at Ellis Elementary						\$ 37,410	\$ 21,000	\$ 17,500
	Bay Area Women's Sports Initiative - Rollers Program at Vargas Elementary	X	X				\$ 37,410	\$ -	\$ 17,500
	City of Sunnyvale - Columbia Neighborhood Center*				X*		\$ 76,586	\$ 57,200	\$ 76,200
	Roots Community Health			X			\$ 96,044	\$ 70,000	\$ 70,000
	Silicon Valley Bicycle Coalition						\$ 45,000	\$ 30,000	\$ 35,000
	South Asian Heart Center			X			\$ 380,000	\$ 310,000	\$ 330,000
	AbilityPath	X	X				\$ 32,574	\$ -	\$ -
	California University-Silicon Valley	X	X	X			\$ 29,999	\$ -	\$ -
<b>Totals:</b>							<b>\$ 2,014,620</b>	<b>\$ 1,451,200</b>	<b>\$ 1,451,200</b>

\*New two-year grants recommended for FY2027-FY2028  
 \*\*Current two-year grants for FY2026-FY2027; approved by ECHD Board June 2025

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**OTHER CHRONIC CONDITIONS (OTHER THAN DIABETES & OBESITY)**

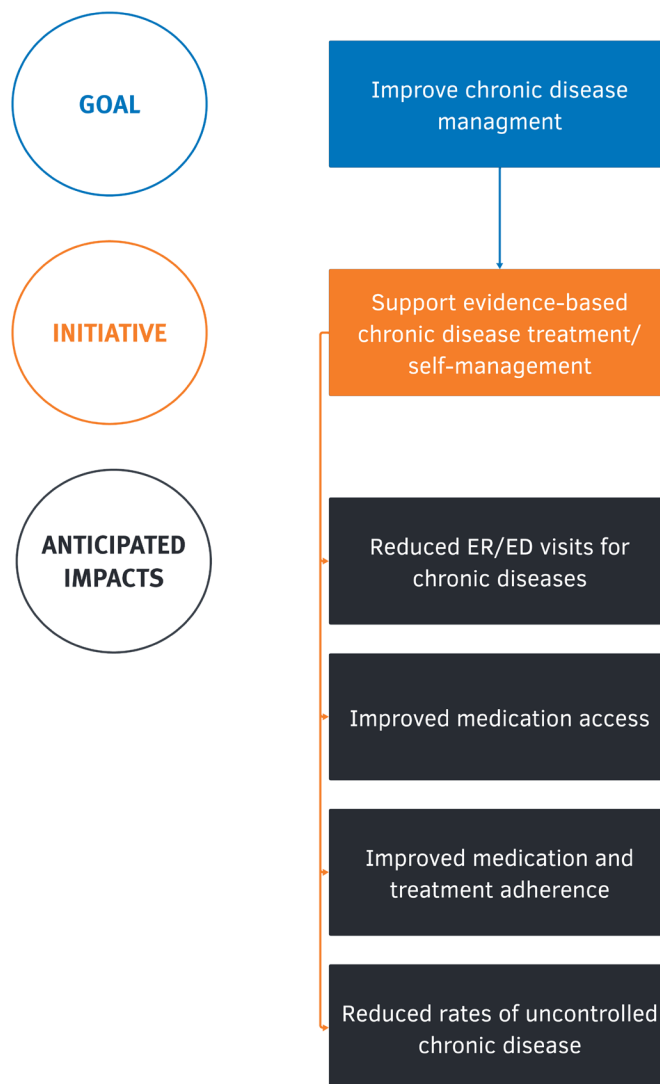
Many chronic diseases are among the top causes of death in Santa Clara County. CHNA data show there are disparities in chronic conditions such as cancer, asthma, heart disease, and stroke. Therefore, El Camino Healthcare District chose goals that support initiatives to increase prevention and early intervention of chronic diseases and to improve chronic disease management among community members. By addressing these issues, El Camino Healthcare District believes it will make a positive impact through improved screening for chronic conditions, reduced rates of uncontrolled chronic diseases, lower levels of the drivers of chronic conditions, and, in the long term, reduced rates of chronic diseases. Below and on the following pages, see diagrams for summaries and tables for details.



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Goal	Initiative	Anticipated Impact
1. Increase prevention and early intervention of chronic diseases in the community	A. Provide education and improve access to screenings <sup>89, 90, 91, 92, 93, 94, 95</sup>	(i) Increased knowledge of chronic disease among community members (ii) Increased rates of screening for chronic disease (iii) Reduced disparities in chronic disease screening rates
	B. Support evidence-based chronic disease prevention and early intervention programs <sup>96, 97, 98</sup>	(i) Reduced rates of chronic diseases (ii) Reduced rates of drivers of chronic diseases, such as physical inactivity, poor nutrition, tobacco and excessive alcohol use, etc.

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Goal	Initiative	Anticipated Impact
2. Improve chronic disease management among community members	A. Support evidence-based chronic disease treatment and self-management programs <sup>99, 100, 101</sup>	(i) Reduced rates of ER/ED visits for chronic diseases (ii) Improved medication access (iii) Improved medication and treatment adherence (iv) Reduced rates of uncontrolled chronic disease

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**OTHER CHRONIC CONDITIONS (OTHER THAN DIABETES & OBESITY)  
PROPOSAL RECOMMENDATIONS**

Health Need	Agency	New	DNF	Dual	New	Current	Requested	FY2026 Approved (if applicable)	GBAC Recommendation
					Two-Year Grant FY27-FY28	Two-Year Grant FY26-FY27			
 <p><b>Chronic Conditions</b> Goal % ~5% Recommended % ~4%</p>	Cancer CAREpoint	X					\$ 15,000	\$ -	\$ 15,000
	South Asian Heart Center - SPARC's Program	X	X				\$ 60,000	\$ -	\$ -
	Breathe California of the Bay Area, Golden Gate and Central Coast						\$ 40,000	\$ 28,800	\$ 28,800
	Caring Minds	X					\$ 36,500	\$ -	\$ 30,000
	Pacific Stroke Association	X					\$ 20,000	\$ -	\$ 20,000
	Creative Learning Foundation	X	X				\$ 7,160	\$ -	\$ -
	Community Services Agency of Mountain View, Los Altos, and Los Altos Hills - Senior Services Intensive Case Management Program**					X**	\$ 326,600	\$ 326,600	\$ 326,600
	<b>Totals:</b>							<b>\$ 505,260</b>	

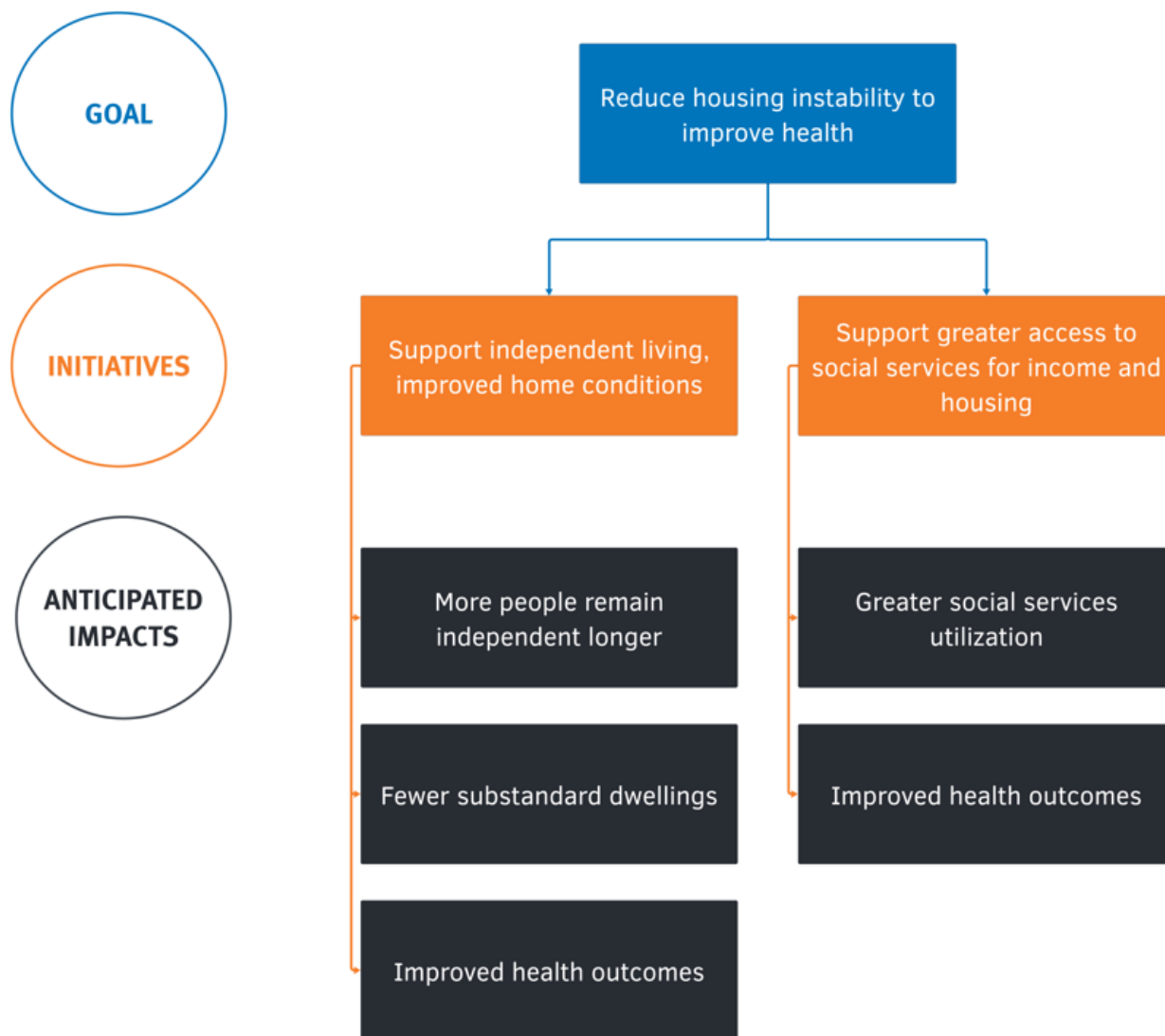
\*New two-year grants recommended for FY2027-FY2028

\*\*Current two-year grants for FY2026-FY2027; approved by ECHD Board June 2025

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**ECONOMIC STABILITY (INCLUDING FOOD SECURITY, HOUSING, AND HOMELESSNESS)**

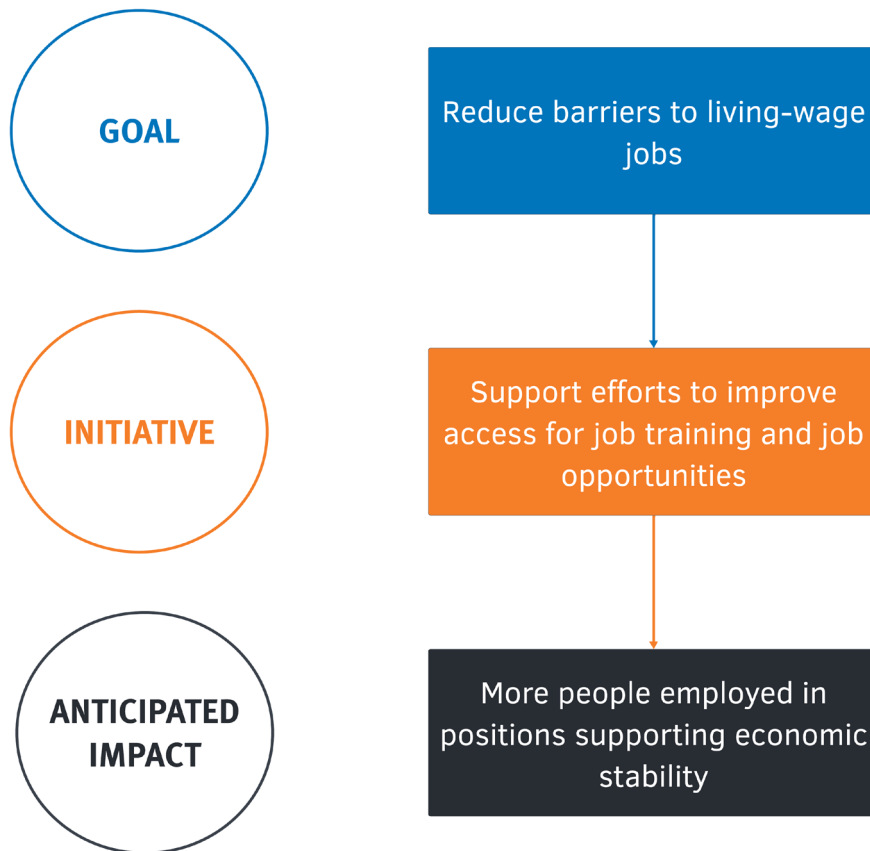
Economic stability was a top priority for the community in the 2025 CHNA, supported by data showing inequities in income, education, housing affordability, and job opportunities. When food, housing, and healthcare are difficult to afford, health outcomes are likely to suffer. Therefore, El Camino Healthcare District chose goals that support initiatives to reduce housing instability, food insecurity, and barriers to living-wage employment. Through efforts to address community members’ basic needs, El Camino Healthcare District believes it will make a positive impact via increased utilization of social services and improved well-being and health outcomes among community members. Below and on the following pages, see diagrams for summaries and tables for details.



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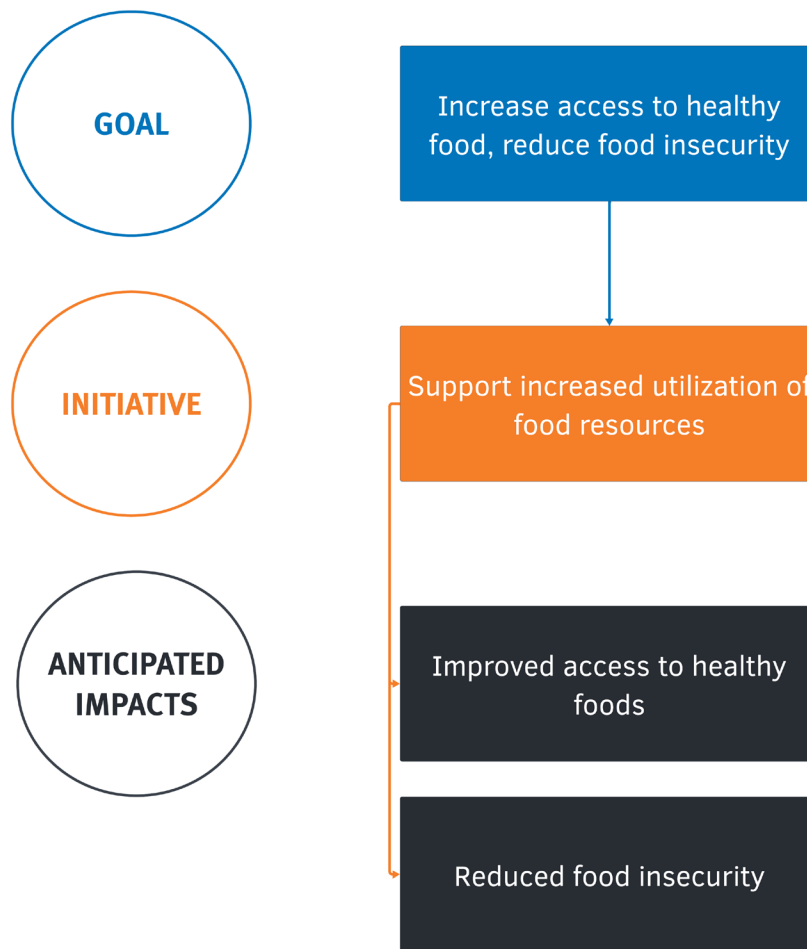
Goal	Initiative	Anticipated Impact
<p>1. Reduce housing instability among community members</p>	<p>A. Support independent living and efforts to improve substandard living conditions<sup>102, 103, 104</sup></p>	<p>(i) More community members remain independent longer</p> <p>(ii) Reduced number of sub-standard dwellings</p> <p>(iii) Improved health outcomes for those at-risk of and/or experiencing homelessness</p>
	<p>B. Support efforts to improve access to social services that address income and housing insecurity<sup>105, 106, 107</sup></p>	<p>(i) Increase in social services utilization</p> <p>(ii) Improved health outcomes for those at-risk of and/or experiencing homelessness</p>

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Goal	Initiative	Anticipated Impact
2. Reduce barriers to employment/ careers that provide community members with a living wage	A. Support efforts to improve access to workforce training and employment opportunities for underrepresented populations <sup>108, 109, 110, 111</sup>	(i) More community members employed in positions that support economic stability


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Goal	Initiative	Anticipated Impact
3. Reduce food insecurity and increase healthy food access for low-income community members	A. Support increased utilization of healthy/ culturally appropriate food through CalFresh/SNAP enrollment, existing food banks, and other sites <sup>112, 113</sup>	(i) Improved access to healthy food options (ii) Reduced food insecurity

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**ECONOMIC STABILITY (INCLUDING FOOD INSECURITY, HOUSING, AND HOMELESSNESS) PROPOSAL RECOMMENDATIONS**

Health Need	Agency	New	DNF	Dual	New	Current	Requested	FY2026 Approved (if applicable)	CBAC Recommendation
					Two-Year Grant FY27-FY28	Two-Year Grant FY26-FY27			
 <p><b>Economic Stability</b></p> <p>Goal % ~5%</p> <p>Recommended % ~8%</p>	Community Services Agency of Mountain View, Los Altos, and Los Altos Hills - Economic Stability Case Management	X					\$ 133,671	\$ -	\$ 50,000
	Day Worker Center of Mountain View*				X*		\$ 45,000	\$ 35,000	\$ 35,000
	Helping Hands Silicon Valley						\$ 38,850	\$ 20,000	\$ 20,000
	Hope's Corner Inc*					X*	\$ 30,000	\$ 30,000	\$ 30,000
	Mountain View Police Department's Youth Services Unit*					X*	\$ 40,000	\$ 30,000	\$ 30,000
	Sunnyvale Community Services - Dedicated Benefits Specialist	X					\$ 96,100	\$ -	\$ 50,000
	The United Effort Organization, Inc.						\$ 60,000	\$ 30,000	\$ 30,000
	El Camino Health - Economic Opportunity Internship	X		X			\$ 66,000	\$ -	\$ 66,000
	Foothill-De Anza Community Colleges Foundation	X					\$ 107,500	\$ -	\$ 57,500
	Hope Services	X	X				\$ 100,000	\$ -	\$ -
	Rebuilding Together Silicon Valley			X			\$ 50,000	\$ 30,000	\$ 30,000
	Second Harvest of Silicon Valley	X	X				\$ 50,000	\$ -	\$ -
	Youth Community Service (YCS)	X	X				\$ 30,000	\$ -	\$ -
	El Camino Health - ECH Learning Experience Platform	X	X				\$ 195,000	\$ -	\$ -
	Rebuilding Together Peninsula	X	X				\$ 100,000	\$ -	\$ -
	WANDA Women and Allies	X	X				\$ 30,000	\$ -	\$ -
	Sunnyvale Community Services - Social Work/Homebound Case Management**							\$ 266,900	\$ 266,900
Sunnyvale Community Services - Comprehensive Safety Net Services**							\$ 131,700	\$ 131,700	\$ 131,700
<b>Totals:</b>							<b>\$ 1,570,721</b>	<b>\$ 797,100</b>	<b>\$ 797,100</b>

\*New two-year grants recommended for FY2027-FY2028  
 \*\* Current two-year grants for FY2026-FY2027; approved by ECHD Board June 2025

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**VIII. EVALUATION PLANS**

As part of El Camino Healthcare District's ongoing community health improvement efforts, we partner with local safety net providers and community-based nonprofit organizations to fund programs and projects that address health needs identified through our triennial CHNA. Community partnership grant funding supports organizations and programs with a demonstrated ability to improve the health status of the selected health needs through data-driven solutions and results. Grantees are asked to explain the data and/or information that justifies the need for and effectiveness of the proposed program strategies.

El Camino Healthcare District will monitor and evaluate the strategies described above for the purpose of tracking the implementation of those strategies as well as to document the anticipated impact. Plans to monitor activities will be tailored to each strategy and will include the collection and documentation of tracking measures, such as the number of grants made, number of dollars spent, and number of people reached/served. In addition, El Camino Healthcare District will require grantees to track and report outcomes/impact, including behavioral and physical health outcomes as appropriate. Grantees report mid-year and year-end performance on annual outcomes metrics, which are shared broadly with the public as well as state and federal regulatory bodies.

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# Community Benefit Plan Appendix: FY2027 Proposal Summaries

## Plan Appendix includes:

- FY2027 Proposal Index: reflects an overview of each proposal including requested/recommended amounts, current funding, if applicable, and page numbers for corresponding Summaries.
  
- Proposal Summaries for submitted applications containing:
  - Program title
  - Program Abstract & Target Population
  - Agency description & address
  - Program delivery site(s)
  - Services funded by grant
  - Budget Summary
  - FY2027 funding requested and Community Benefit Advisory Council (CBAC) recommendation
  - Funding history and metric performance, if applicable
  - Dual funding information, if applicable
  - FY2027 proposed metrics

FY2027 ECHD Grant Application Index

Total Requested: \$16,744,463 | Total Funded: \$10,240,000 | Total Unfunded: \$6,504,463

Health Need	Agency	Page #	New	DNF	Dual	New Two-Year Grant FY27-FY28	Current Two-Year Grant FY26-FY27	FY2026 Approved (if applicable)	CBAC Recommendation
 <p><b>Health Care Access &amp; Delivery</b></p> <p>Goal % ~50%</p> <p>Recommended % ~49%</p>	Cupertino Union School District - Student Health Services Outreach Program	10	X					\$ -	\$ 75,000
	El Camino Health - Care Coordination*	11				X*		\$ 150,000	\$ 150,000
	El Camino Health - Library & Resource Center Mountain View	13						\$ 175,000	\$ 248,000
	El Camino Health - RoadRunners Transportation Program	14						\$ 165,000	\$ 165,000
	Lucile Packard Foundation for Children's Health	22						\$ 103,000	\$ 103,000
	Mountain View Whisman School District - Health Services Continuity of Care Program	24	X					\$ -	\$ 75,000
	On-Site Dental Care Foundation	26						\$ 200,000	\$ 230,000
	Pathways Home Health and Hospice	27						\$ 60,000	\$ 82,500
	Peninsula Healthcare Connection - New Directions	28						\$ 220,000	\$ 330,000
	Planned Parenthood Mar Monte*	30				X*		\$ 250,000	\$ 350,000
	Ravenswood Family Health Network (May View Clinics)*	31				X*		\$ 1,300,000	\$ 1,500,000
	Sunnyvale School District - Healthcare Grant Enhanced Access Program	36	X					\$ -	\$ 75,000
	Valley Health Foundation*	38				X*		\$ 326,000	\$ 425,000
	Anewvista Community Services	7				X		\$ 30,000	\$ 30,000
	Health Mobile	15				X		\$ 50,000	\$ 100,000
	Healthier Kids Foundation	17	X	X	X			\$ -	\$ -
	Kyle J. Taylor Foundation	18	X	X	X			\$ -	\$ -
	LifeMoves	20				X		\$ 160,000	\$ 210,000
	RotaCare Bay Area	33	X			X		\$ -	\$ 30,000
	AgeUp, Inc.	5	X	X				\$ -	\$ -
Avenidas	9	X	X				\$ -	\$ -	
Silicon Valley Bicycle Exchange	35	X	X				\$ -	\$ -	
Vista Center for the Blind and Visually Impaired	39	X	X	X			\$ -	\$ -	
Cupertino Union School District - Student Health Services**					X		X**	\$ 110,000	\$ 110,000
Mountain View Whisman School District - Health Services Grant**							X**	\$ 336,000	\$ 336,000
Sunnyvale School District - Healthcare Grant**							X**	\$ 344,400	\$ 344,400
<b>Total:</b>								<b>\$</b>	<b>4,968,900</b>
 <p><b>Behavioral Health</b></p> <p>Goal % ~25%</p> <p>Recommended % ~25%</p>	Acknowledge Alliance	41						\$ 60,000	\$ 70,000
	Adolescent Counseling Services (ACS)	43	X					\$ -	\$ 40,000
	Avenidas - Adult Day Health Program*	47				X*		\$ 74,200	\$ 95,000
	Caminar - Domestic Violence Program	49						\$ 95,000	\$ 115,000
	Caminar - LGBTQ+ Speaker Bureau Program	51						\$ 78,700	\$ 95,000
	Child Advocates of Silicon Valley	53	X					\$ -	\$ 60,000
	Eating Disorders Resource Center (EDRC)	60				X		\$ 25,000	\$ 25,000
	El Camino Health - Substance Use Navigator	62	X					\$ -	\$ 120,000
	Health Connected	64						\$ 28,900	\$ 28,900
	Kara	66						\$ 30,000	\$ 40,000
	Law Foundation of Silicon Valley	68						\$ 70,000	\$ 110,000
	Los Altos School District - Enhanced Behavioral Health Prevention Program	72	X					\$ -	\$ 100,000
	Maitri	75						\$ 50,000	\$ 60,000
	Mountain View Whisman School District - Continuity of Care: Mental Health Continuum	83	X					\$ -	\$ 100,000

DNF: Do Not Fund recommendation

New: New program to Community Benefit in FY2027

Dual Request: Program requested dual funding from ECH + ECHD

\*New two-year grant recommendations for FY2027-FY2028

Green represents higher proposal strength

Blue represents medium proposal strength

Grey represents lower proposal strength



\*\*White for reference only represents current two-year grant

amount approved by ECHD Board in June 2025 for FY2026-FY2027

Proposal summary sheets are organized alphabetically within each health need and do not necessarily correspond with the index order

**FY2027 ECHD Grant Application Index**

**Total Requested: \$16,744,463 | Total Funded: \$10,240,000 | Total Unfunded: \$6,504,463**

Health Need	Agency	Page #	New	DNF	Dual	New Two-Year Grant FY27-FY28	Current Two-Year Grant FY26-FY27	FY2026 Approved (if applicable)	CBAC Recommendation
 <p><b>Behavioral Health</b></p> <p>Goal % ~25%</p> <p>Recommended % ~25%</p>	National Alliance on Mental Illness - Santa Clara County	85						\$ 120,000	\$ 165,000
	Pacific Clinics - School Based Intervention Teams (SBIT) [for Los Altos, Sunnyvale and Mountain View Whisman School Districts]	87	X	X				\$ -	\$ -
	YWCA Golden Gate Silicon Valley	93			X			\$ 105,000	\$ 145,000
	Avenidas - Reducing Loneliness Induced Depression Among Seniors (formerly Friendly Voices)	45						\$ 14,500	\$ 30,000
	Counseling and Support Services for Youth	57	X	X	X			\$ -	\$ -
	Cupertino Union School District - Parent/Caregiver Education Workshop Series	59	X	X				\$ -	\$ -
	Friends For Youth	63						\$ 30,000	\$ 30,000
	Lighthouse of Hope Counseling Center	70						\$ 30,000	\$ 35,000
	Lotus Family Services	74	X					\$ -	\$ 25,000
	Momentum for Health - La Selva Community Clinic	77			X			\$ 290,000	\$ 290,000
	Momentum for Health - TRUST Program	79	X					\$ -	\$ 47,000
	Community School of Music and Arts	55	X	X				\$ -	\$ -
	Mountain View-Los Altos Union High School District - Creatrix Institute's Hip Hop Leadership Academy	81	X	X				\$ -	\$ -
	Project Safety Net Inc	89	X	X				\$ -	\$ -
	Saved By Nature	90	X	X				\$ -	\$ -
	Stanford Health Care - Trauma Injury Prevention Program Administration	92	X	X				\$ -	\$ -
	Cupertino Union School District**					X	X**	\$ 102,500	\$ 102,500
Los Altos School District - Mental Health Counseling Program**						X**	\$ 150,000	\$ 150,000	
Mountain View-Los Altos Union High School District - School-based Mental Health and Case Management Services**						X**	\$ 220,000	\$ 220,000	
Pacific Clinics - School Based Intervention Teams (SBIT)**						X**	\$ 304,000	\$ 304,000	
<b>Total:</b>								<b>\$ 2,602,400</b>	
 <p><b>Diabetes &amp; Obesity</b></p> <p>Goal % ~15%</p> <p>Recommended % ~14%</p>	Bay Area Women's Sports Initiative - Girls Program	98			X			\$ 39,000	\$ 45,000
	Chinese Health Initiative (CHI)	104			X			\$ 275,000	\$ 285,000
	El Camino Health - ECHD Population Health Program Manager	107						\$ 247,000	<i>F/d in Pop Health</i>
	Fresh Approach	109						\$ 50,000	\$ 70,000
	Living Classroom*	111				X*		\$ 67,000	\$ 100,000
	Playworks, Northern California	113			X			\$ 228,000	\$ 270,000
	YMCA of Silicon Valley*	121				X*		\$ 82,600	\$ 95,000
	American Diabetes Association	96						\$ 30,000	\$ 40,000
	Bay Area Women's Sports Initiative - Rollers Program at Ellis Elementary School	100						\$ 21,000	\$ 17,500
	Bay Area Women's Sports Initiative - Rollers Program at Vargas Elementary School	101	X	X				\$ -	\$ 17,500
	City of Sunnyvale - Columbia Neighborhood Center*	106					X*	\$ 57,200	\$ 76,200
	Roots Community Health	115			X			\$ 70,000	\$ 70,000
	Silicon Valley Bicycle Coalition	117						\$ 30,000	\$ 35,000
	South Asian Heart Center	119			X			\$ 310,000	\$ 330,000
	AbilityPath	95	X	X				\$ -	\$ -
California University-Silicon Valley	102	X	X	X			\$ -	\$ -	
<b>Total:</b>								<b>\$ 1,451,200</b>	



DNF: Do Not Fund recommendation  
 New: New program to Community Benefit in FY2027  
 Dual Request: Program requested dual funding from ECH + ECHD  
 \*New two-year grant recommendations for FY2027-FY2028

Green represents higher proposal strength  
 Blue represents medium proposal strength  
 Grey represents lower proposal strength  
 \*\*White for reference only represents current two-year grant amount approved by ECHD Board in June 2025 for FY2026-FY2027

Proposal summary sheets are organized alphabetically within each health need and do not necessarily correspond with the index order

**FY2027 ECHD Grant Application Index**

**Total Requested: \$16,744,463 | Total Funded: \$10,240,000 | Total Unfunded: \$6,504,463**

Health Need	Agency	Page #	New	DNF	Dual	New Two-Year Grant FY27-FY28	Current Two-Year Grant FY26-FY27	FY2026 Approved (if applicable)	CBAC Recommendation	
 <p><b>Chronic Conditions</b> Goal % ~5% Recommended % ~4%</p>	Cancer CAREpoint	125	X					\$ -	\$ 15,000	
	South Asian Heart Center - SPARC's Program	131	X	X				\$ -	\$ -	
	Breathe California of the Bay Area, Golden Gate and Central Coast	123						\$ 28,800	\$ 28,800	
	Caring Minds	127	X					\$ -	\$ 30,000	
	Pacific Stroke Association	130	X					\$ -	\$ 20,000	
	Creative Learning Foundation	129	X	X				\$ -	\$ -	
	Community Services Agency of Mountain View, Los Altos, and Los Altos Hills - Senior Services Intensive Case Management Program**							X**	\$ 326,600	\$ 326,600
	<b>Total:</b>								<b>\$ 420,400</b>	
 <p><b>Economic Stability</b> Goal % ~5% Recommended % ~8%</p>	Community Services Agency of Mountain View, Los Altos, and Los Altos Hills - Economic Stability Case Management	133	X					\$ -	\$ 50,000	
	Day Worker Center of Mountain View*	134				X*		\$ 35,000	\$ 35,000	
	Helping Hands Silicon Valley	139						\$ 20,000	\$ 20,000	
	Hope's Corner Inc*	143				X*		\$ 30,000	\$ 30,000	
	Mountain View Police Department's Youth Services Unit*	145				X*		\$ 30,000	\$ 30,000	
	Sunnyvale Community Services - Dedicated Benefits Specialist	153	X					\$ -	\$ 50,000	
	The United Effort Organization, Inc.	155						\$ 30,000	\$ 30,000	
	El Camino Health - Economic Opportunity Internship	137	X		X			\$ -	\$ 66,000	
	Foothill-De Anza Community Colleges Foundation	138	X					\$ -	\$ 57,500	
	Hope Services	141	X	X				\$ -	\$ -	
	Rebuilding Together Silicon Valley	149			X			\$ 30,000	\$ 30,000	
	Second Harvest of Silicon Valley	151	X	X				\$ -	\$ -	
	Youth Community Service (YCS)	159	X	X				\$ -	\$ -	
	El Camino Health - ECH Learning Experience Platform	135	X	X				\$ -	\$ -	
	Rebuilding Together Peninsula	147	X	X				\$ -	\$ -	
	WANDA Women and Allies	157	X	X				\$ -	\$ -	
Sunnyvale Community Services - Social Work/Homebound Case Management**							X**	\$ 266,900	\$ 266,900	
Sunnyvale Community Services - Comprehensive Safety Net Services**							X**	\$ 131,700	\$ 131,700	
<b>Total:</b>								<b>\$ 797,100</b>		

DNF: Do Not Fund recommendation  
 New: New program to Community Benefit in FY2027  
 Dual Request: Program requested dual funding from ECH + ECHD  
 \*New two-year grant recommendations for FY2027-FY2028

Green represents higher proposal strength  
 Blue represents medium proposal strength  
 Grey represents lower proposal strength  
 \*\*White for reference only represents current two-year grant amount approved by ECHD Board in June 2025 for FY2026-FY2027

Proposal summary sheets are organized alphabetically within each health need and do not necessarily correspond with the index order

# FY2027 Healthcare Access & Delivery Application Summary



Healthcare Access & Delivery  
(Including Oral Health)

## AgeUp, Inc.

<b>Program Title</b>	Kindness Crew	<b>Recommended Amount:</b> DNF
<b>Program Abstract &amp; Target Population</b>	Community Enrichment Manager provides relationship-based social engagement to reduce isolation and increase positive engagement through volunteers supporting consistent connection within long-term care settings as well as community education for older adults not living in facilities. Kindness Crew complements existing healthcare services, fills a critical service gap supporting emotional well-being, dignity, and belonging for seniors who are often disconnected from the community.	
<b>Agency Description &amp; Address</b>	<p>1455 Madison Avenue Redwood City, CA 94061 <a href="http://www.age-up.org">www.age-up.org</a></p> <p>AgeUp, formerly Ombudsman Services of San Mateo County, brings more than 25 years of experience advocating for older adults and people with disabilities while expanding its mission to address broader quality-of-life gaps across the aging continuum. Through a recent name change and strategic expansion, AgeUp now delivers innovative community-based programs that promote dignity, connection, and informed decision-making for older adults, caregivers, and families. In addition to its core long-term care advocacy work, AgeUp provides social engagement initiatives, volunteer programs, and community education designed to reduce isolation and improve well-being. AgeUp also offers advanced healthcare planning and navigation workshops, including education on patient rights, care options, and advance care planning, delivered in multiple languages to ensure accessibility and equity for diverse communities.</p>	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Program services will be delivered at multiple community-based and facility-based sites within the El Camino Healthcare District service area.</li> <li>• Community education lectures and Advance Healthcare Directive workshops will be offered at local senior centers and public libraries within the district. Specific locations will be confirmed in coordination with community partners based on availability, accessibility, and community need.</li> <li>• Kindness Crew programming will take place on-site within participating long-term care facilities, including skilled nursing facilities, assisted living communities, and board-and-care homes that express interest in participating. Services will be delivered directly within these facilities to ensure accessibility for residents.</li> <li>• Program coordination and administrative activities will be managed through AgeUp's administrative office, with staff traveling to community and facility-based sites as needed.</li> </ul>	

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# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## AgeUp, Inc.

[Continued from previous page]

<p><b>Services Funded By Grant</b></p>	<ul style="list-style-type: none"> <li>• Small-group social engagement sessions (60–90 minutes), delivered weekly or biweekly in long-term care facilities, featuring music, arts, games, storytelling, and themed activities.</li> <li>• Intergenerational engagement activities (60–90 minutes) led by volunteers from Girl Scout troops, civic organizations, and local high schools, offered monthly or quarterly.</li> <li>• Volunteer recruitment, onboarding, and training (2–3 hours initially with periodic refreshers), including dementia awareness, communication strategies, boundaries, and person-centered engagement.</li> <li>• Advance Healthcare Directive workshops for community-dwelling older adults (90 minutes), offered quarterly at community sites.</li> <li>• Community education lectures for older adults not living in facilities (60–90 minutes), offered monthly or quarterly on healthcare navigation, rights, caregiver support, and future care planning.</li> <li>• Program coordination and scheduling (ongoing), including volunteer placement, site coordination, and activity calendar management.</li> <li>• Program monitoring and reporting (ongoing), including tracking participation, volunteer hours, and attendance for quality improvement and grant reporting.</li> </ul>			
<p><b>Budget Summary</b></p>	<p>Full requested amount funds community enrichment manager, program supplies and translation services.</p>			
<p><b>FY2027 Funding</b></p>	<p>FY2027 Requested: \$91,000                      FY2027 Recommended: DNF</p>			
<p><b>Funding History &amp; Metric Performance</b></p>	<p>FY2026</p>	<p>FY2025</p>	<p>FY2024</p>	
	<p>New in FY2027</p>	<p>New in FY2027</p>	<p>New in FY2027</p>	
<p><b>FY2027 Proposed Metrics</b></p>	<p><b>Metrics</b></p>		<p><b>6-month Target</b></p>	<p><b>Annual Target</b></p>
	<p>Individuals served</p>		<p>300</p>	<p>600</p>
	<p>Services provided</p>		<p>300</p>	<p>600</p>
	<p>Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager</p>		<p>55</p>	<p>125</p>
	<p>Participants who report a measurable reduction in social isolation, on a pre/post social isolation scale</p>		<p>35%</p>	<p>70%</p>
	<p>Participants who report at least one additional social or group activity per week following program involvement, as measured by a pre/post survey</p>		<p>30%</p>	<p>60%</p>



# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Anewvista Community Services

<b>Program Title</b>	Equal access to Information & Resources; Enhancing Seniors' Quality of Life	<b>Recommended Amount:</b> \$30,000
<b>Program Abstract &amp; Target Population</b>	<p>Anewvista Community Services employs multilingual teachers and community engagement staff to deliver free, accessible technology education and support for older adults, both online and in-person. Operations, website management, and a physical kiosk are managed by dedicated personnel, ensuring participants receive expert guidance on digital health, safety, and practical skills. This approach is shown to be highly effective as participants achieved a 97.2% confidence rate in accessing health records, outperforming the national average of 78%. 100% of the population served is 65+ with 47% of that being 85+. 78% are female, with the majority living alone.</p>	
<b>Agency Description &amp; Address</b>	<p>250 Hillview Avenue Redwood City, CA 94062 <a href="http://www.ANVCS.org">www.ANVCS.org</a></p> <p>AnewVista Community Services (ANVCS) is a 501(c)(3) nonprofit dedicated to closing the digital divide for older adults. Their mission is to empower older adults to navigate technology confidently, ensuring they can access critical information and resources to live healthier, more independent lives. They offer over 200 free annual classes across 150+ specialized topics, including digital safety, technology that supports health management, and AI literacy. Through these accessible weekly sessions and personalized technical support, they transform technology from a source of frustration into a tool for wellness. their evidence-based approach consistently outperforms national averages: 97% of participants feel confident accessing online health records, compared to 78% nationally. Over 6 years AnewVista has served 4000+ older adults.</p>	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Los Altos Senior Center</li> <li>• Mountain View Senior Center</li> <li>• Cupertino Senior Center</li> <li>• Sunnyvale Senior Center</li> <li>• Los Altos Hills Senior Center</li> <li>• ICC - Senior Center(Cupertino)</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Weekly Tech-Talks: 3–5/week online 1-hour sessions (English/Spanish) covering 150+ topics (200+ classes/year). (Example topics: MyChart, telehealth, wearables, fall detection, and AI Scams).</li> <li>• In-person tech workshops at Senior Centers to meet the older adults and engage.</li> <li>• Physical Kiosk: User friendly Kiosk to provide immediate access to tech resources at Senior Centers. (Multiple languages)</li> <li>• Online Resources: A library of "Tech Tips" and AI-driven tools on our website—accessed over 15,000 times in 2025—designed to provide instant answers to common technical hurdles and security concerns. <a href="https://www.anvcs.org/resources">https://www.anvcs.org/resources</a></li> <li>• Senior-Centric Media: Podcasts and video content on YouTube and social media platforms that translate complex tech trends into practical, everyday applications for older adults.</li> <li>• Vendor booth in Health Fair</li> </ul>	
<b>Budget Summary</b>	<p>Full requested amount funds partial salaries for multilingual teachers and personnel to manage community engagement, operations and the website, along with funds for the kiosk, materials and food at classes, and some facilities and administrative costs.</p>	

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# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Anewvista Community Services

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<b>FY2027 Funding</b>	FY2027 Requested: \$50,000		FY2027 Recommended: \$30,000		
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025		
	FY2026 Approved: \$30,000 FY2026 6-month metrics met: 73%		FY2025 Approved: \$20,000.00 FY2025 Spent: \$20,000.00 FY2025 Annual metrics met: 100%		
			FY2024		
			New Program in FY2025		
<b>FY2027 Dual Funding</b>	FY2027 Requested: \$20,000		FY2027 Recommended: \$20,000		
<b>Dual Funding History &amp; Metric Performance</b>	FY2025		FY2025		
	New Program in FY2027		New Program in FY2027		
			New Program in FY2027		
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>			<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served			250	500
	Services provided			400	1,000
	Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager			400	1,000
	Participants can confidently manage their healthcare online: - Scheduling Online Appointments - Ordering Medical Supplies - Accessing Health Record			70%	85%
	Participants can confidently detect fake/phishing emails. AI generated SCAMS are very hard to detect. Continuous education and awareness is key for Online Safety			75%	90%



# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Avenidas

<b>Program Title</b>	Avenidas Door-to-Door Transportation Program for Seniors - Mobility Matters		<b>Recommended Amount:</b> DNF	
<b>Program Abstract &amp; Target Population</b>	Director of community mobility & volunteer engagement, driver and dispatcher lead the transportation program designed to work in close coordination with the other El Camino Healthcare District-funded initiatives, including case management and care coordination at the Avenidas Rose Kleiner Center and the Friendly Voices program. Dependable transportation increases attendance for the adult day health program, enhances treatment outcomes, and supports consistent health monitoring. For Friendly Voices participants, transportation reduces isolation by connecting seniors to in-person services, healthcare providers, and community resources, complementing the program's focus on emotional connection and mental well-being.			
<b>Agency Description &amp; Address</b>	450 Bryant Street Palo Alto, CA 94301 <a href="http://www.avenidas.org">www.avenidas.org</a> For over 55 years, Avenidas has been dedicated to supporting older adults and caregivers in Santa Clara County. Our mission is to empower seniors to live vibrant, engaged, and healthy lives through comprehensive programs that cater to their unique needs while providing caregivers with a dependable support system. Key programs include: - Avenidas Rose Kleiner Center, our adult day health care facility in Mountain View; - Avenidas Care Partners for personalized care management and caregiver support; - Door-to-Door transportation with volunteer drivers; - Specially curated health and wellness classes; - Avenidas Chinese Community Center to offer culturally relevant programming and services; - Avenidas Rainbow Collective to support LGBTQ+ seniors. Our programs are designed to assist underserved, at-risk older adults, ensuring no one is left behind.			
<b>Program Delivery Site(s)</b>	All scheduling and coordination activities occur at this site for service locations within ECHD: Avenidas, 450 Bryant St, Palo Alto, CA 94301			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Ride scheduling, coordination, and follow-up (average 30 minutes per ride)</li> <li>• Provision of approximately 125 assisted rides annually to medical appointments</li> <li>• Safety monitoring and client support during transport (average 30 minutes per ride)</li> <li>• Ongoing volunteer supervision and quality assurance</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds the portion of a driver, director of community mobility & volunteer engagement, dispatcher and outreach staff as well as IT/phone, marketing expenses and administrative overhead.			
<b>FY2027 Funding</b>	FY2027 Requested: \$84,700		FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	New in FY2027		New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		30	50
	Services provided		95	190
	Number of individuals establishing care with a PCP or specialist as a result of agency		25	45
	Riders who report that the service enabled them to access healthcare they otherwise would have missed or delayed.		80%	85%



# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Cupertino Union School District

<b>Program Title</b>	Student Health Services Outreach Program		<b>Recommended Amount:</b> \$75,000	
<b>Program Abstract &amp; Target Population</b>	Nurse coordinator, with LVNs support, will manage the community outreach elements of student health services including expansion of School-Based Clinics, Community Health Education, and the launch of telehealth programs.			
<b>Agency Description &amp; Address</b>	10301 Vista Drive Cupertino, CA 95014 <a href="https://www.cusdk8.org/">https://www.cusdk8.org/</a> Located in the heart of Silicon Valley, Cupertino Union School District (CUSD) is a Local Education Agency providing public education and consistently ranking amongst the top performing elementary (TK-8th) school districts in California. The largest elementary school district in northern California, CUSD is comprised of nearly 1,400 employees serving approximately 13,500 students in 17 elementary schools, one K-8 school, and five middle schools located through Cupertino and parts of Sunnyvale, San Jose, Saratoga, Los Altos, and Santa Clara. The mission of CUSD focuses on relevant and rigorous instruction, personalized learning, and a whole-child approach to preparing our students for success. District families and staff join as partners to develop creative, exemplary learners with the skills and enthusiasm to contribute to a constantly changing global society.			
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Chester Nimitz Elementary, 545 Cheyenne Drive, Sunnyvale, CA 94087</li> <li>West Valley Elementary, 635 Belleville Way, Sunnyvale, CA 94087</li> </ul>			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Support staff to coordinate expanded school-based vaccine clinics, compose and distribute community health education, and pursue telehealth implementation</li> <li>On-site LVN support for expanded school-based vaccine clinics</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds a portion of licensed vocational nurses and nurse coordinator salaries.			
<b>FY2027 Funding</b>	FY2027 Requested: \$130,000	FY2027 Recommended:	\$75,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New in FY2027	New in FY2027	New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		100	150
	Services provided		125	170
	Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager		20	30
Students out of compliance for required vaccinations who become compliant as a result of district engagement.		95%	100%	

# FY2027-FY2028 Healthcare Access & Delivery Application Summary



Healthcare Access & Delivery  
(Including Oral Health)

## El Camino Health - Care Coordination – Two Year Application

<b>Program Title</b>	Health Care Navigation Specialist	<b>Recommended Amount:</b> \$150,000												
<b>Program Abstract &amp; Target Population</b>	Health care navigator provides assistance with securing housing, food security, transportation, mental health support, and follow-up care with primary healthcare providers by connecting patients with local resources. The primary beneficiaries of this program are patients who face barriers to care following hospital discharge, particularly those affected by social determinants of health who are screened and assessed by either the RN case manager or MSW social worker during hospital admission and live within ECHD.													
<b>Agency Description &amp; Address</b>	2500 Grant Road Mountain View, CA 94040 <a href="https://www.elcaminohealth.org/patients-visitors/guide/while-youre-here/patient-resources/care-coordination">https://www.elcaminohealth.org/patients-visitors/guide/while-youre-here/patient-resources/care-coordination</a> El Camino Health has several times been designated a nursing magnet hospital by the American Nursing Credentialing Center. Specialties include acute rehabilitation, cardiac care, dialysis, cancer care, maternal child health services, orthopedics, neurosurgery and behavioral health. The hospital has 420 beds in Mountain View and a second smaller hospital (about 50 beds) in Los Gatos. The care coordination department supports patients with care transitions and discharge planning.													
<b>Program Delivery Site(s)</b>	All services are provided over the phone and based out of our care coordination offices located in Sobrato at 2500 Grant Road, Mountain View CA 94040													
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Conducts post-discharge supportive outreach phone calls to patients.</li> <li>• Assists patients with applications for aid programs, including SSDI, SDI, CalFresh, and Medi-Cal insurance.</li> <li>• Provides guidance and support in completing intake forms for patients seeking shelters, counseling, or other post-acute hospital services.</li> <li>• Facilitates connections to community health follow-up resources to ensure continuity of care.</li> <li>• Conducts quarterly check-ins with local community partners to stay updated on changes in services or application processes.</li> <li>• Maintains collaborative relationships with community organizations to streamline referrals and improve patient access to resources.</li> <li>• Offers ongoing support to address barriers related to social drivers of health (SDOH) and helps patients navigate complex systems.</li> <li>• Ensures that patients receive appropriate follow-up and are linked to programs that support their recovery and well-being.</li> </ul>													
<b>Budget Summary</b>	Full requested amount funds salary and benefits for health care navigator.													
<b>FY2027-FY2028 Funding</b>	FY2027 Requested: \$150,000 (\$300,000 over two years)	FY2027 Recommended: \$150,000 (\$300,000 over two years)												
<b>Funding History &amp; Metric Performance</b>	<table border="1"> <thead> <tr> <th>FY2026</th> <th>FY2025</th> <th>FY2024</th> </tr> </thead> <tbody> <tr> <td>FY2026 Approved: \$150,000</td> <td>FY2025 Approved: \$150,000</td> <td>FY2024 Approved: \$150,000</td> </tr> <tr> <td>FY2026 6-month metrics met: 99%</td> <td>FY2025 Spent: \$133,580</td> <td>FY2024 Spent: \$19,719</td> </tr> <tr> <td></td> <td>FY2025 Annual metrics met:100%</td> <td>FY2024 Annual metrics met: 46%</td> </tr> </tbody> </table>	FY2026	FY2025	FY2024	FY2026 Approved: \$150,000	FY2025 Approved: \$150,000	FY2024 Approved: \$150,000	FY2026 6-month metrics met: 99%	FY2025 Spent: \$133,580	FY2024 Spent: \$19,719		FY2025 Annual metrics met:100%	FY2024 Annual metrics met: 46%	
FY2026	FY2025	FY2024												
FY2026 Approved: \$150,000	FY2025 Approved: \$150,000	FY2024 Approved: \$150,000												
FY2026 6-month metrics met: 99%	FY2025 Spent: \$133,580	FY2024 Spent: \$19,719												
	FY2025 Annual metrics met:100%	FY2024 Annual metrics met: 46%												

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# FY2027-FY2028 Healthcare Access & Delivery Application Summary



Healthcare Access & Delivery  
(Including Oral Health)

## El Camino Health - Care Coordination

*[Continued from previous page]*

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY2027-FY2028 Proposed Metrics</i>	Individuals served	120	240
	Services provided	700	1,400
	Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager	125	250
	Patients successfully connected to at least one community resource that addresses critical social determinants of health (SDOH) needs within 30 days of outreach from the healthcare navigator.	85%	85%
	Patients who complete the navigator support process transitioned to sustainable community-based follow-up care.	75%	75%



# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## El Camino Health - Library & Resource Center Mountain View

<b>Program Title</b>	El Camino Health, Health Library & Resource Center, Mountain View		<b>Recommended Amount:</b> \$248,000	
<b>Program Abstract &amp; Target Population</b>	Medical Librarian, coordinator, and senior community health specialist staff services to improve health literacy and knowledge of care options for patients, families, and caregivers at the Health Library & Resource Center in Mountain View.			
<b>Agency Description &amp; Address</b>	2500 Grant Road Mountain View, CA 94040 <a href="https://www.elcaminohealth.org">https://www.elcaminohealth.org</a> The Health Library & Resource Center (HLRC) continues to be successful and to achieve its goals. For FY2027, there is a new focus on identifying further opportunities to serve additional community members, including the use of digital-first health library offerings that can reach more people. The first half of the fiscal year will focus on research, planning, and implementation, with additional services for community members expected to begin to be deployed in the second half of the fiscal year.			
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>El Camino Health, Health Library &amp; Resource Center, Mountain View, CA 94040</li> <li>Various other outreach events at local senior centers and community centers</li> </ul>			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Telephone assistance to answer various questions from the community.</li> <li>Walk in assistance</li> <li>Online research assistance</li> <li>Online library <a href="http://www.elcaminohealth.org/library">http://www.elcaminohealth.org/library</a></li> <li>Consultations with the Dietitian</li> <li>Consultations with the Pharmacist</li> <li>Consultations with the Medicare Counselor</li> <li>Support Groups</li> <li>Families can receive assistance in caring for their aging parents or loved ones through the resource center's eldercare consultation service.</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds partial salary and benefits for the senior medical librarian, coordinator and senior community health specialist, as well as supplies and purchased services.			
<b>FY2027 Funding</b>	FY2027 Requested: \$248,000		FY2027 Recommended: \$248,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$175,000 FY2026 6-month metrics met: 96%	FY2025 Approved: \$75,000 FY2025 Spent: \$150,190 FY2025 Annual metrics met:100%	FY2024 Approved: \$175,000 FY2024 Spent: \$149,352 FY2024 Annual metrics met:100%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		4,000	8,500
	Services provided		4,000	8,500
	Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager		125	250
	Library services have been valuable in helping me manage my health or that of a friend or family member.		80%	80%
Library information is appropriate to my needs.		90%	90%	



# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## El Camino Health - RoadRunners Transportation Program

<b>Program Title</b>	El Camino Health MV RoadRunners Transportation Program		<b>Recommended Amount:</b> \$165,000	
<b>Program Abstract &amp; Target Population</b>	Funding for coordinator and department assistants and Lyft transportation partner to provide healthcare transportation service for seniors and disabled community members to medical facilities within the El Camino Healthcare District.			
<b>Agency Description &amp; Address</b>	530 South Drive Mountain View, CA 94040 <a href="https://www.elcaminohealth.org/community/roadrunners-transportation">https://www.elcaminohealth.org/community/roadrunners-transportation</a> The El Camino Health RoadRunners Transportation program is a community-based transportation service that is available to ambulatory clients and patients, specializing in seniors and the disabled who are unable to drive. The Roadrunner has close working relationship with community physicians, community clinics, local Community Services agencies, as well as other medical facilities within our district. Unfortunately, a growing number of seniors who are no longer able to drive may face isolation and loneliness in addition to limited access to medical care and may not even know what community services and resources are available.			
<b>Program Delivery Site(s)</b>	RoadRunners Transportation, 530 South Drive, Mountain View, CA 94040			
<b>Services Funded By Grant</b>	RoadRunners uses its on-demand transportation partner Lyft to book and to monitor rides for older residents or residents who have transportation barriers, to reach medical appointments and other requested locations within a 10-mile radius of El Camino Health.			
<b>Budget Summary</b>	Full requested amount funds a portion of salary and benefits for coordinator and department assistants as well as facilities expenses, supplies and other costs.			
<b>FY2027 Funding</b>	FY2027 Requested: \$165,000		FY2027 Recommended: \$165,000	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	FY2026 Approved: \$165,000 FY2026 6-month metrics met: 98%		FY2025 Approved: \$165,000 FY2025 Spent: \$130,584 FY2025 Annual metrics met: 99%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		325	650
	Services provided		3,500	7,000
	Number of individuals establishing care with a PCP or specialist as a result of agency		800	1,600
	Older adults who strongly agree or agree that services helped in maintaining their independence		91%	91%
	Older adults who strongly agree or agree that services made it possible to get to their medical appointments		95%	95%

# FY2027 Healthcare Access & Delivery Application Summary



Healthcare Access & Delivery  
(Including Oral Health)

## Health Mobile

<b>Program Title</b>	Free dental care for, seniors, homeless, low-income families of North Santa Clara County Free, Comprehensive dental treatments, for low-income, senior and homeless population of Mountain View and Sunnyvale	<b>Recommended Amount:</b> \$100,000	
<b>Program Abstract &amp; Target Population</b>	Dentist and clinic staff provide comprehensive mobile dental services to low-income and homeless families - children, adults and seniors - in Sunnyvale and Mountain View.		
<b>Agency Description &amp; Address</b>	1659 Scott Boulevard Santa Clara, CA 95050 <a href="http://www.healthmobile.org">www.healthmobile.org</a> Health Mobile is a nonprofit organization providing free, comprehensive, onsite, healthcare services for the underserved population of Northern California since 1999. We provide comprehensive dental care and primary medical services in our state-of-the-art mobile clinics. Our mobile clinics are complete dental and primary medical clinics on the wheels.		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>We will provide free dental care to homeless population on the first and third Wednesdays at CSA.</li> <li>We will provide free dental care to free lunch program students in Mountain View and Sunnyvale during the school hours and to their parents after the school hours.</li> <li>We will provide free dental care to seniors at Mountain View Senior center and Sunnyvale Senior center.</li> </ul>		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Dental Exam; 20 minutes for children 30 minutes adults, by a dentist, twice a year.</li> <li>Full mouth X-ray: 20 minutes, Registered Dental Assistant (RDA), Once a year.</li> <li>Dental Cleaning: 30 minutes children, 45 minutes adults dentist, twice a year.</li> <li>Oral Cancer Screening: 10 minutes, dentist, once a year.</li> <li>Oral hygiene education: 5 minutes, RDA, every visit.</li> <li>Smoking cessation education: 5 minutes, RDA every visit.</li> <li>Fillings: 30 minutes, dentist, every (as needed) visit.</li> <li>Root Canals: 60 minutes, dentist, as needed.</li> <li>Extraction: 30-60 minutes, dentist, dental assistant, as needed.</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds partial salaries for dentist, Dental and medical supplies, mobile expenses, general and liability insurance, clinic manager, dental assistant, driver, and receptionist.		
<b>FY2027 Funding</b>	FY2027 Requested: \$150,000		FY2027 Recommended: \$100,000
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$50,000 FY2026 6-month metrics met:100%	New program in FY2026	
<b>FY2027 Dual Funding</b>	FY2027 Requested: \$150,000		FY2027 Recommended: \$60,000
<b>Dual Funding History &amp; Metric Performance</b>	FY2025	FY2025	FY2024
	FY2026 Approved: \$60,000 FY2026 6-month metrics met:100%	FY2025 Approved: \$50,000 FY2025 Spent: \$50,000 FY2025 Annual metrics met:100%	Did not apply in FY2024

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# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Health Mobile

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY2027 Proposed Metrics</i>	Individuals served	150	400
	Services provided	600	1,500
	Number of individuals reporting improved oral health after service	150	400
	Patients who report increased knowledge about their oral health	85%	85%
	Patients who report no pain after their first visit	90%	90%



# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Healthier Kids Foundation

<b>Program Title</b>	Health screenings (DentalFirst, VisionFirst, HearingFirst)		<b>Recommended Amount:</b> DNF	
<b>Program Abstract &amp; Target Population</b>	Program leadership, screening staff, care navigators, and data management personnel deliver coordinated preventive screenings and care navigation for underserved children ages six months to 18 years old in schools and community settings in Sunnyvale and Mountain View. These programs are geared toward low-income families and target schools and districts with a higher than 50% Free and Reduced Lunch Program participation.			
<b>Agency Description &amp; Address</b>	4040 Moorpark Ave. Ste 100 San Jose, CA 95117 <a href="http://www.hkidsf.org">www.hkidsf.org</a> We partner with community-based organizations and school sites in the Bay Area to (a) provide health screenings for vision, dental, hearing, and mental health needs, to low-income children; (b) connect parents to appropriate health services based on their child's screening; (c) identify uninsured children and assist their parents with enrolling them into health coverage; and (d) provide healthy lifestyle education to parents to prevent and reduce childhood obesity, and to improve healthy habits and oral health. We have offered over 500,000 services to children and families in Silicon Valley over the last 10 years.			
<b>Program Delivery Site(s)</b>	Sunnyvale School District and Mountain View Whisman School District			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• 1,000 Vision screenings</li> <li>• 1,000 Hearing Screenings</li> <li>• 1,000 Dental screenings</li> <li>• Care Navigation calls are made when unmet health needs are identified, accounting for about 15% of students who received vision screenings, 5% of those who received hearing screenings, and 30% of those who received dental screenings.</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds partial salaries and benefits for Program Director, Program Manager, 6 Care Navigators (.08 FTE), screening staff, and database staff; direct facility/utility and program supplies for screenings, office supplies, IT costs, potential contractor costs, staff training fees, and hiring fees if applicable			
<b>FY2027 Funding</b>	FY2027 Requested: \$109,999.60		FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New Program in FY2027	New Program in FY2027	New Program in FY2027	
<b>FY2027 Dual Funding</b>	FY2027 Requested: \$156,000		FY2027 Recommended: \$70,000	
<b>Dual Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$70,000 FY2026 6-month metrics met: 89%	FY2025 Approved: \$70,000 FY2025 Spent: \$70,000 FY2025 Annual metrics met: 97%	FY2024 Approved: \$70,000 FY2024 Spent: \$70,000 FY2024 Annual metrics met: 95%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		400	1,000
	Services provided		1,200	3,000
Number of individuals receiving follow-up care after a health screening		204	510	



# FY2027 Healthcare Access & Delivery Application Summary



Healthcare Access & Delivery  
(Including Oral Health)

## Kyle J. Taylor Foundation

<b>Program Title</b>	Protecting Young Hearts: Screenings for Foothill College Student-Athletes and Mountain View Youth	<b>Recommended Amount:</b> DNF	
<b>Program Abstract &amp; Target Population</b>	Trained medical professionals perform EKGs on youth, ages 13-25, mostly young athletes, which is then read and discussed with a cardiologist. An echocardiogram is performed if needed and referrals are made if additional follow-up is needed.		
<b>Agency Description &amp; Address</b>	5205 Rucker Drive San Jose, CA 95124 <a href="https://www.kylejtaylor.org/">https://www.kylejtaylor.org/</a> The Kyle J. Taylor Foundation was founded in 2018 after the sudden loss of Kyle Taylor, who passed away from Sudden Cardiac Arrest (SCA) at age 18. Healthy and compassionate, Kyle had no known heart conditions, underscoring how silent and unpredictable SCA can be in youth. His family, unaware of the risk until tragedy struck, chose to transform their loss into action. The Foundation honors Kyle's legacy through three core efforts: raising awareness of youth SCA, providing heart screenings to identify risks early, and strengthening emergency readiness with AED donations and CPR training. As the only nonprofit in Northern California focused on youth heart screenings, the Foundation is dedicated to preventing future loss and ensuring access to lifesaving resources. Video: <a href="https://youtu.be/xEi64iukcIM">https://youtu.be/xEi64iukcIM</a>		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Foothill College, 12345 El Monte Road, Los Altos Hills, CA 94022</li> <li>Mountain View community site (To Be Determined, potentially from our network of churches, community centers, or non-profits).</li> </ul>		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>The Foundation would like to continue providing screenings to student-athletes at Foothill Community College and expand to the public through a community event in Mountain View.</li> <li>Three screening events would take place in the fall, winter, and spring of the 2026-2027 academic year, averaging of 130 students per event. We would like to offer a public screening event at a Mountain View community site (potentially from our network of churches, community centers, or non-profits) to draw a larger audience. For comparison, our screening events, in partnership with the Peninsula Health Care District and open to the community, average 246 participants.</li> <li>Each screening event is 4-6 hours, with additional hours for setup and closing (on average, 8 hours per event).</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds partial salary for Executive Director as well as facilities/utilities expenses, ECHO and EKG equipment, gloves and other medical and site set up supplies, along with some administrative costs.		
<b>FY2027 Funding</b>	FY2027 Requested: \$67,416	FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	New Program in FY2027	New Program in FY2027	New Program in FY2027
<b>FY2027 Dual Funding</b>	FY2027 Requested: \$68,840	FY2027 Recommended: DNF	
<b>Dual Funding History &amp; Metric Performance</b>	FY2025	FY2025	FY2024
	New Program in FY2027	New Program in FY2027	New Program in FY2027

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**Healthcare Access & Delivery**  
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## Kyle J. Taylor Foundation

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY2027 Proposed Metrics</i>	Individuals served	200	400
	Services provided	500	1,000
	Number of individuals receiving follow-up care after a health screening	2	4
	Percentage of parents/caregivers or young adult students who report increased confidence in their child's (own) ability to participate safely in sports after receiving screening results and speaking with onsite clinicians.	75%	85%
	Percentage of parents/caregivers (or young adult participants) who demonstrate increased knowledge and awareness of cardiac risk factors after participating in the Kyle J. Taylor Foundation screening event and educational activities.	70%	80%



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## LifeMoves

<b>Program Title</b>	Behavioral Health + Physician-Supervised LVN Services at HomeKey Mountain View	<b>Recommended Amount:</b> \$210,000	
<b>Program Abstract &amp; Target Population</b>	LVN (with Physician Supervision) and BehavioralMoves programs provide individual and group counseling and health services at the agency's Mountain View Interim Housing Community for individuals experiencing homelessness. The program treats mostly adults (85%) with priority for seniors and individuals with chronic health conditions, and most are covered by Medi-Cal or Medicare, or are uninsured.		
<b>Agency Description &amp; Address</b>	2550 Great America Way, Suite 201 Santa Clara, CA 95054 <a href="http://www.lifemoves.org">www.lifemoves.org</a> LifeMoves is a Silicon Valley-based nonprofit that partners with communities to help unhoused neighbors move from crisis to stability. We operate interim supportive housing communities and deliver coordinated, person-centered services that remove barriers to housing - including outreach and navigation, case management, employment and benefits support, and children and family services. We work in collaboration with public agencies, healthcare partners, and community-based organizations across San Mateo and Santa Clara counties to deliver responsive, culturally competent services and measurable outcomes. Our goal is simple: support each person's path to safe, stable housing and long-term wellbeing.		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Homekey Mountain View Interim Supportive Housing Community, 2566 Leghorn St, Mountain View, CA 94043</li> </ul>		
<b>Services Funded By Grant</b>	Behavioral Health Services: <ul style="list-style-type: none"> <li>Behavioral health screening at entry</li> <li>Individual therapy</li> <li>Group counseling</li> <li>Trauma-informed interventions embedded in treatment plans</li> </ul> LVN Services: <ul style="list-style-type: none"> <li>Clinical case management &amp; care coordination</li> <li>LVN intake health screening (per new resident)</li> <li>LVN follow-up nursing visits for chronic condition monitoring</li> <li>Medication support &amp; adherence coaching</li> <li>Weekly physician-supervision session (1x/week) to guide protocols, consult on cases, and expand LVN scope</li> <li>On-call physician consultation (as needed) for clinical decision-making and timely escalation</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds a Licensed Vocational Nurse (LVN), covering salary and benefits to deliver direct clinical care and health navigation for clients. Non-personnel and administrative costs provide program stipends, consultant expertise, clinical supervision through Healthcare in Action, and essential organizational infrastructure to ensure effective and coordinated service delivery.		
<b>FY2027 Funding</b>	FY2027 Requested: \$210,000	FY2027 Recommended: \$210,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$160,000 FY2026 6-month metrics met: 75%	FY2025 Approved: \$160,000 FY2025 Spent: \$160,000 FY2025 Annual metrics met: 85%	FY2024 Approved: \$160,000 FY2024 Spent: \$106,817 FY2024 Annual metrics met: 100%

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# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## LifeMoves

[Continued from previous page]

<b>FY2027 Dual Funding</b>	FY2027 Requested: \$100,000		FY2027 Recommended: \$100,000	
<b>Dual Funding History &amp; Metric Performance</b>	FY2025		FY2024	
	FY2026 Approved: \$50,000 FY2026 6-month metrics met: 100%	FY2025 Approved: \$50,000 FY2025 Spent: \$50,000 FY2025 Annual metrics met: 95%	FY2024 Approved: \$50,000 FY2024 Spent: \$38,313 FY2024 Annual metrics met: 96%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		100	200
	Services provided		350	700
	Number of individuals receiving follow-up care after a health screening		50	100
	Behavioral health clients report improved mood and function.		85%	85%
LVN clients report improved health.		85%	85%	



# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Lucile Packard Foundation for Children’s Health on behalf of Lucile Packard Children’s Hospital Stanford

<b>Program Title</b>	Stanford Children's Health Teen Van in the El Camino Healthcare District	<b>Recommended Amount:</b> \$103,000
<b>Program Abstract &amp; Target Population</b>	The teen van’s multi-disciplinary staff (physician, nurse practitioner, clinical social worker, and registered dietitian) provides comprehensive primary health care services including medical exams, laboratory work, nutrition counseling, and psychosocial/mental health counseling to vulnerable patients who may be uninsured, underinsured, homeless, and high-risk teens and young adults that are ages 12-25 years old at Mountain View-Los Altos High School District sites.	
<b>Agency Description &amp; Address</b>	<p>400 Hamilton Avenue suite 340 Palo Alto, CA 94301 <a href="http://www.lpfch.org">www.lpfch.org</a></p> <p>Lucile Packard Children’s Hospital Stanford is a nonprofit hospital in Palo Alto, devoted exclusively to the health care needs of children and expectant mothers throughout Northern California and around the world. The mission of Packard Children’s is to serve our communities as an internationally recognized pediatric and obstetric hospital that advances family-centered care, fosters innovation, translates discoveries, educates health care providers and leaders, and advocates on behalf of children and expectant mothers. Lucile Packard Foundation for Children’s Health is the fundraising entity for the hospital; philanthropy supports clinical care, research, and education to improve the health of children and expectant mothers, locally and worldwide. Our hospital serves as a vital safety net hospital for low-income families throughout the Bay Area and California.</p>	
<b>Program Delivery Site(s)</b>	<p>Mountain View-Los Altos Union High School District schools:</p> <ul style="list-style-type: none"> <li>• Los Altos High School, 201 Almond Avenue, Los Altos, CA 94022</li> <li>• Alta Vista High School, 1325 Bryant Avenue, Mountain View, CA 94040</li> <li>• Mountain View High School, 3535 Truman Ave, Mountain View, CA 94040</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Collaborate with school administrators and staff to refer patients, give input on program activities, and provide space for social work and nutritional services</li> <li>• Provide immunizations, complete physical exams, sports physicals, acute illness and injury care, pregnancy tests, pelvic exams, sexually transmitted disease testing/treatment, family planning, HIV counseling/testing, health education, social services assessment and assistance, referrals to community partners, substance abuse and mental health counseling/referral, risk behavior reduction counseling, and nutrition counseling</li> <li>• Provide telehealth services and group sessions at our partner sites for patients most in need of counseling, stress reduction, and relaxation techniques</li> <li>• Provide counseling/education about the health impacts of vaping (nicotine, cannabis, or both) and other substances, and provide nicotine replacement therapy for those youth who have become dependent on nicotine through vaping or smoking tobacco</li> <li>• Provide naloxone to youth and their families to help prevent opioid abuse-related deaths in the community</li> </ul>	

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# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Lucile Packard Foundation for Children’s Health on behalf of Lucile Packard Children’s Hospital Stanford

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<b>Budget Summary</b>	Full requested amount funds a portion of salaries and benefits for medical director, social worker, dietitian, nurse practitioner, medical assistants, driver and others as well as van maintenance, program and medical supplies and pharmaceuticals.			
<b>FY2027 Funding</b>	FY2027 Requested: \$200,000	FY2027 Recommended: \$103,000		
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$103,000 FY2026 6-month metrics met: 92%	FY2025 Approved: \$103,000 FY2025 Spent: \$103,000 FY2025 Annual metrics met: 99%	FY2024 Approved: \$98,000 FY2024 Spent: \$98,000 FY2024 Annual metrics met: 100%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		50	100
	Services provided		200	400
	Number of individuals receiving follow-up care after a health screening		20	40
	Unduplicated patients who undergo a social determinants of health assessment at least once annually		65%	65%



# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access  
& Delivery**  
(Including Oral Health)

## Mountain View Whisman School District

<b>Program Title</b>	Health Services Continuity of Care Program	<b>Recommended Amount:</b> \$75,000
<b>Program Abstract &amp; Target Population</b>	School nurses and clerk provide more continuity of health services care by increased follow up with families regarding assessments, injuries, or vaccinations, connecting them with community resources, and a more streamlined health data information system. These additions will help to provide more collaborative care to families and to address disparities in access to health care resources, providing a holistic approach to care. The Health Services Continuity of Care Program adds a new level of care and connection particularly important for economically disadvantaged and homeless students, those speaking languages other than English, and those who have special needs.	
<b>Agency Description &amp; Address</b>	1400 Montecito Avenue Mountain View, CA 94043 <a href="http://www.mvwsd.org">www.mvwsd.org</a> Mountain View Whisman School District (MVWSD) is located in Mountain View, CA, in the heart of Silicon Valley. MVWSD serves a diverse student population from preschool through eighth grade representing a wide range of ethnicities, languages, cultures, and economic status. Mountain View Whisman School District's mission is to demonstrate a relentless commitment to the success of every child on a daily basis. Our priorities are academic excellence, strong community, and a broad worldview. We prepare our students for the world ahead by challenging, inspiring, and supporting them to thrive in a world of constant change.	
<b>Program Delivery Site(s)</b>	Mountain View Whisman School District located in Mountain View, CA 94043. Services will provided at the following schools in the school district (9 elementary and 2 middle): <ul style="list-style-type: none"> <li>• Jose Antonio Vargas Elementary, 220 N Whisman Rd, Mountain View, CA 94043</li> <li>• Benjamin Bubb Elementary K-5, 525 Hans Ave., Mountain View, CA 94040</li> <li>• Crittenden Middle School 6-8, 1701 Rock St., Mountain View, CA 94043</li> <li>• Edith Landels Elementary K-5, 115 West Dana St., Mountain View, CA 94041</li> <li>• Graham Middle School 6-8, 1175 Castro St., Mountain View, CA 94040</li> <li>• Amy Imai Elementary TK-5 (formerly Huff), 253 Martens Ave., Mountain View, CA 94040</li> <li>• Gabriela Mistral Elementary TK-5, 505 Escuela Ave., Mountain View, CA 94040</li> <li>• Mariano Castro Elementary TK-5, 500 Toft St., Mountain View, CA 94041</li> <li>• Monta Loma Elementary TK-5, 460 Thompson Ave., Mountain View, CA 94043</li> <li>• Stevenson Elementary K-5, 750 San Pierre Way, Mountain View, CA 94043</li> <li>• Theuerkauf Elementary TK-5, 1625 San Luis Ave., Mountain View, CA 94043</li> </ul>	

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# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Mountain View Whisman School District

[Continued from previous page]

<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Follow up with families regarding assessments, injuries, or vaccinations.</li> <li>Streamline hearing and vision referral process and follow up.</li> <li>Schedule periodic follow up with families of students with chronic conditions.</li> <li>Use short check-in calls, emails, or meetings.</li> <li>Share accurate, up-to-date medical information (medical history, medications, screening/test results).</li> <li>Coordinate care with multidisciplinary team members.</li> <li>Request medical orders or clarifications when needed.</li> <li>Develop and maintain ongoing, trusted relationships between families and the health care team.</li> <li>Encourage parents to update the school on new diagnoses, medications, or health changes.</li> <li>Review health needs with families and staff before field trips or extracurriculars.</li> <li>Have clear notification procedures and post-incident follow-up in the event of any emergency.</li> <li>Help families transition students between schools or grade levels by assisting the transferring of health records and facilitating conversation.</li> <li>Provide materials and multilingual resources to parents.</li> <li>Provide training on CPR/First Aid</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds a portion of the salary for clerk and hourly wage for health services staff as well as software, equipment and training costs.			
<b>FY2027 Funding</b>	FY2027 Requested: \$102,275		FY2027 Recommended: \$75,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New in FY2027	New in FY2027	New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		2,450	4,900
	Services provided		8,000	11,000
	Number of individuals receiving follow-up care after a health screening		30	115
	Number homeless families that district staff have connected with to discuss health needs and resources in the community.		40%	80%



# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## On-Site Dental Care Foundation

<b>Program Title</b>	Access for All		<b>Recommended Amount:</b> \$230,000	
<b>Program Abstract &amp; Target Population</b>	Dentist, dental assistants, treatment case manager, and program manager provide comprehensive oral health services and education for vulnerable community members in Mountain View and Sunnyvale. Target population includes homeless, low-income seniors, LBGQT+, low-income or homeless veterans, and low-income families.			
<b>Agency Description &amp; Address</b>	6525 Crown Boulevard San Jose, CA 95120 <a href="http://www.osdcf.org">www.osdcf.org</a> On-Site Dental Care Foundation provides comprehensive oral health services and education to those with little or no access to dental care. Services are provided via a mobile dental clinic that locates in areas identified by the public health department as experiencing health disparities. Regular practices are established in these areas so the residents have access to on-going oral health care. Our goal is to improve long term oral health as well as overall health. Our services help improve patient's economic mobility, self-esteem and employability. With on-going care, our patients will lose less teeth, and less functionality loss as they age. Our retention rate on the Sunnyvale practice is approximately 75%, of which 90% have improved overall oral hygiene and health.			
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>785 Morse Avenue, Sunnyvale will be the primary location for services, however sometimes we do referrals for some procedures to our 2400 Moorpark Avenue, San Jose site.</li> </ul>			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>New patient exam - exam, perio charting, blood pressure screening, oral cancer screening, medical history review, and full mouth xrays 45 mins</li> <li>Recall exams (3, 4 or 6 months) exam, and prophylaxis every visit. (xrays 4 bitewings, 3 PA's, medical review and perio charting done once a year). 30-60 mins</li> <li>SRP - deep cleaning 60 mins per quad</li> <li>Fillings - 45-60 minutes depending on number surfaces</li> <li>Extractions - 45-60 minutes depending on if its routine or surgical</li> <li>Crown preps - 90 minutes</li> <li>Various other needed dental procedures with varying procedure time needed</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds a portion of salaries and benefits for dentists, dental assistants, treatment case manager, program manager and driver as well as phone/IT, dental/office supplies, lab costs, equipment, fuel for mobile unit/maintenance and administrative overhead.			
<b>FY2027 Funding</b>	FY2027 Requested: \$230,000		FY2027 Recommended: \$230,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$200,000 FY2026 6-month metrics met: 99%	FY2025 Approved: \$200,000 FY2025 Spent: \$200,000 FY2025 Annual metrics met: 94%	FY2024 Approved: \$200,000 FY2024 Spent: \$200,000 FY2024 Annual metrics met: 99%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		210	330
	Services provided		625	1,305
	Number of individuals reporting improved oral health after service		178	305
	Percentage of treatment plans completed.		75%	90%
Percentage of patients retained in care.		68%	83%	



# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Pathways Home Health and Hospice

<b>Program Title</b>	Pathways Uninsured and Underinsured Care Program		<b>Recommended Amount:</b> \$82,500	
<b>Program Abstract &amp; Target Population</b>	Nurse, physical therapist, social worker, and program director provide high-quality home health and hospice services to un/underinsured individuals living in the El Camino Healthcare District who are recovering from illness or surgery, managing a chronic disease, or coping with life threatening conditions so this vulnerable population receives the home health or hospice care prescribed by their doctors which allows them to remain in their homes as healthy as possible; to avoid rehospitalization and emergency room visits; and to reconnect patients back to their primary care physicians for ongoing health management.			
<b>Agency Description &amp; Address</b>	585 North Mary Avenue Sunnyvale, CA 94085 <a href="https://www.pathwayshealth.org">https://www.pathwayshealth.org</a> Pathways provides high-quality home health, hospice, and palliative care with kindness and respect, promoting comfort, independence and dignity. Non-profit, community-based Pathways has been a pioneer in home health, hospice, and palliative care since 1977. With offices in Sunnyvale, South San Francisco and Alameda, Pathways serves more than 4,000 families annually in five Bay Area counties. Pathways cares for patients wherever they live - at home, in nursing homes, hospitals and assisted living facilities. We also provide grief counseling and bereavement services free of charge to anyone in the community.			
<b>Program Delivery Site(s)</b>	Home health and hospice services are provided in patients' residences or in care settings such as hospitals and skilled nursing facilities. Due to federal patient privacy laws (HIPAA), individual addresses cannot be disclosed; however, all patients supported by this grant will reside within the El Camino Healthcare District service area.			
<b>Services Funded By Grant</b>	Services are individualized based on physician orders and patient needs and may include: <ul style="list-style-type: none"> <li>• Skilled nursing visits</li> <li>• Medical social work consultations</li> <li>• Physical, occupational, and speech therapy</li> <li>• Home health aide support for personal care</li> <li>• Medication management and pharmacy consultation</li> <li>• 24-hour on-call nursing support</li> <li>• Service frequency varies according to patient condition, acuity, recovery trajectory, and clinical orders.</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds a portion of the salary and benefits for nurse, physical therapist, social worker, program director and administrative overhead.			
<b>FY2027 Funding</b>	FY2027 Requested: \$82,500		FY2027 Recommended: \$82,500	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$60,000 FY2026 6-month metrics met: 95%	FY2025 Approved: \$60,000 FY2025 Spent: \$60,000 FY2025 Annual metrics met: 98%	FY2024 Approved: \$60,000 FY2024 Spent: \$60,000 FY2024 Annual metrics met: 83%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		40	80
	Services provided		360	720
	Number of individuals receiving follow-up care after a health screening		40	80
	Home health patients 60-day rehospitalization rate.		15%	15%
Hospice family caregivers likely to recommend this hospice to friends and family.		80%	80%	



# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Peninsula Healthcare Connection

<b>Program Title</b>	New Directions		<b>Recommended Amount:</b> \$330,000
<b>Program Abstract &amp; Target Population</b>	MSW/LCSW lead targeted, high-intensity community-based case management for individuals facing complex medical and psychosocial needs, about half of whom are unhoused. New Directions will further strengthen care by adding a licensed therapist to expand access to integrated behavioral health services, ensuring clients receive timely, sustained mental health support alongside case management and enable to program to serve more community members experiencing the greatest barriers to care, helping fill critical service gaps as needs rise and systems remain strained.		
<b>Agency Description &amp; Address</b>	33 Encina Avenue Palo Alto, CA 94301 <a href="http://www.peninsulahcc.org">www.peninsulahcc.org</a> Peninsula Healthcare Connection (PHC) provides integrated medical and behavioral health services, comprehensive case management, and basic needs assistance for people experiencing homelessness and others who struggle to access care. Through our clinic, street outreach, New Directions program, and Food Closet, we meet people where they are and support their path to stability.		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>All services are community based and will be delivered at a convenient location for the client, including their home, hospital, skilled nursing facility (SNF), board and care home, or other community setting.</li> </ul>		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Intensive Case Management by MSW and LCSW Social Workers. Services provided for 6-12 months, based on assessed need. Includes comprehensive biopsychosocial assessment, individualized care planning, care coordination with inpatient/post-acute providers, healthcare navigation and support, and crisis intervention for urgent medical, behavioral health, or social needs.</li> <li>Licensed Therapist Services. Weekly or biweekly individual therapy (45–60 min) using evidence-based approaches (CBT, Acceptance and Commitment, Motivational Interviewing, trauma-informed care), short-term stabilization counseling, behavioral health assessments, and care coordination with case management and medical providers.</li> <li>Case Manager Services: Assistance with benefits enrollment and renewal (Medicaid, SSI/SSDI), connection to basic needs resources (food, housing, transportation), and ongoing follow-up and advocacy to maintain health insurance and other benefits coverage.</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds salary and benefits for a licensed therapist and case manager and a portion of salary and benefits for medical social workers and administrative assistant, travel/mileage, supplies and client support funds, Epic licenses and administrative overhead costs.		
<b>FY2027 Funding</b>	FY2027 Requested: \$663,366		FY2027 Recommended: \$330,000
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2024
	FY2026 Approved: \$220,000 FY2026 6-month metrics met: 88%	FY2025 Approved: \$220,000 FY2025 Spent: \$220,000 FY2025 Annual metrics met: 98%	FY2024 Approved: \$220,000 FY2024 Spent: \$220,000 FY2024 Annual metrics met: 95%

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# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Peninsula Healthcare Connection

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY2027 Proposed Metrics</i>	Individuals served	65	130
	Services provided	1,000	2,000
	Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager	30	45
	Enrolled clients that have completed a housing needs assessment.	75%	85%
	Enrolled clients that are connected with a basic need benefit or service.	85%	95%



# FY2027-FY2028 Healthcare Access & Delivery Application Summary



Healthcare Access & Delivery  
(Including Oral Health)

## Planned Parenthood Mar Monte – Two Year Application

<b>Program Title</b>	Access to Care at PPMM's Mountain View Health Center   <b>Recommended Amount:</b> \$350,000		
<b>Program Abstract &amp; Target Population</b>	Clinicians, health center manager, health services specialist team and others provide sexual and reproductive health services including annual wellness exams; cancer screenings; access to all FDA-approved contraceptive methods; pregnancy testing and counseling; abortion care; screenings, treatment, and vaccines for sexually transmitted infections; menopausal care; gender affirming care; and early pregnancy complications evaluation for vulnerable patients at the agency's Mountain View Health Center and via telephone and video visits. The target population are low-income, uninsured or underinsured, and reflect the region's diverse population.		
<b>Agency Description &amp; Address</b>	1691 The Alameda San Jose, CA 95126 <a href="http://www.ppmarmonte.org">www.ppmarmonte.org</a> Planned Parenthood Mar Monte invests in communities by providing health care and education, and by expanding rights and access for all. We are committed to keeping our doors open and remaining a trusted provider of evidence-based care, offering accessible, affordable, and compassionate sexual and reproductive health services to the communities we serve. Our commitment extends beyond care—we are passionate advocates for expanding access and ensuring everyone has the support they need to thrive.		
<b>Program Delivery Site(s)</b>	PPMM's Mountain View health center is located at 2500 California Street, Mountain View, CA.		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Annual wellness exams</li> <li>• Breast and cervical cancer screenings</li> <li>• Access to all FDA-approved contraceptive methods</li> <li>• Pregnancy testing and counseling</li> <li>• Screenings, treatment, and vaccines for sexually transmitted infections (STI)</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds a portion of the salaries and benefits for health center manager, site supervisor, lead clinician, clinician, health services specialists as well as program supplies and administrative overhead.		
<b>FY2027-FY2028 Funding</b>	FY2027 Requested: \$350,000 (\$700,000 over two years)		FY2027 Recommended: \$350,000 (\$700,000 over two years)
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2024
	FY2026 Approved: \$250,000 FY2026 6-month metrics met: 75%	FY2025 Approved: \$225,000 FY2025 Spent: \$225,000 FY2025 Annual metrics met: 90%	FY2024 Approved: \$225,000 FY2024 Spent: \$225,000 FY2024 Annual metrics met: 100%
<b>FY2027-FY2028 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>
	Individuals served		3,980
	Services provided		13,530
	Number of individuals receiving follow-up care after a health screening		600
	Increase sexual and reproductive health visits compared to the same time period the previous year.		12%
			<b>Annual Target</b>
			7,965
			27,060
			1,200
			12%

# FY2027-FY2028 Healthcare Access & Delivery Application Summary



Healthcare Access & Delivery  
(Including Oral Health)

## Ravenswood Family Health Network – Two Year Application

<b>Program Title</b>	Primary Healthcare, Dental, Integrated Behavioral Health Services and Chronic Condition Management services to Low-Income Residents of El Camino Healthcare District	<b>Recommended Amount:</b> \$1,500,000
<b>Program Abstract &amp; Target Population</b>	Physicians, nurse practitioner, medical assistants, scribes, dentist and dental assistant serve low-income residents of ECHD, providing high-quality, culturally competent medical, dental, and integrated behavioral health services in each patient's desired language essential to keeping district residents out of the emergency room and improving the health of the community. ECHD patients have access to pediatrics, health education, women's health, social services, integrated behavioral health, family medicine, adult medicine, podiatry, dentistry, optometry, pharmacy, mammography, ultrasound, x-ray, lab, health education, chiropractic care, chronic condition management and enrollment located at the Mountain View and Sunnyvale Clinic.	
<b>Agency Description &amp; Address</b>	1885 Bay Road East Palo Alto, CA 94303 <a href="https://ravenswoodfhn.org/">https://ravenswoodfhn.org/</a> Ravenswood Family Health Network (RFHN) is a federally qualified health center. We operate five clinical sites—MayView Community Health Center clinics in Mountain View, Sunnyvale, and Palo Alto; and Ravenswood Family Health Center and Ravenswood Family Dentistry in East Palo Alto. We provide a comprehensive scope of health care services including pediatrics, women's health, family medicine, integrated behavioral health, social services, dentistry, podiatry, optometry, pharmacy, mammography, ultrasound, x-ray, lab, health education, chiropractic care, and enrollment. Our mission is to improve the health of the community by providing culturally sensitive, integrated primary and preventative health care to all, regardless of ability to pay or immigration status, and collaborating with community partners to address the social determinants of health.	
<b>Program Delivery Site(s)</b>	While most district residents come to the Mountain View and Sunnyvale clinics for their care since these sites are located within the district, ECHD residents have the option to receive services at any of the locations in Mountain View, Sunnyvale, Palo Alto, and East Palo Alto. This allows ECHD patients to access care near their home and work. <ul style="list-style-type: none"> <li>• MayView Mountain View Clinic (94040)</li> <li>• Dental mobile clinic stationed in front of the MayView Mountain View Clinic (94040)</li> <li>• MayView Sunnyvale Clinic (94085)</li> <li>• MayView Palo Alto Clinic (94306)</li> <li>• Ravenswood Family Health Center in East Palo Alto (94303)</li> <li>• Ravenswood Family Dentistry in East Palo Alto (94303)</li> </ul>	

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# FY2027 Healthcare Access & Delivery Application Summary



Healthcare Access & Delivery  
(Including Oral Health)

## RotaCare Bay Area

<b>Program Title</b>	RotaCare Sunnyvale (service site of RotaCare Bay Area) A Safety Net Below the Safety Net in North Santa Clara County	<b>Recommended Amount:</b> \$30,000
<b>Program Abstract &amp; Target Population</b>	RotaCare Sunnyvale is a volunteer-driven medical clinic providing free, culturally-accessible primary and specialty care to uninsured and underserved community members, while connecting patients to social services in a 'One-Stop-Shop' hub at the Columbia Neighborhood Center. By offering comprehensive, evidence-based care and wraparound support, the clinic prevents costly emergency visits, supports community well-being, and ensures no one is turned away, regardless of background or ability to pay.	
<b>Agency Description &amp; Address</b>	514 Valley Way Milpitas, CA 95035 <a href="http://www.rotacarebayarea.org/">http://www.rotacarebayarea.org/</a> RotaCare Bay Area, Inc. (RBA) was formed in 1989 with a single clinic in Santa Clara, by Dr. Mark Campbell and the Campbell Rotary Club out of their concern for low income residents with limited access to primary healthcare. Since then, RBA has grown to encompass 11 free clinics operating across eight Bay Area counties, mobilizing over 1,500 volunteer medical and support personnel. RBA is unique in that clinics are operated primarily through the mobilizing of local physicians, nurses, and many others to volunteer their time to provide basic primary health services free of charge to patients. Clinics are open one to three nights per week, often sharing a clinic location with a school health center, hospital clinic, within community centers.	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Columbia Neighborhood Center (785 Morse Ave, Sunnyvale, CA 94085)</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Acute Care Clinical Appointments: 15-minute consultations for minor illnesses (flu, respiratory issues, infections) and acute symptom management</li> <li>• On-site Point-of-Care Diagnostic Testing: 10-minute rapid testing (blood glucose, pregnancy, strep) performed during clinical sessions as needed</li> <li>• Laboratory and Imaging Referral Coordination: Administrative support to process complex blood work and diagnostic imaging orders with external partners</li> <li>• Medication Assistance and Enrollment: 20-minute sessions to provide prescription and assist patients with pharmaceutical Patient Assistance Program (PAP) for free/low-cost medications</li> <li>• Specialty Care Patient Navigation: Dedicated coordination to connect patients requiring advanced treatment</li> <li>• Social Determinants of Health Resource Connections: 15-minute "warm hand-off" sessions connecting patients to food (Sunnyvale Community Services), housing, and other social services (Columbia Neighborhood Center).</li> <li>• Weekly Clinical Sessions: At least one 4-hour evening session with language interpreting per week serving North County communities</li> </ul>	
<b>Budget Summary</b>	The full requested funds will support personnel expenses for a part-time Clinic Administrator who oversees daily operations, volunteer coordination, and patient intake at RotaCare Sunnyvale. Non-personnel expenses will support essential clinic supplies, infrastructure and compliance needs, ensuring the delivery of free, high-quality healthcare to underserved patients.	

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# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## RotaCare Bay Area

*[Continued from previous page]*

<b>FY2027 Funding</b>	FY2027 Requested: \$30,000		FY2027 Recommended: \$30,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New in FY2027	New in FY2027	New in FY2027	
<b>FY2027 Dual Funding</b>	FY2027 Requested: \$97,000		FY2027 Recommended: DNF	
<b>Dual Funding History &amp; Metric Performance</b>	FY2025	FY2025	FY2024	
	New in FY2027	New in FY2027	New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		260	520
	Services provided		520	1,040
	Number of individuals receiving follow-up care after a health screening		195	390



# FY2027 Healthcare Access & Delivery Application Summary



Healthcare Access  
& Delivery  
(Including Oral Health)

## Silicon Valley Bicycle Exchange

<b>Program Title</b>	Refurbish, Repair & Donate: Bicycle Parts Grant		<b>Recommended Amount:</b> DNF	
<b>Program Abstract &amp; Target Population</b>	Program will purchase parts in order to refurbish and repair bicycles to be donated to low income and transportation insecure individuals.			
<b>Agency Description &amp; Address</b>	3961 East Bayshore Road Palo Alto, CA 94303 <a href="http://www.bikex.org">www.bikex.org</a> Silicon Valley Bicycle Exchange encourages communities to choose bicycles for a sustainable future by: *Creating access to affordable, healthy transportation: We provide refurbished, donated bicycles to people in need, ensuring equitable access to bicycle transportation and promoting healthier living and environmental responsibility. *Building cycling knowledge and confidence: We teach bicycle repair in a hands-on, diverse, respectful, and supportive environment. *Fostering a culture of reuse and recycling: We divert donated bicycles and parts from landfills, extending the lifespan of these resources.			
<b>Program Delivery Site(s)</b>	All bike distributions and regular events take place at our shop located at: 3961 E. Bayshore Rd., Palo Alto, CA 94303.			
<b>Services Funded By Grant</b>	Monthly repair events: repairing bikes for donation <ul style="list-style-type: none"> <li>• 2nd/4th Saturday Repair events, 5 hours, open to the public at our shop</li> <li>• 1st Monday Women's Night Repair events, 3 hours, open to women, trans and femme folks at our shop</li> <li>• 3rd Monday Coed Night Repair events, 3 hours, open to adults at our shop</li> <li>• Sunday Youth Bike Repair events, 3 hours, open to youth under 18</li> <li>• Wednesday Warriors, 4-5 hours every Wednesday, open to volunteers who can work independently. Mostly retired folks</li> </ul> Donation services: <ul style="list-style-type: none"> <li>• In conjunction with our partnered social service agencies, distribution of refurbished bicycles as requested. 908 bicycles were refurbished and donated in 2025 and over 13,000 donated bicycles since 1993.</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds purchase of parts to refurbish and distribute used bicycles.			
<b>FY2027 Funding</b>	FY2027 Requested: \$30,000		FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New Program in FY2027	New Program in FY2027	New Program in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		500	1,000
	Services provided		500	1,000
Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager		500	1,000	



# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Sunnyvale School District

<b>Program Title</b>	Healthcare Grant Enhanced Access Program	<b>Recommended Amount:</b> \$75,000
<b>Program Abstract &amp; Target Population</b>	Nurses and health assistants provide health screenings, assessments, and services for elementary school students at all 10 sites of Sunnyvale Elementary School District. The Healthcare Grant Enhanced Access program will enhance screenings for students in preschool and special education by using evidence-based specialized equipment and also enable development of protocols and staff training on these new school health services. Additionally, the program will develop new partnerships and enhance previous collaborations with community based organizations to bring services directly to the school sites.	
<b>Agency Description &amp; Address</b>	819 West Iowa Avenue Sunnyvale, CA 94086 <a href="http://www.sesd.org">http://www.sesd.org</a> Sunnyvale School District's Promise is that "Every student is known by name, strength and need, ready to excel in high school and beyond, and to lead a life of joy and purpose." Per our Equity Statement, "In Sunnyvale School District we believe that equity and anti-racist practices lead to learning without limits". Our team includes 992 highly qualified educators, administrators, and support staff whose primary goal is to enable the approximately 5900 students enrolled in our schools to achieve academic success. Our district is comprised of a comprehensive preschool program, eight elementary schools serving students in transitional kindergarten through fifth grade, and two middle schools serving students in sixth through eighth grade.	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Bishop Elementary School, 450 N. Sunnyvale Ave. 94085</li> <li>• Cherry Chase Elementary School, 1138 Heatherstone Way 94087</li> <li>• Columbia Middle School, 739 Morse Ave. 94085</li> <li>• Cumberland Elementary School, 824 Cumberland Drive 94087</li> <li>• Ellis Elementary School 550 E. Olive Ave. 94086</li> <li>• Fairwood Explorer Elementary School, 1110 Fairwood Ave. 94089</li> <li>• Lakewood Elementary School, 750 Lakechime Dr. 94089</li> <li>• San Miguel Elementary School, 777 San Miguel Ave. 94085</li> <li>• Sunnyvale Middle School, 1080 Mango Ave. 94087</li> <li>• Vargas Elementary School, 1054 Carson Dr. 94086</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Provide vision, hearing, and dental screenings for students, to be performed by school nurses or outside agencies</li> <li>• Enhance screenings for students in preschool and special education by using evidence-based specialized equipment</li> <li>• Screen students for concussion when they bump their head at school and refer to outside provider when appropriate</li> <li>• Provide access to additional stock emergency medications, such as albuterol</li> <li>• Link students to healthcare providers in the community or on-site when a health need is identified</li> <li>• Follow-up with students needing immunizations and link to care as needed</li> <li>• Provide case management for students with health related barriers to attending or participating in school</li> <li>• Develop evidence-based protocols and train staff to provide appropriate care at school</li> </ul>	

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# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Sunnyvale School District

[Continued from previous page]

<b>Budget Summary</b>	Full requested amount funds salary and benefits for 1 FTE school nurse and 2.4 FTE Health Assistants as well as vision and hearing screening equipment and licenses, and indirect costs.			
<b>FY2027 Funding</b>	FY2027 Requested: \$708,880		FY2027 Recommended: \$75,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New in FY2027	New in FY2027	New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		1,914	3,829
	Services provided		7,006	14,012
	Number of individuals establishing care with a PCP or specialist as a result of agency		90	200
	Students who failed vision or hearing screening and saw a healthcare provider.		26%	56%
	Students out of compliance with required immunizations who become compliant		90%	95%



# FY2027-FY2028 Healthcare Access & Delivery Application Summary



Healthcare Access & Delivery  
(Including Oral Health)

## Valley Health Foundation – Two Year Application

<b>Program Title</b>	Dental Services in Sunnyvale and Mountain View		<b>Recommended Amount:</b> \$425,000	
<b>Program Abstract &amp; Target Population</b>	Dentist and dental assistants provide routine and preventative dental care services to medically underserved individuals including people at risk of homelessness and veterans in Sunnyvale and Mountain View. The population served is mostly adult Medi-Cal beneficiaries, with 38% of their target population being youth ages 0-17.			
<b>Agency Description &amp; Address</b>	2400 Clove Drive San Jose, CA 95128 <a href="http://www.vhfca.org">www.vhfca.org</a> Valley Health Foundation (VHF) is a co-applicant with County of Santa Clara Santa Clara Valley Healthcare (SCVH) for this grant. SCVH is a previous and current grantee for this program. VHF is an independent 501c3 nonprofit founded in 1988 to support and protect Silicon Valley's most vital public healthcare institution, SCVH. VHF fundraises for SCVH to improve existing services, pioneer new models of care, and advance the cause of high-quality healthcare for all throughout its 4 hospitals and 15 ambulatory and specialty health centers operating throughout the county. VHF also supports the county's public health, behavioral health, and custody health efforts and maintains a commitment to community health efforts that seek to improve health and access for all in Santa Clara County.			
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Valley Health Center Sunnyvale - 660 S Fair Oaks Ave, Sunnyvale, CA 94086</li> <li>Mountain View Dentalcare - 2486 W El Camino Real, Mountain View, CA 94040</li> </ul>			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Routine dental appointments (5 days/week)</li> <li>Reminder calls to patients about dental appointments (5 days/week)</li> <li>Provide dental services to 1,800 patients annually</li> <li>Provide 4,500 dental encounters annually</li> <li>Provide prophylactic cleaning to 25% of patients</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds a portion or full amount of the salary and benefits for dentist, registered dental assistants, referral coordinator and financial counselor as well as a management fee.			
<b>FY2027-FY2028 Funding</b>	\$1,100,000 FY2027 Requested: (\$2,200,000 over two years)	FY2027 Recommended:	\$425,000 (\$850,000 over two years)	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$326,000 FY2026 6-month metrics met:100%	FY2025 Approved: \$326,000 FY2025 Spent: \$326,000 FY2025 Annual metrics met:100%	FY2024 Approved: \$355,000 FY2024 Spent: \$355,000 FY2024 Annual metrics met:100%	
<b>FY2027-FY2028 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		900	1,800
	Services provided		2,200	4,500
	Number of individuals establishing care with a PCP or specialist as a result of agency		760	1,600
Dental patients who receive prophylactic cleaning		20%	25%	

# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Vista Center for the Blind and Visually Impaired

<b>Program Title</b>	Promoting Healthcare Access through Optometry and Low Vision Services	<b>Recommended Amount:</b> DNF
<b>Program Abstract &amp; Target Population</b>	<p>Optometrist, rehabilitation specialists, counselors, and care coordination staff provide specialized clinical care and vision rehabilitation services for low-income individuals with significant vision loss. Vision Loss Rehabilitation (VLR) services include mobility training, assistive technology instruction, adaptive daily living support, counseling, and case management to help restore independence and improve quality of life.</p> <p>93% of clients were at or below the poverty line per county standards, with over half of clients being extremely low-income. To protect clients' safety, agency does not track immigration status, but they know from staff that a significant number of clients are immigrants and/or live in a mixed-status household.</p>	
<b>Agency Description &amp; Address</b>	<p>2500 El Camino Real Suite 100 Palo Alto, CA 94306 <a href="http://www.vistacenter.org">www.vistacenter.org</a></p> <p>Vista Center for the Blind and Visually Impaired mission is to empower individuals who are blind or visually impaired to embrace life to the fullest through evaluation, counseling, education, and training. The purpose of our programs is to support individuals who have lost their vision by teaching essential skills to regain independence and maintain a healthy life. We provide comprehensive vision loss rehabilitation services in Santa Clara, San Mateo, Santa Cruz, and San Benito Counties. Our unique approach addresses the physical, emotional, and social needs of each client. Offering access to resources and training, individuals learn new ways to perform daily tasks and regain control of their lives and health. Vista Center continues to transform thousands of lives through innovative programs, fostering health and independence.</p>	
<b>Program Delivery Site(s)</b>	<p>Services take place in clients' homes and at the following offices:</p> <ul style="list-style-type: none"> <li>• Vista Center for the Blind and Visually Impaired, San Jose Office 101 North Bascom Avenue, San Jose, CA 95128</li> <li>• Vista Center for the Blind and Visually Impaired, Palo Alto Office 2500 El Camino Real (near California Avenue), Palo Alto, CA 94306</li> </ul>	
<b>Services Funded By Grant</b>	<p>Program Services:</p> <ul style="list-style-type: none"> <li>• One-hour Initial Assessment (1/client)</li> <li>• 75-minute Low Vision Exam (1/client)</li> <li>• One-hour Individual Counseling (avg. 5 sessions/client)</li> <li>• One-hour Group Counseling (avg. 5 sessions/client; all attendees counted each session)</li> <li>• One-hour Rehabilitation Instruction (ADL/O&amp;M/AT) (avg. 7 sessions/client)</li> <li>• One-hour Group Skills Classes (avg. 7 sessions/client; all attendees counted each session)</li> <li>• Each Client receives some or all the above services depending on their customized need assessment plan.</li> </ul>	
<b>Budget Summary</b>	<p>Full requested amount funds partial salaries and benefits for a low-vision optometrist, clinic specialist &amp; data analyst, director of low vision clinics, social worker, guidance counselor &amp; care coordinator, rent, utilities, IT, mileage, program supplies, consultant &amp; professional fees for translation, and administrative costs</p>	

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# FY2027 Healthcare Access & Delivery Application Summary



**Healthcare Access & Delivery**  
(Including Oral Health)

## Vista Center for the Blind and Visually Impaired

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<b>FY2027 Funding</b>	FY2027 Requested: \$95,859.58		FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	New Program in FY2027		New Program in FY2027	
<b>FY2027 Dual Funding</b>	FY2027 Requested: \$77,000		FY2027 Recommended: DNF	
<b>Dual Funding History &amp; Metric Performance</b>	FY2025		FY2024	
	FY2026 Approved: \$25,000 FY2026 6-month metrics met:100%		FY2025 Approved: \$45,000 FY2025 Spent: \$45,000 FY2025 Annual metrics met:100%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		24	51
	Services provided		20	45
	Number of individuals establishing care with a PCP or specialist as a result of agency		20	45
	At least 80% of individuals participating in surveys will report increased knowledge of vision loss resources, as measured by a minimum 1-point improvement on a 1-5 scale in post-service surveys.		80%	80%
	At least 80% of individuals participating in surveys will report increased independence skills as measured by a minimum 1-point improvement on a 1-5 scale in post-service surveys.		80%	80%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Acknowledge Alliance

<b>Program Title</b>	Resilience Consultation Program	<b>Recommended Amount:</b> \$70,000
<b>Program Abstract &amp; Target Population</b>	Licensed mental health professionals (LMFT, LCSW), program director and program manager provide individual and group mental health counseling to teachers, principals, other educators and school staff as well as classroom observation, professional development, and crisis intervention for educator needs contributing to the positive mental health for underserved youth. Support serves students between 2nd and 8th grade indirectly in all the schools in the Sunnyvale and Mountain View Whisman School Districts.	
<b>Agency Description &amp; Address</b>	2483 Old Middlefield Way ste 201 Mountain View, CA 94043 <a href="http://www.acknowledgealliance.org">www.acknowledgealliance.org</a> At Acknowledge Alliance, our mission is to promote lifelong resilience and mental wellness in children and youth and strengthen the caring capacity of the adults who influence their lives. We envision communities where youth feel more competent and cared about in schools and in their lives; educators feel more supported and enriched in their work with students and colleagues; and education settings create safe, compassionate, and nurturing environments where everyone there feels cared for, competent and resilient. Our core program is the Resilience Consultation Program (RCP) which serves K-8 public and private schools in San Mateo and Santa Clara Counties, and impacts over 800 educators and nearly 12,000 students (directly and indirectly) annually.	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Bishop Elementary, 450 N Sunnyvale Ave, Sunnyvale</li> <li>• Cherry Chase Elementary, 1138 Heatherstone Way, Sunnyvale</li> <li>• Cumberland Elementary, 824 Cumberland Drive, Sunnyvale</li> <li>• Ellis Elementary, 550 E Olive Ave, Sunnyvale</li> <li>• Fairwood Elementary, 1110 Fairwood Ave, Sunnyvale</li> <li>• Lakewood Elementary, 750 Lakechime Dr, Sunnyvale</li> <li>• San Miguel Elementary, 777 San Miguel Ave, Sunnyvale</li> <li>• Vargas Elementary, 1054 Carson Drive, Sunnyvale</li> <li>• Columbia Middle School, 739 Morse Ave, Sunnyvale</li> <li>• Sunnyvale Middle School, 1080 Mango Ave, Sunnyvale</li> <li>• Amy Imai Elementary, 253 Martens Ave., Mountain View</li> <li>• Benjamin Bubb Elementary, 525 Hans Ave. Mountain View</li> <li>• Criffenden Middle School, 1701 Rock St., Mountain View</li> <li>• Edith Landels Elementary, 115 West Dana St., Mountain View</li> <li>• Gabriela Mistral Elementary, 505 Escuela Ave., Mountain View</li> <li>• Isaac Newton Graham Middle School, 1175 Castro St., Mountain View</li> <li>• Jose Antonio Vargas Elementary, 220 N. Whisman Rd., Mountain View</li> <li>• Mariano Castro Elementary, 500 Toft St., Mountain View</li> <li>• Monta Loma Elementary, 460 Thompson Ave., Mountain View</li> <li>• Stevenson Elementary, 750 San Pierre Way, Mountain View</li> <li>• Theuerkauf Elementary, 1625 San Luis Ave, Mountain View</li> </ul>	

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Acknowledge Alliance

[Continued from previous page]

<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Weekly 1:1 consulting and support to teachers and school staff (45 - 60 min sessions)</li> <li>• Monthly Teacher and Principal Resilience Group sessions (90 mins)</li> <li>• Professional development training for educators and support staff (20 - 60 min sessions)</li> <li>• Classroom observation and consultation (45-120 mins for observation sessions and 45 - 60 min consultation sessions)</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds a portion of salary and benefits for the program director, program manager, LMFT/MSW counselors, as well as program supplies/materials, evaluator fees and administrative overhead.			
<b>FY2027 Funding</b>	FY2027 Requested: \$100,000		FY2027 Recommended: \$70,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$60,000 FY2026 6-month metrics met: 84%	FY2025 Approved: \$55,000 FY2025 Spent: \$55,000 FY2025 Annual metrics met: 96%	FY2024 Approved: \$55,000 FY2024 Spent: \$55,000 FY2024 Annual metrics met: 99%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		300	600
	Services provided		1,750	3,500
	Number of hours of counseling/care management sessions provided to adults		1,750	3,500
	Educators will report using strategies to support student social, emotional, and mental wellness and promote a positive school climate		N/A	75%
	Educators will report using strategies to promote their personal social, emotional, and mental wellbeing and/ or reduce professional burnout and anxiety.		N/A	90%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Adolescent Counseling Services (ACS)

<b>Program Title</b>	Mental Health Access for Youth Initiative (MHAYI)	<b>Recommended Amount:</b> \$40,000
<b>Program Abstract &amp; Target Population</b>	Clinical director and program directors lead mental health services for students across seven schools in the Los Altos School District and LGBTQIA+ youth in the El Camino Healthcare District service area.	
<b>Agency Description &amp; Address</b>	1779 Woodside Road Suite 200 Redwood City, CA 94061 <a href="http://www.acs-teens.org">www.acs-teens.org</a> ACS' mission is to empower youth in our community to find their way through social-emotional support and by building safe, accepting communities. ACS operates five programs: the On-Campus Counseling (OCC) Program, providing multilingual counseling, crisis intervention, mental health education, and support at no cost to students/families attending local middle and high schools; the Adolescent Substance Addiction Treatment (ASAT) Program, an outpatient facility providing treatment to youth and families; the Community Counseling Program, providing outpatient mental health assessment, treatment and education; Outlet, serving LGBTQIA+ youth and allies with support groups, counseling, leadership training, and education in both Spanish and English; and the Dr. Philippe Rey Institute of Psychotherapy and Training, offering clinical training to a full spectrum of mental health trainees.	
<b>Program Delivery Site(s)</b>	Services are provided at agency site, virtually and within the El Camino Healthcare District boundaries services are provided at seven schools in the Los Altos School District as follows: <ul style="list-style-type: none"> <li>Almond Elementary School: 550 Almond Ave, Los Altos, CA 94022</li> <li>Gardner Bullis Elementary School: 25890 Fremont Rd, Los Altos Hills, CA 94022</li> <li>Oak Avenue Elementary School: 1501 Oak Ave, Los Altos, CA 94024</li> <li>Springer Elementary School: 1120 Rose Ave, Mountain View, CA 94040</li> <li>Covington Elementary School: 205 Covington Rd, Los Altos, CA 94024</li> <li>Loyola Elementary School: 770 Berry Ave, Los Altos, CA 94024</li> <li>Santa Rita Elementary School: 700 Los Altos Ave, Los Altos, CA 94022</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Assessments: 1 to three hour assessments for mental health and/or substance use issues</li> <li>Mental Health Therapy: Clients will receive weekly therapy (hour-long) for at least 5 weeks</li> <li>Substance Use Treatment: Clients meet with therapists for one-hour 2x a week for at least 12 weeks</li> <li>Education/Consults/Outreach: Clients will receive at least one-hour of education/outreach on mental health, substance misuse and/or LGBTQIA+ issues</li> <li>Support Groups: Youth and caregiver groups are offered for both LGBTQIA+ clients and/or substance misuse clients multiple days a week for one-hour</li> </ul>	
<b>Budget Summary</b>	Full requested amount funds partial salaries for an on-campus counseling director, outlet program director, adolescent substance addiction treatment director, program manager, and clinical supervisor.	

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Adolescent Counseling Services (ACS)

[Continued from previous page]

<b>FY2027 Funding</b>	FY2027 Requested: \$40,000		FY2027 Recommended: \$40,000		
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025		FY2024	
	FY2026 Approved: \$25,000 FY2026 6-month metrics met:100%	FY2025 Approved: \$25,000 FY2025 Spent: \$25,000 FY2025 Annual metrics met:100%		FY2024 Approved: \$25,000 FY2024 Spent: \$25,000 FY2024 Annual metrics met: 99%	
	*funded in ECH	*funded in ECH		*funded in ECH	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>			<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served			345	690
	Services provided			600	1,200
	Number of hours of counseling/care management sessions provided to youth			600	1,200
	Clients seen 5 or more times that improve their level of functioning			0%	70%
	Youth reporting that since joining Outlet, they feel more connected to the LGBTQIA+ community			0%	75%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Avenidas

<b>Program Title</b>	Reducing Isolation and Loneliness-Induced Depression among Seniors [Friendly Voices]	<b>Recommended Amount:</b> \$30,000
<b>Program Abstract &amp; Target Population</b>	Outreach specialist and project coordinator lead volunteer senior phone buddy program focused on sustained companionship reducing isolation and loneliness-Induced depression among seniors. Integrated as a core Avenidas program, Friendly Voices offers wraparound services and seamless referral linkages with social workers and care managers to improve cross-sector support for isolated adults over age 60 with a focus on low-income, homebound, and underserved individuals.	
<b>Agency Description &amp; Address</b>	<p>450 Bryant Street Palo Alto, CA 94301 <a href="http://www.avenidas.org">www.avenidas.org</a></p> <p>For over 55 years, Avenidas has been dedicated to supporting older adults and caregivers in Santa Clara County. Our mission is to empower seniors to live vibrant, engaged, and healthy lives through comprehensive programs that cater to their unique needs while providing caregivers with a dependable support system. Key programs include:</p> <ul style="list-style-type: none"> <li>- Avenidas Rose Kleiner Center, our adult day health care facility in Mountain View;</li> <li>- Avenidas Care Partners for personalized care management and caregiver support;</li> <li>- Door-to-Door transportation with volunteer drivers;</li> <li>- Specially curated health and wellness classes;</li> <li>- Avenidas Chinese Community Center to offer culturally relevant programming and services;</li> <li>- Avenidas Rainbow Collective to support LGBTQ+ seniors.</li> </ul> <p>Our programs are designed to assist underserved, at-risk older adults, ensuring no one is left behind.</p>	
<b>Program Delivery Site(s)</b>	<p>Program coordination and monitoring will be from:</p> <ul style="list-style-type: none"> <li>• Avenidas 450 Bryant St, Palo Alto, CA 94301</li> </ul> <p>With volunteer based all around Santa Clara, and making phone calls from home, this program is perfect for scaling up our work within the ECHD area.</p>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Weekly phone conversations from same volunteer with older adult (30–45+ minutes)</li> <li>• 1:1 client matching with screened, trained, and supervised volunteers to build continuity - ongoing</li> <li>• Volunteer recruitment, interviewing, onboarding, orientation, and training in aging, communication, and safety awareness – as needed</li> <li>• Multilingual service in Mandarin, Cantonese, Spanish, and Hindi</li> <li>• Program Coordinator support for operations, intake coordination, referral processing, and escalation of client concerns to social work or program leadership - daily</li> <li>• Development of formal referral pathways to Avenidas Social Work Services and other internal programs for comprehensive client support - daily</li> <li>• Volunteer mentorship, quality oversight, and program monitoring to ensure safe and meaningful engagement - daily</li> <li>• Community outreach to senior service agencies, healthcare partners, and community organizations to expand access for isolated older adults – as needed</li> <li>• Data and outcome tracking, compliance to support program effectiveness and continuous improvement - daily</li> </ul>	

[Continued on next page]

# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Avenidas

[Continued from previous page]

<b>Budget Summary</b>	Full requested amount funds a portion of the salary for the outreach specialist, project coordinator as well as marketing materials and administrative overhead.			
<b>FY2027 Funding</b>	FY2027 Requested: \$59,500		FY2027 Recommended: \$30,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$14,500 FY2026 6-month metrics met: 46%	FY2025 Approved: \$11,000 FY2025 Spent: \$8,864 FY2025 Annual metrics met: 59%	New in FY25	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		55	65
	Services provided		977	2,077
	Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager		50	60
	Participants report reduced feelings of loneliness and isolation as measured by pre- and post surveys		60%	75%



# FY2027-FY2028 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Avenidas – Two Year Application

<b>Program Title</b>	Avenidas Rose Kleiner Adult Day Health Program (ARKC)   <b>Recommended Amount:</b> \$95,000
<b>Program Abstract &amp; Target Population</b>	LCSW, social worker, licensed mental health staff and program director experienced in aging-related conditions leads case management and behavioral health consultations offering daily mental health support, coordination of interdisciplinary team supports and community-based services. The program serves older adults with chronic medical conditions, cognitive impairment, mental health issues, and those at risk of social isolation at the Rose Kleiner Center in Mountain View.
<b>Agency Description &amp; Address</b>	<p>450 Bryant Street Palo Alto, CA 94301 <a href="http://www.avenidas.org">www.avenidas.org</a></p> <p>For over 55 years, Avenidas has been dedicated to supporting older adults and caregivers in Santa Clara County. Our mission is to empower seniors to live vibrant, engaged, and healthy lives through comprehensive programs that cater to their unique needs while providing caregivers with a dependable support system. Key programs include:</p> <ul style="list-style-type: none"> <li>- Avenidas Rose Kleiner Center, our adult day health care facility in Mountain View;</li> <li>- Avenidas Care Partners for personalized care management and caregiver support;</li> <li>- Door-to-Door transportation with volunteer drivers;</li> <li>- Specially curated health and wellness classes;</li> <li>- Avenidas Chinese Community Center to offer culturally relevant programming and services;</li> <li>- Avenidas Rainbow Collective to support LGBTQ+ seniors.</li> </ul> <p>Our programs are designed to assist underserved, at-risk older adults, ensuring no one is left behind.</p>
<b>Program Delivery Site(s)</b>	<p>Services will be delivered at our own agency center:</p> <ul style="list-style-type: none"> <li>• Avenidas Rose Kleiner Center, 270 Escuela Ave., Mountain View, CA 94040</li> </ul>
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Individual Case Management (1 hour):             <ul style="list-style-type: none"> <li>- daily check-ins to assess overall well being and review psychosocial progress in the Care Plan;</li> <li>- coordination of internal services and community providers as needed; ongoing Care Plan updates.</li> </ul> </li> <li>• Monthly Interdisciplinary Assessments (1 hour each): Team based review of participant health, functioning, and goals.</li> <li>• Family Support Consultations (1 hour): Practical guidance and strategies to sustain caregiver and participant health, with a caregiver stress survey at intake and every six months.</li> <li>• Behavioral Health Consultations (1 hour):             <ul style="list-style-type: none"> <li>- LCSW led staff training, including Best Friends Approach and mental health education;</li> <li>- daily check ins for high need participants;</li> <li>- real time coaching during behavioral escalation;</li> <li>- psychoeducation for staff and caregivers on dementia related behaviors;</li> <li>- supportive counseling for depression and anxiety;</li> <li>- caregiver burnout prevention;</li> <li>- coping skill reinforcement adapted to cognitive level;</li> <li>- and monthly caregiver support groups and individual sessions.</li> </ul> </li> </ul>
<b>Budget Summary</b>	Full requested amount funds portion of salary and benefits for LCSW/SW, licensed mental health staff, program director and administrative overhead.

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# FY2027-FY2028 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Avenidas

*[Continued from previous page]*

<b>FY2027-FY2028 Funding</b>	FY2027 Requested: \$110,000 (\$220,000 over two years)		FY2027 Recommended: \$95,000 (\$190,000 over two years)	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	FY2026 Approved: \$74,200 FY2026 6-month metrics met:100%		FY2025 Approved: \$70,000 FY2025 Spent: \$70,000 FY2025 Annual metrics met:100%	
<b>FY2027-FY2028 Proposed Metrics</b>			<b>6-month Target</b>	<b>Annual Target</b>
	<b>Metrics</b>			
	Individuals served		80	120
	Services provided		2,500	5,000
	Number of adults demonstrating improvement on treatment plan goals		68	102
	Participants with history of ER visits do not have any emergency room visits during program year		88%	90%
Participants who are able to achieve and maintain at least 3 activities of daily living as defined in ADL scale		85%	90%	



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Caminar

<b>Program Title</b>	Domestic Violence Survivor Services Program	<b>Recommended Amount:</b> \$115,000	
<b>Program Abstract &amp; Target Population</b>	Clinician and others provide trauma-informed individual and family advocacy and counseling, referral assistance, safety planning, and support groups for survivors of domestic violence and intimate partner violence at agency's office and Mayview Community Health Center in Mountain View.		
<b>Agency Description &amp; Address</b>	411 Borel Avenue suite 101 San Mateo, CA 94402 <a href="http://www.caminar.org">www.caminar.org</a> Caminar was founded as a behavioral health care organization in San Mateo in 1964 by a group of community leaders worried about the growing mental health disparities. Today, with over 60 programs, Caminar reaches over 14,000 people across five counties; San Mateo, Santa Clara, San Francisco, Butte, and Solano. Driven by compassion, science, and evidence-based care, Caminar delivers high-quality prevention, treatment, and recovery services to those with complex mental health, substance use, and co-occurring needs.		
<b>Program Delivery Site(s)</b>	Service sites include Caminar's office in Palo Alto, Mayview Community Health Center, and community centers.		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Individual counseling and phone contact - approximately 1 weekly call (10-60 minutes) to clients,</li> <li>• Groups - virtual sessions for survivors (60-90 minutes)</li> <li>• Accompanying clients to seek legal assistance, for clinical care and visiting family resource centers; (1-3 visits/client/year),</li> <li>• Contacting and building relationships with referrers (1 contact per month),</li> <li>• Identifying and establishing relationships with strategic program partners who serve similar populations and/or offer complementary services (1 contact per month),</li> <li>• Distributing program collateral in English and Spanish(1 contact per month),</li> <li>• Ensuring staff members knowhow to make an internal client referral (4 times per year),</li> <li>• Participating in meetings related to domestic violence (2 events per year)</li> <li>• Increasing visibility through providing community presentations as opportunities arise to groups such as the Santa Clara County Probation Department (2-4 per year).</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds a portion of salary and benefits for executive director of behavioral health, facilitator, administrative assistant, director of positive solutions, as well as occupancy/utilities, office supplies, training, equipment and administrative overhead.		
<b>FY2027 Funding</b>	FY2027 Requested: \$125,489	FY2027 Recommended: \$115,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$95,000 FY2026 6-month metrics met: 99%	FY2025 Approved: \$85,000 FY2025 Spent: \$ FY2025 Annual metrics met:100%	FY2024 Approved: \$80,000 FY2024 Spent: \$ FY2024 Annual metrics met:100%

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Caminar

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b>FY2027 Proposed Metrics</b>	Individuals served	350	700
	Services provided	350	700
	Number of hours of counseling/care management sessions provided to adults	350	700
	Participants in supportive services (case management, advocacy, counseling, and/or support group services) who report feeling more hopeful about their futures. (Yes or No)	85%	85%
	Participants will maintain or improve their economic security. (Yes or No)	75%	75%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Caminar

<b>Program Title</b>	LGBTQ Outreach Division	<b>Recommended Amount:</b> \$95,000	
<b>Program Abstract &amp; Target Population</b>	<p>Program coordinator and others lead expansion of the Speakers Bureau training multigenerational LGBTQ+ community members to share their lived experiences with community audiences to foster understanding, reduce stigma and increase support for LGBTQ+ individuals in schools, workplaces, and public settings. Complementing this work, HEART (Healthy, Equitable, and Respectful Together) utilizes a blended, multidisciplinary approach to address fragmentation of care—one of the primary barriers to help-seeking. HEART integrates violence prevention, mental health support, and culturally responsive outreach. The target population is LGBTQ+ youth and adults.</p>		
<b>Agency Description &amp; Address</b>	<p>411 Borel Avenue suite 101 San Mateo, CA 94402 <a href="http://www.caminar.org">www.caminar.org</a></p> <p>Caminar was founded as a behavioral health care organization in San Mateo in 1964 by a group of community leaders worried about the growing mental health disparities. Today, with over 60 programs, Caminar reaches over 14,000 people across five counties; San Mateo, Santa Clara, San Francisco, Butte, and Solano. Driven by compassion, science, and evidence-based care, Caminar delivers high-quality prevention, treatment, and recovery services to those with complex mental health, substance use, and co-occurring needs.</p>		
<b>Program Delivery Site(s)</b>	<p>District-based speakers, and partnerships with schools, healthcare providers, the Department of Family and Children’s Services, hospitals, clinics, and community centers through the El Camino Healthcare District.</p>		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Speakers Bureau Panels (90 annually; 60–90 minutes each): Train and support diverse LGBTQ+ youth and adults to share lived experiences with students, professionals, and community members. Reach 900+ audience members annually and expand District-based host partnerships.</li> <li>Panelist Training (Quarterly; 4–6 hours per cohort): Provide structured training in storytelling, public speaking, and trauma-informed engagement.</li> <li>HEART Healthy Relationships Workshops (90–120 minutes; ongoing): Deliver LGBTQ+-affirming trainings to County staff, service providers, law enforcement, medical personnel, and community organizations. Focus on GBV/IPV prevention, bias reduction, and culturally responsive care.</li> <li>Outreach &amp; Partnership Development (Ongoing): Strengthen and expand community host sites and agency collaborations.</li> <li>Evaluation (After each session): Collect satisfaction surveys and demographic data to measure reach and impact.</li> </ul>		
<b>Budget Summary</b>	<p>Full requested amount funds a portion of salary and benefits for the program director, peer support specialist and the full funding for the program coordinator as well as occupancy/utilities, supplies and speaker stipends, travel/mileage and administrative overhead.</p>		
<b>FY2027 Funding</b>	FY2027 Requested: \$335,179	FY2027 Recommended: \$95,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$78,700	FY2025 Approved: \$75,000	FY2024 Approved: \$75,000
	FY2026 6-month metrics met: 98%	FY2025 Spent: \$75,000 FY2025 Annual metrics met: 96%	FY2024 Spent: \$75,000 FY2024 Annual metrics met: 93%

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Caminar

*[Continued from previous page]*

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b><i>FY2027 Proposed Metrics</i></b>	Individuals served	500	1,000
	Services provided	18	36
	Number of hours of training provided to program participants	50	100
	Hosts would recommend a workshop or panel to a friend	100%	100%
	Speakers report feeling they have contributed positively to their community	100%	100%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Child Advocates of Silicon Valley

<b>Program Title</b>	Behavioral Health Advocacy Program for School Aged Foster Youth		<b>Recommended Amount:</b> \$60,000
<b>Program Abstract &amp; Target Population</b>	<p>Court Appointed Special Advocate (CASA) Supervisors provide CASA volunteers with experienced coaching that supports the CASA program advocacy work for, and the health development of, school-age foster youth (ages 6-17) in the El Camino Healthcare District. The population served is low-income (at or below 100%-150% FPL), as they are all children in the SCC foster care system, and are, therefore, dependents of the Court. All of the children the program serves are eligible for the Free Lunch program and participate in MediCal for all medical and dental needs.</p>		
<b>Agency Description &amp; Address</b>	<p>509 Valley Way Milpitas, CA 95035 <a href="http://www.childadvocatessv.org">www.childadvocatessv.org</a></p> <p>Child Advocates' mission is to be there for every foster child in Santa Clara County who has experienced abuse, neglect and/or abandonment. We are responsible for operating the county's only Court Appointed Special Advocate (CASA) Program, which entails recruiting, training and supporting CASA Volunteers according to the National CASA Association standards. We envision a Silicon Valley where every foster child has the nurturing support and resources needed to thrive. We accomplish this by reviewing the case of every child (0-21) who enters the Santa Clara County Dependency System and assigning them a CASA Volunteer.</p> <p>Foster youth face challenges in accessing healthcare due to system complexities and placement disruptions. CASA Volunteers provide trusted support and advocate to ensure they receive appropriate services and resources.</p>		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Our central office is located at: 1800 Hamilton Ave, Suite 200, San Jose, CA 95125</li> <li>• Program delivery happens throughout SCC; CASAs visit their youth in SCC cities</li> <li>• Grant funding will go towards foster youth from Sunnyvale, Mountain View, and Cupertino</li> </ul>		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• 10-12 hours / month of CASA advocacy and case support services</li> <li>• PCE activities, including visits to museums, theater arts, open space areas</li> <li>• Quarterly CASA discussion groups and monthly workshops and an annual CASA Summit- to encourage group discussion and peer support and strengthen CASA knowledge around a variety of behavioral health issues</li> <li>• One-on-one consultations between CASAs and their CASA Supervisors (as needed)</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds partial salary for 1 FTE Court Appointed Special Advocate (CASA) Supervisor and program delivery supplies.		
<b>FY2027 Funding</b>	FY2027 Requested: \$60,000		FY2027 Recommended: \$60,000
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2025 Approved: \$40,000 FY2025 6-month metrics met: 100%  *funded in ECH	FY2025 Approved: \$40,000 FY2025 Spent: \$40,000 FY2025 Annual metrics met: 100%  *funded in ECH	FY2024 Approved: \$40,000 FY2024 Spent: \$40,000 FY2024 Annual metrics met: 97%  *funded in ECH

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Child Advocates of Silicon Valley

*[Continued from previous page]*

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b>FY2027 Proposed Metrics</b>	Individuals served	50	90
	Services provided	504	1,008
	Number of hours of training provided to program participants	1,200	3,000
	Percentage of CASA youth receiving PCEs to combat the negative impacts of ACEs (ages 0-21 results captured)	N/A	85%
	Percentage of CASAs who will report feeling they have made a positive difference in their child's life.	N/A	85%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Community School of Music and Arts

<b>Program Title</b>	Artistic Intelligence & NeuroSpark Art Programs		<b>Recommended Amount:</b> DNF
<b>Program Abstract &amp; Target Population</b>	Art faculty staff provide arts based behavioral health program serving neurodivergent children, teens, and adults to reduce social isolation, improve emotional regulation and peer engagement through structured creative expression. The model follows best practices in arts-based social-emotional learning, as well as consistent weekly engagement, small class sizes, and inclusive community integration experiences.		
<b>Agency Description &amp; Address</b>	230 San Antonio Circle Mountain View, CA 94040 <a href="http://www.arts4all.org">www.arts4all.org</a> Founded in 1968, CSMA is guided by a simple belief: the arts should be accessible to everyone, not only those with financial means. Today, CSMA is one of the region's largest nonprofit arts education providers, serving nearly 30,000 children and adults annually. Programs include early childhood music and art; Art4Schools and Music4Schools, delivering weekly standards-based instruction to 20,000+ students across 38+ schools; and comprehensive Music and Art Schools offering lessons, ensembles, studio classes, camps, and workshops. The Artistic Intelligence Program provides inclusive arts education for teens and adults with disabilities. CSMA also presents free community concerts and gallery exhibitions reflecting diverse cultures, and Corporate Arts programs that foster creativity and wellness. Financial aid and subsidies ensure equitable access across all programs.		
<b>Program Delivery Site(s)</b>	Community School of Music and Arts, 230 San Antonio Circle, Mountain View, CA 94040		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Weekly 60–90 minute adaptive art classes (24–35 sessions annually per partner group)</li> <li>• Weekly 60–90 minute adaptive music classes (24–35 sessions annually per partner group)</li> <li>• Weekly 60-minute NeuroSpark Art classes for ages 5–9 (8–10 week cycles)</li> <li>• Weekly 60-minute NeuroSpark Art classes for ages 10–14 (8–10 week cycles)</li> <li>• Small group instruction (6–12 participants per session)</li> <li>• Sensory-informed classroom environment and adaptive materials</li> <li>• Curriculum development and behavioral support consultation</li> <li>• End-of-semester exhibitions and performances promoting community engagement</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds a portion of salary and benefits for art faculty, program coordinator/classroom assistant, artistic intelligence creative learning coach and director of community programs.		
<b>FY2027 Funding</b>	FY2027 Requested: \$10,000	FY2027 Recommended:	DNF
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	New in FY2027	New in FY2027	New in FY2027

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Community School of Music and Arts

[Continued from previous page]

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b>FY2027 Proposed Metrics</b>	Individuals served	110	150
	Services provided	550	1,100
	Number of hours of training provided to program participants	60	120
	Percentage of participants who demonstrate improved social connectedness as measured by pre/post-adapted social engagement surveys or partner observational tools.	60%	65%
	Percentage of participants who demonstrate improved emotional regulation skills as reported by partner staff, caregivers, or structured assessment tools.	60%	65%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Counseling and Support Services for Youth

<b>Program Title</b>	School-Based Mental Health Counseling for Mountain View Los Altos High School District	<b>Recommended Amount:</b> DNF	
<b>Program Abstract &amp; Target Population</b>	Bilingual clinicians provide school-based mental health services to students through individual/group therapy, crisis intervention, risk assessments, and psychosocial education, along with family/staff consultations and support for schools in the Mountain View Los Altos School District.		
<b>Agency Description &amp; Address</b>	544 Valley Way Milpitas, CA 95035 <a href="http://www.cassybayarea.org">http://www.cassybayarea.org</a> Counseling and Support Services for Youth (CASSY) destigmatizes mental health services and makes supporting students' social and emotional well-being the norm in our local schools. CASSY partners with districts to provide professional, on-campus mental health services to students and their families free of charge – providing a mental health safety net for 20,395 youth across 35 public and private Bay Area schools. After participating in MVLA's rigorous RFP process to find a new mental health partner, CASSY was selected to exclusively offer comprehensive mental health support at the three MVLA High School District schools for the 2024-2025 school year.		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Mountain View High School – 3535 Truman Ave, Mountain View, CA 94040</li> <li>Los Altos High School – 201 Almond Ave, Los Altos, CA 94022</li> <li>Alta Vista High School – 1325 Bryant Ave, Mountain View, CA 94040</li> </ul>		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Individual therapy sessions, typically weekly for approximately 10-12 weeks (45-60 minutes); service duration is flexible and can extend to longer-term services based on clinical need</li> <li>Group counseling sessions as needed, typically weekly for approximately 6-9 weeks</li> <li>Check-in/Follow-up – for students needing emotional regulation or resources (15-45 minutes)</li> <li>Consultations with parents/caregivers and school staff to support student wellness (15-45 minutes)</li> <li>Crisis interventions and risk assessments as needed (45 minutes–5 hours)</li> <li>Meetings with school staff to coordinate care, weekly and/or as needed – student support/case management, care team collaboration, crisis re-entry (30-60 minutes)</li> <li>Participation in “Therapist of the Day” rotation for drop-in student support (~60 minutes)</li> <li>School outreach activities (2x/year, 30-60 minutes) and events (once/year, 60-90 minutes) to increase student/family awareness of no-cost services</li> <li>Clinical documentation (~15 minutes, ~20-45 for crisis/assessments) and training on Electronic Health Record system</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds a portion of the clinical staff salaries and benefits as well as program administration.		
<b>FY2027 Funding</b>	FY2027 Requested: \$55,000	FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	New in FY2027	New in FY2027	New in FY2027

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Counseling and Support Services for Youth

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b>FY2027 Proposed Metrics</b>	Individuals served	135	210
	Services provided	1,125	2,760
	Number of hours of counseling/care management sessions provided to youth	800	1,990
	Improved psychosocial functioning and prevention of symptom escalation, measured by PSC-35 total scores pre to post intervention.	N/A	85%
	Students and their parents will report CASSY services met their clinical needs and would recommend CASSY services to their peers and/or other parents	N/A	85%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Cupertino Union School District

<b>Program Title</b>	Parent/Caregiver Education Workshop Series		<b>Recommended Amount:</b> DNF	
<b>Program Abstract &amp; Target Population</b>	Mental Health Therapists, licensed or associate level mental health clinicians, will conduct parent/caregiver workshops in Spanish and English to provide psychoeducation support for students at the elementary and middle school level to help reduce the stigma of mental health as well as share strategies and interventions for parents and caregivers to use with their children.			
<b>Agency Description &amp; Address</b>	10301 Vista Drive Cupertino, CA 95014 <a href="https://www.cusdk8.org/">https://www.cusdk8.org/</a> Located in the heart of Silicon Valley, Cupertino Union School District (CUSD) is a Local Education Agency providing public education and consistently ranking amongst the top performing elementary (TK-8th) school districts in California. The largest elementary school district in northern California, CUSD is comprised of nearly 1,400 employees serving approximately 13,500 students in 17 elementary schools, one K-8 school, and five middle schools located through Cupertino and parts of Sunnyvale, San Jose, Saratoga, Los Altos, and Santa Clara. The mission of CUSD focuses on relevant and rigorous instruction, personalized learning, and a whole-child approach to preparing our students for success. District families and staff join as partners to develop creative, exemplary learners with the skills and enthusiasm to contribute to a constantly changing global society.			
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Nimitz Elementary School, 545 Cheyenne Dr, Sunnyvale, CA 94087</li> <li>Cupertino Middle School, 1650 S Bernardo Ave, Sunnyvale, CA 94087</li> </ul>			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Parent/Caregiver Education Workshop Series will consist of 2 workshops (fall and spring) at both elementary school and middle school sites.</li> <li>Each workshop will have an hour of content and about 30 minutes of time for parents to ask questions. Parents will be exposed to strategies, interventions, and psycho-educational materials that are relevant to their student's developmental stage.</li> <li>Each workshop will have a session in English and in Spanish.</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds pro-rated time for school mental health therapist staff and child care providers as well as minimal workshop supplies.			
<b>FY2027 Funding</b>	FY2027 Requested: \$9,840		FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	New in FY2027		New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		25	45
	Services provided		20	40
	Number of hours of training provided to program participants		3	6
	Number of parents/caregivers surveyed that shows new helpful knowledge was shared		N/A	50%

# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Eating Disorders Resource Center (EDRC)

<b>Program Title</b>	Support Towards Recovery and Getting Connected	<b>Recommended Amount:</b> \$25,000	
<b>Program Abstract &amp; Target Population</b>	Program manager and staff lead support groups and warmline to provide case management and resources for individuals struggling with eating disorders offered virtually, by phone and at agency site. Most individuals are low-income with half of them on Medi-Cal or uninsured.		
<b>Agency Description &amp; Address</b>	2542 South Bascom Avenue ste 110 Campbell, CA 95008 <a href="https://edrcsv.org/">https://edrcsv.org/</a> EDRC is a nonprofit organization dedicated to promoting recovery, creating awareness, and advocating for equitable access to eating disorder treatment. EDRC's warmline provides eating disorder treatment resources, insurance help, and general support. We host weekly support groups for those struggling with eating disorders and body image, and their friends and families. EDRC also assists with referrals and maintains a directory of eating disorder treatment providers in the Bay Area. Additionally, we educate healthcare providers and community members on identifying eating disorders and providing information on treatment and resources for those who may be struggling. Our student volunteer program introduces high school students to careers in mental health and engages them in mental health advocacy through peer-to-peer education, social media campaigns, and event coordination.		
<b>Program Delivery Site(s)</b>	2542 South Bascom Ave., Suite 110, Campbell, CA 95008		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• 3 free weekly support groups for those struggling with eating disorders, and their family and friends</li> <li>• Our monthly Ask the Experts series, a public event hosted by our Saturday support group</li> <li>• Daily warmline to provide resources, referrals, and an active listener to support individuals by eating disorders</li> <li>• Monthly educational outreach programs for schools, hospitals, and community members</li> <li>• Guidance for clients through insurance difficulties and coverage</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds partial salary and benefits for the program manager, administrative assistant and office manager.		
<b>FY2027 Funding</b>	FY2027 Requested: \$25,000	FY2027 Recommended: \$25,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$25,000 FY2026 6-month metrics met: 95%	FY2025 Approved: \$25,000 FY2025 Spent: \$25,000 FY2025 Annual metrics met: 99%	FY2024 Approved: \$25,000 FY2024 Spent: \$25,000 FY2024 Annual metrics met: 98%
<b>FY2027 Dual Funding</b>	FY2027 Requested: \$25,000	FY2027 Recommended: DNF	
<b>Dual Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	New Program in FY2027	New Program in FY2027	New Program in FY2027

[Continued on next page]



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Eating Disorders Resource Center (EDRC)

*[Continued from previous page]*

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b><i>FY2027 Proposed Metrics</i></b>	Individuals served	60	120
	Services provided	60	120
	Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager	60	120



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## El Camino Health Substance Use Navigator Program

<b>Program Title</b>	El Camino Substance Use Navigator (SUN) Program			<b>Recommended Amount:</b> \$120,000
<b>Program Abstract &amp; Target Population</b>	The El Camino Substance Use Navigator (SUN) Program provides crucial post-emergency department (ED) support for individuals diagnosed with substance use disorders, particularly those dealing with alcohol, opioid, and stimulant use. The program aims to reduce repeat ED visits, improve patient engagement with substance use treatment services, and connect patients with essential community resources. The program is targeted at high-risk populations, including Medi-Cal beneficiaries, the uninsured, and the unhoused.			
<b>Agency Description &amp; Address</b>	2500 Grant Road Mountain View, CA 94040 <a href="http://www.elcaminohealth.org">www.elcaminohealth.org</a> El Camino Health is a nonprofit, community-based health system serving the Silicon Valley region. Through its hospitals, outpatient clinics, and community programs, El Camino Health delivers high-quality, patient-centered care while advancing prevention, wellness, and population health. As part of its stewardship role, El Camino Health works in close partnership with the El Camino Healthcare District to reinvest tax dollars into community benefit initiatives that address priority health needs identified through the Community Health Needs Assessment. These efforts focus on prevention, early intervention, health equity, and long-term improvement in community health outcomes.			
<b>Program Delivery Site(s)</b>	El Camino Health - Mountain View Campus, 2500 Grant Road, Mountain View, CA 94040			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Substance use treatment navigation: Connecting patients to detox programs, MAT services, mental health care, and outpatient treatment programs.</li> <li>• Two follow-up phone calls within 30 days of discharge, including a 7-day post-discharge check-in.</li> <li>• Harm reduction kit distribution for opioid overdose prevention.</li> <li>• Resource connection: Connecting patients to community resources such as housing support, mental health counseling, and addiction recovery groups.</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds salary and benefits for the substance use navigator as well as non-personnel costs including but not limited to facilities, supplies, contracted vendor services, training and patient harm reduction and hygiene supplies and administrative overhead.			
<b>FY2027 Funding</b>	FY2027 Requested: \$120,000		FY2027 Recommended: \$120,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New Program in FY2027	New Program in FY2027	New Program in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		150	300
	Services provided		75	210
	Number of hours of counseling/care management sessions provided to adults		1,500	3,000
	Decreased ED readmission rates for individuals who met with SUN (either in person or by phone).		10%	10%
	% of individuals seen in person who were seen in ED or admitted with opioid use disorder that accepted Naloxone kit.		50%	50%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Friends For Youth

<b>Program Title</b>	Mentoring for Mental Health	<b>Recommended Amount:</b> \$30,000		
<b>Program Abstract &amp; Target Population</b>	<p>Program staff will facilitate group mentoring sessions as well as case management sessions to empower marginalized youth living in Sunnyvale to navigate life's challenges while fostering social and emotional skill-building and positive relationships and developing critical skills in self-awareness and responsible decision-making. 84% of youth served are Latinx. 45% come from single-parent households. 8% come from unconventional family structures such as kinship and foster care. 100% are low-income, 92% very low income.</p>			
<b>Agency Description &amp; Address</b>	<p>3460 West Bayshore Road Palo Alto, CA 94303 <a href="http://www.friendsforyouth.org">www.friendsforyouth.org</a></p> <p>Friends for Youth's mission is to empower underserved youth through mentorship and community relationships, and our vision is to provide every young person who needs a mentor with a mentor. Through 1- to-1 and site-based group mentoring, FFY provides relationship-centered mentoring services for underserved youth facing social, emotional and systemic barriers to wellbeing and academic success. With the goal of empowering youth to be mentally and behaviorally healthy, emotionally secure, and equipped with resiliency-building skills, FFY centers social and emotional learning as a critical component of youth well-being and long-term success. We believe that sustained relationships with caring adults are a protective factor for improving youth mental health, resilience, and long-term outcomes.</p>			
<b>Program Delivery Site(s)</b>	Programming is virtual			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• 12 waitlist group mentoring sessions</li> <li>• 60 waitlist case management touch points</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds a portion of salary and benefits for the director of programs and partnerships and program coordinator.			
<b>FY2027 Funding</b>	FY2027 Requested: \$30,000	FY2027 Recommended: \$30,000		
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$30,000 FY2026 6-month metrics met: 46%	FY2025 Approved: \$30,000 FY2025 Spent: \$30,00 FY2025 Annual metrics met: 90%	FY2024 Approved: \$30,000 FY2024 Spent: \$30,000 FY2024 Annual metrics met: 90%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		10	20
	Services provided		36	72
	Number of hours of counseling/care management sessions provided to youth		36	72



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Health Connected

<b>Program Title</b>	My Digital TAT2: ShiftCtrl for Mental Health	<b>Recommended Amount:</b> \$28,900
<b>Program Abstract &amp; Target Population</b>	Educators and team provide workshops addressing healthy device use, online safety and privacy, cyberbullying and media influence, while building empathy and help-seeking norms; as well as trainings for educators/caregivers and mental health professionals in trauma-informed, youth-centered approaches and practical strategies to respond to social isolation, digital stress, and peer conflict. Recipients of services are elementary and middle school students from 3rd - 8th grade and their family, educational, and mental health supports in the Mountain View Whisman School District, where 27.7% of students qualify for free or reduced-price meals.	
<b>Agency Description &amp; Address</b>	<p>P.O. Box 51984 East Palo Alto, CA 94303 <a href="https://health-connected.org">https://health-connected.org</a></p> <p>Health Connected is a nonprofit organization dedicated to empowering young people with the essential knowledge, skills, and support to make informed decisions about relationships, sexual health, and digital well-being. We do this via a comprehensive portfolio of programs: Youth Education Programs: Age-appropriate, medically accurate, and inclusive health, relationship, and digital literacy education that equip youth with strategies for personal safety, healthy relationships, technology use, media literacy, and emotional resilience. Teen Empowerment Initiatives: Youth advisory boards and collaborative internships. Educator and Healthcare Provider Support: Professional development programs empower educators and healthcare providers to effectively deliver comprehensive sex education and support youth in developing healthy digital habits. Parent and Caregiver Workshops: Programs designed to support open family communication about sexual health, digital safety, consent, and mental health.</p>	
<b>Program Delivery Site(s)</b>	<p>Services will be offered virtually or in person, depending on the needs of each school listed below. A letter of commitment has been provided by a representative of the Mountain View Whisman School District. Training sessions for school counselors and mental health clinicians will be provided online.</p> <ul style="list-style-type: none"> <li>• Benjamin Bubb Elementary, Mountain View, CA 94040</li> <li>• Edith Landels Elementary, Mountain View, CA 94040</li> <li>• Mariano Castro Elementary, Mountain View, CA 94040</li> <li>• Gabriela Mistral Elementary, Mountain View, CA 94040</li> <li>• Stevenson Elementary, Mountain View, CA 94040</li> <li>• Imai Elementary, Mountain View, CA 94040</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• 50 and 100-minute workshops for 3rd, 4th, and 5th grade classrooms</li> <li>• 30-minute teacher/administrator professional development workshops</li> <li>• 90-minute parent/guardian education workshops in English</li> <li>• 90-minute parent/guardian education workshops in Spanish</li> <li>• 90 and 120-minute clinician and mental health professional trainee workshops for school counselors and mental health clinicians from supporting community-based organizations</li> </ul>	
<b>Budget Summary</b>	Full requested amount funds partial salary and benefits for the partnerships program manager, teen empowerment program manager, education training specialist, educators for student/parent workshops and the executive director, as well as technology costs and administrative Overhead.	

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Health Connected

[Continued from previous page]

<b>FY2027 Funding</b>	FY2027 Requested: \$28,921		FY2027 Recommended: \$28,900	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	FY2026 Approved: \$29,800 FY2026 6-month metrics met: 100%		FY2025 Approved: \$29,000 FY2025 Spent: \$29,000 FY2025 Annual metrics met: 81%	
<b>FY2027 Proposed Metrics</b>			FY2024	
			FY2024 Approved: \$29,000 FY2024 Spent: \$29,000 FY2024 Annual metrics met: 61%	
	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		200	450
	Services provided		250	500
	Number of hours of training provided to program participants		275	525
Students who responded positively to the statement "I can pause to THINK (is it true, helpful, inclusive, necessary, and kind?) before I share something online.":		80%	80%	
Counselors who responded positively to the question: "I now have tools and strategies to engage in conversations with young people to support them in building a healthier, more balanced relationship with technology."		80%	80%	



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Kara

<b>Program Title</b>	Bereavement Support, Grief Education & Crisis Response for the Community	<b>Recommended Amount:</b> \$40,000
<b>Program Abstract &amp; Target Population</b>	Clinical staff and program staff facilitate comprehensive bereavement support, death-related crisis response, and grief education for vulnerable populations provided via telehealth and various community locations. The target population is low-income individuals, people of color, and monolingual Spanish (or limited English) speakers, who have significant barriers to accessing grief services.	
<b>Agency Description &amp; Address</b>	<p>457 Kingsley Avenue Palo Alto, CA 94301 <a href="http://www.kara-grief.org">www.kara-grief.org</a></p> <p>Guided by the values of empathy and compassion, Kara's mission is to provide grief support for children, teens, families and adults. Serving the community for over 48 years, Kara offers comprehensive bereavement support, death-related crisis response, grief education, and therapy to children, teens, and adults in the San Francisco Bay Area and beyond. Over 200 trained and supervised volunteers with experience in healing from their own losses contribute thousands of service hours annually. Created to be accessible, Kara's peer support and crisis services are provided free of charge, in English and in Spanish, and at various locations primarily in Santa Clara and San Mateo Counties. We provide services in a hybrid model, delivering grief support, training, and crisis response via telehealth and in-person.</p>	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Kara Service Locations Main Office: 457 Kingsley Avenue, Palo Alto, CA 94301 Youth and Family Program Site: All Saints Church, 555 Waverley Street, Palo Alto, CA 94301 Camp Kara: Camp Arroyo, 5555 Arroyo Road, Livermore, CA 94550</li> <li>• Crisis response and grief education services are provided onsite at the clients locations or via phone or online as appropriate. As these services are specifically serving the requesting organization and in the case of crisis response, are responding to a tragedy, MOUs are not established to provide services.</li> </ul>	
<b>Services Funded By Grant</b>	<p>Proposed Services in English and Spanish</p> <ul style="list-style-type: none"> <li>• Client intakes, typically one-hour</li> <li>• Individual peer support, typically weekly for one hour, unlimited duration</li> <li>• Group peer support in loss-specific, population specific, or general drop-in groups, biweekly for 1.5 hours, typically 8 - 10 weeks each</li> <li>• Group peer support for children and teens and concurrent parent groups, (2 x per month) for 1.5 hours, unlimited duration</li> <li>• Annual three-day grief camp for children 6 – 17 (equivalent of 6 months of group support)</li> <li>• Parent support for campers, typically 2 - 3 hours</li> <li>• Specialized grief support workshops throughout the year, ranging from 2-8 hours</li> <li>• Individual and family consultations, typically 1 hour</li> <li>• Crisis response onsite services event, typically 3-6 hours</li> <li>• Crisis response phone consultation, typically 1 hour</li> <li>• Grief training and education sessions, typically 2-3 hours</li> <li>• Community outreach presentations, typically 1.5 - 2 hours</li> <li>• Grief-related psychotherapy sessions, one-hour, unlimited duration, typically weekly or biweekly</li> <li>• Community events, typically 2.5-3 hours</li> </ul>	

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Kara

*[Continued from previous page]*

<b>Budget Summary</b>	Full requested amount funds partial salary and benefits for the director/assistant director of adult services, community outreach/crisis response director, director of Spanish services, Spanish services client services manager, director/assistant director of youth & family services, as well as facilities rental costs.			
<b>FY2027 Funding</b>	FY2027 Requested: \$45,000		FY2027 Recommended: \$40,000	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2024	
	FY2026 Approved: \$30,000 FY2026 6-month metrics met: 98%	FY2025 FY2025 Approved: \$30,000 FY2025 Spent: \$30,000 FY2025 Annual metrics met: 80%	FY2024 Approved: \$30,000 FY2024 Spent: \$30,000 FY2024 Annual metrics met: 90%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		65	140
	Services provided		300	600
	Number of hours of training provided to program participants		20	40
	For participants receiving peer-based grief services and completing a survey, report Kara services provided a supportive space ("a lot" or "a great deal" from a 5 pt. scale) to support them through their grieving process.		90%	90%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Law Foundation of Silicon Valley

<b>Program Title</b>	Removing Barriers to Mental Health Access	<b>Recommended Amount:</b> \$110,000	
<b>Program Abstract &amp; Target Population</b>	Attorneys and advocates help persons living, working, or going to school in the El Camino Healthcare District access safety-net benefits, health care, and housing by providing legal advice and ongoing representation to eligible individuals to help them access public benefits, health care, and housing and providing referral(s) as needed to other agencies and pro bono attorney.		
<b>Agency Description &amp; Address</b>	4 North 2nd Street suite 1300 San Jose, CA 95113 <a href="http://www.lawfoundation.org">www.lawfoundation.org</a> The Law Foundation of Silicon Valley addresses systemic inequities that prevent low-income individuals and communities of color in Santa Clara County from accessing legal and economic resources. Through free legal services, education, and systemic advocacy, we help vulnerable communities secure vital disability and public benefits, ensuring a greater degree of economic stability, which is shown to improve health outcomes.		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>The Law Foundation provides services at its office location in downtown San Jose, located at 4 North Second Street, Suite 1300, San Jose, CA 95113. Services are also provided to clients at other locations throughout the district when clients require home visits or other accommodations to access our services. Our team also provides presentations to other providers within the district, either in person or virtually, as requested.</li> <li>The Law Foundation will provide a monthly legal clinic for the Community Services Agency (CSA). The unsigned MOU has been attached for reference; the signed version will be submitted via email upon receipt from CSA.</li> </ul>		
<b>Services Funded By Grant</b>	<p>This grant will allow us to dedicate the time of our attorneys and advocates to help persons living, working, or going to school in the El Camino Healthcare District access safety-net benefits, health care, and housing by:</p> <ul style="list-style-type: none"> <li>Providing legal advice and ongoing representation to eligible individuals to help them access public benefits, health care, and housing. The number of individuals served can vary widely depending on the scope, complexity, and length of each case.</li> <li>Providing referral(s) to another agency or a pro bono attorney when an individual's needs fall outside the scope of our expertise.</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds partial salary and benefits for the attorney, intake staffing, supervising attorney, program management, org admin, rent, phone, mileage/travel, office/program supplies, litigation expenses, law library and membership fees, trainings and admin overhead.		
<b>FY2027 Funding</b>	FY2027 Requested: \$178,159	FY2027 Recommended: \$110,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$70,000 FY2026 6-month metrics met: 81%	FY2025 Approved: \$70,000 FY2025 Spent: \$70,000 FY2025 Annual metrics met: 90%	FY2024 Approved: \$70,000 FY2024 Spent: \$70,000 FY2024 Annual metrics met: 96%

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Law Foundation of Silicon Valley

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b><i>FY2027 Proposed Metrics</i></b>	Individuals served	169	358
	Services provided	169	390
	Number of hours of training provided to program participants	130	261
	Clients receiving services for benefits issues who successfully access or maintain health benefits or other safety-net benefits.	90%	90%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Lighthouse of Hope Counseling Center

<b>Program Title</b>	Low-Cost Counselling	<b>Recommended Amount:</b> \$35,000
<b>Program Abstract &amp; Target Population</b>	Therapists provide timely, culturally responsive, clinically sound behavioral health services to adolescents and adults who would otherwise forgo treatment due to financial hardship or lack of insurance coverage. Services will include individual therapy, trauma focused treatment, structured group therapy, care coordination, and community-based psychoeducation aimed at early identification and intervention.	
<b>Agency Description &amp; Address</b>	<p>1515 Partridge Avenue Sunnyvale, CA 94087 <a href="http://www.lighthouseofhopecc.org">www.lighthouseofhopecc.org</a></p> <p>Lighthouse of Hope is a 501(c)(3) nonprofit mental health organization dedicated to increasing access to affordable, culturally responsive, trauma-informed therapy for underserved communities. We serve children, adolescents, adults, and families who face financial, cultural, or systemic barriers to care, with a focus on low to moderate-income households. Our licensed clinicians and registered associates are trained in evidencebased and trauma-focused approaches, including EMDR and somatic-informed therapies. In addition to low-cost outpatient therapy, Lighthouse provides community outreach, psychoeducation workshops, and school-based engagement to promote early intervention and reduce stigma. Our mission is to strengthen individual and family well-being by ensuring accessible, high-quality mental health care that supports long-term resilience and community stability.</p>	
<b>Program Delivery Site(s)</b>	<p>Services will be delivered at the primary Lighthouse of Hope office located at:</p> <ul style="list-style-type: none"> <li>• Lighthouse of Hope, 1515 Partridge Avenue, Sunnyvale, California 94087 This location serves as the central site for individual therapy, group sessions, family counseling, clinical assessments, and care coordination services for residents within the El Camino Healthcare District.</li> <li>• In addition to services provided at our Sunnyvale office, Lighthouse of Hope offers secure telehealth services to eligible residents throughout the District. Telehealth expands access for individuals facing transportation barriers, work schedule constraints, childcare limitations, or mobility challenges, ensuring continuity of care and timely intervention.</li> <li>• To strengthen community access and engagement, outreach and select services may also be conducted in collaboration with residential communities and neighborhood sites in Sunnyvale, including Hubbert Homes and surrounding home communities, as well as community spaces near Fair Oaks Park, Washington Park, and other neighborhood gathering areas serving low to moderate income families.</li> </ul>	

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Lighthouse of Hope Counseling Center

[Continued from previous page]

<p><b>Services Funded By Grant</b></p>	<ul style="list-style-type: none"> <li>• Individual outpatient therapy sessions lasting fifty minutes, provided weekly or biweekly based on clinical need</li> <li>• Initial diagnostic assessment and treatment planning session lasting sixty to ninety minutes</li> <li>• Trauma focused therapy utilizing EMDR and cognitive behavioral interventions delivered in weekly sessions</li> <li>• Ninety-minute structured group therapy sessions for adolescents and adults, offered in eight-to-twelve-week cycles</li> <li>• Family therapy sessions lasting fifty to sixty minutes, offered biweekly when clinically appropriate</li> <li>• Care coordination and referral support sessions lasting thirty minutes, provided as needed</li> <li>• Community based psychoeducation workshops lasting sixty to ninety minutes, offered quarterly within the District</li> <li>• Clinical supervision provided weekly to associate therapists to ensure quality and adherence to evidence-based practice</li> <li>• Standardized outcome assessments conducted at intake, twelve weeks, and discharge to measure symptom reduction and functional improvement tools</li> </ul>																		
<p><b>Budget Summary</b></p>	<p>Full requested amount funds partial salary and benefits for a licensed therapist, associate therapist, clinical supervisor, data and outcomes specialist, as well as facilities/utilities, supplies, and administrative overhead.</p>																		
<p><b>FY2027 Funding</b></p>	<p>FY2027 Requested: \$50,000                      FY2027 Recommended: \$35,000</p>																		
<p><b>Funding History &amp; Metric Performance</b></p>	<table border="1"> <thead> <tr> <th data-bbox="332 1142 750 1178">FY2026</th> <th data-bbox="750 1142 1154 1178">FY2025</th> <th data-bbox="1154 1142 1562 1178">FY2024</th> </tr> </thead> <tbody> <tr> <td data-bbox="332 1178 750 1213">FY2026 Approved: \$30,000</td> <td data-bbox="750 1178 1154 1213">FY2025 Approved: \$30,000</td> <td data-bbox="1154 1178 1562 1213">FY2024 Approved: \$20,000</td> </tr> <tr> <td data-bbox="332 1213 750 1249">FY2026 6-month metrics met: 88%</td> <td data-bbox="750 1213 1154 1249">FY2025 Spent: \$30,000</td> <td data-bbox="1154 1213 1562 1249">FY2024 Spent: \$20,000</td> </tr> <tr> <td></td> <td data-bbox="750 1249 1154 1266">FY2025 Annual metrics met:100%</td> <td data-bbox="1154 1249 1562 1266">FY2024 Annual metrics met:100%</td> </tr> </tbody> </table>	FY2026	FY2025	FY2024	FY2026 Approved: \$30,000	FY2025 Approved: \$30,000	FY2024 Approved: \$20,000	FY2026 6-month metrics met: 88%	FY2025 Spent: \$30,000	FY2024 Spent: \$20,000		FY2025 Annual metrics met:100%	FY2024 Annual metrics met:100%						
FY2026	FY2025	FY2024																	
FY2026 Approved: \$30,000	FY2025 Approved: \$30,000	FY2024 Approved: \$20,000																	
FY2026 6-month metrics met: 88%	FY2025 Spent: \$30,000	FY2024 Spent: \$20,000																	
	FY2025 Annual metrics met:100%	FY2024 Annual metrics met:100%																	
<p><b>FY2027 Proposed Metrics</b></p>	<table border="1"> <thead> <tr> <th data-bbox="332 1266 1154 1339"><b>Metrics</b></th> <th data-bbox="1154 1266 1360 1339"><b>6-month Target</b></th> <th data-bbox="1360 1266 1562 1339"><b>Annual Target</b></th> </tr> </thead> <tbody> <tr> <td data-bbox="332 1339 1154 1375">Individuals served</td> <td data-bbox="1154 1339 1360 1375">150</td> <td data-bbox="1360 1339 1562 1375">300</td> </tr> <tr> <td data-bbox="332 1375 1154 1411">Services provided</td> <td data-bbox="1154 1375 1360 1411">2,100</td> <td data-bbox="1360 1375 1562 1411">4,200</td> </tr> <tr> <td data-bbox="332 1411 1154 1476">Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager</td> <td data-bbox="1154 1411 1360 1476">300</td> <td data-bbox="1360 1411 1562 1476">600</td> </tr> <tr> <td data-bbox="332 1476 1154 1591">Percent of participants who demonstrate improved anxiety management as measured by at least a 4 point reduction on the GAD 7 or movement from moderate or severe classification to mild or minimal range within twelve weeks of treatment initiation.</td> <td data-bbox="1154 1476 1360 1591">30%</td> <td data-bbox="1360 1476 1562 1591">60%</td> </tr> <tr> <td data-bbox="332 1591 1154 1707">Percent of participants who demonstrate a clinically significant reduction in depression symptoms as measured by the PHQ 9, defined as at least a 5 point decrease in score between intake and twelve week reassessment.</td> <td data-bbox="1154 1591 1360 1707">40%</td> <td data-bbox="1360 1591 1562 1707">65%</td> </tr> </tbody> </table>	<b>Metrics</b>	<b>6-month Target</b>	<b>Annual Target</b>	Individuals served	150	300	Services provided	2,100	4,200	Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager	300	600	Percent of participants who demonstrate improved anxiety management as measured by at least a 4 point reduction on the GAD 7 or movement from moderate or severe classification to mild or minimal range within twelve weeks of treatment initiation.	30%	60%	Percent of participants who demonstrate a clinically significant reduction in depression symptoms as measured by the PHQ 9, defined as at least a 5 point decrease in score between intake and twelve week reassessment.	40%	65%
<b>Metrics</b>	<b>6-month Target</b>	<b>Annual Target</b>																	
Individuals served	150	300																	
Services provided	2,100	4,200																	
Number of individuals enrolled in a clinical and/or community service based on needs identified by their navigator/care manager	300	600																	
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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Los Altos School District

<b>Program Title</b>	Enhanced Behavioral Health Prevention Program	<b>Recommended Amount:</b> \$100,000
<b>Program Abstract &amp; Target Population</b>	Licensed mental health therapists will lead the expansion of the existing, high-performing junior high Behavioral Health model into a comprehensive prevention framework by implementing school-based intervention team through Pacific Clinics while maintaining direct clinical services. Additionally, the program will increase access to wellness centers, establish triage, intake and referral coordination systems and expand parent education and digital safety programming.	
<b>Agency Description &amp; Address</b>	201 Covington Road Los Altos, CA 94024 <a href="https://www.lasdschools.org/">https://www.lasdschools.org/</a> Los Altos School District (LASD) is a high-performing TK–8 public school district serving students in Los Altos, Los Altos Hills, and portions of Mountain View. With seven elementary schools and two junior high schools, LASD is deeply committed to educating the whole child by supporting academic excellence alongside social-emotional well-being. The district prioritizes safe, inclusive learning environments where every student feels seen, supported, and connected. Through embedded mental health professionals, Wellness Centers, and collaborative student support teams, LASD works proactively to address behavioral health needs and reduce barriers to care. Strong fiscal stewardship and community partnerships enable the district to responsibly implement programs that strengthen both student wellness and long-term success.	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Blach Intermediate School, 1120 Covington Road, Los Altos, CA 94024</li> <li>• Egan Junior High School, 100 W. Portola Avenue, Los Altos, CA 94022</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Individual 30–45 minute therapy sessions (Tier III) provided by licensed mental health therapists.</li> <li>• 10–20 minute therapeutic check-ins and follow-up monitoring.</li> <li>• 30–45 minute small group counseling (8–12 week cycles) addressing anxiety, identity, peer relationships, and emotional regulation.</li> <li>• Crisis intervention and suicide risk assessments (45 minutes to 4+ hours as needed), including safety planning and care coordination.</li> <li>• Family meetings (30–60 minutes) providing parent guidance and treatment alignment.</li> <li>• School-Based Intervention Team (SBIT) services delivering Tier I and II prevention and early intervention supports.</li> <li>• Wellness Centers open throughout the full school day and before/after school for walk-in regulation and support.</li> <li>• Student triage, case management, and referral coordination by Wellness Coaches.</li> <li>• Parent education workshops and digital safety programming (ParenteAI, SmartSocial).</li> <li>• Staff consultation and professional development in trauma-informed and social-emotional practices.</li> </ul>	
<b>Budget Summary</b>	Full requested amount funds portion of the salary and benefits for mental health therapists, parent education programming, and School-Based Intervention Team contract services (Pacific Clinics).	

[Continued on next page]

# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Los Altos School District

[Continued from previous page]

<b>FY2027 Funding</b>	FY2027 Requested: \$526,700		FY2027 Recommended: \$100,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New Program in FY2027	New Program in FY2027	New Program in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		135	275
	Services provided		900	2,000
	Number of hours of counseling/care management sessions provided to youth		450	1,000
	Students receiving ongoing counseling services who demonstrate an improvement of at least 3 points on the 40-point Strengths and Difficulties Questionnaire (SDQ) from pre-test to post-test (self-report).		N/A	55%
	Students accessing structured Wellness Center supports who demonstrate improvement in emotional regulation skills, as measured by brief pre/post student self-assessment tools.		N/A	65%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Lotus Family Services

<b>Program Title</b>	Family Connection Program		<b>Recommended Amount:</b> \$25,000	
<b>Program Abstract &amp; Target Population</b>	Licensed and associate therapists/social workers will provide psychoeducational group training sessions, individual parent coaching and parent-child group retreat to identified at-risk youth including children and families involved with the Department of Family and Children Services including foster care, family maintenance/early intervention, domestic violence programs and shelters, juvenile justice involved, teen parents, family court, transitional housing or identified as high-risk through ACES screenings. Services will take place virtually, home-based or at the organization location.			
<b>Agency Description &amp; Address</b>	6940 Santa Teresa Boulevard suite 3 San Jose, CA 95119 <a href="http://www.lotusfamilies.org">www.lotusfamilies.org</a> Lotus Family Services is a non-profit group behavioral health practice which implements trauma-informed, family-centric mental health services aimed at addressing the complex needs of individuals and families who have experienced trauma, Adverse Childhood Experiences and family stress. Our clients are looking to heal from family stress, trauma or separation such as divorce, experience in the foster care and adoption systems, immigration, post-incarceration reunification, or are caring for children with emotional needs which make parenting challenging (such as neurosensitivities, developmental delays and mental illness). We provide bilingual, holistic, evidence-based treatment for individuals and family systems. Our model reduces barriers and increases access to quality mental health care for traditionally underserved populations who don't have access to advanced treatment modalities.			
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Services will be provided at our location, virtually, or through home-based services as appropriate. Location address: 6940 Santa Teresa Blvd Suite 3 San Jose, CA 95119. We will also explore partnerships with the local library and community center to host groups as an alternative site as well as partner with the local school districts</li> </ul>			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Four, 90-minute group psychoeducational parent training sessions</li> <li>Two, 60-minute individualized parent coaching sessions per participant family</li> <li>1 full-day (8 hour) parent-child interactional retreat for all participants</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds a portion of the salary and benefits for clinicians and administrative support as well as rent, utilities, mileage reimbursement, office supplies and administrative overhead.			
<b>FY2027 Funding</b>	FY2027 Requested: \$30,000		FY2027 Recommended: \$25,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New Program in FY2027	New Program in FY2027	New Program in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		20	40
	Services provided		N/A	7
	Number of hours of training provided to program participants		7,560	7,560

# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Maitri

<b>Program Title</b>	South Asian DV Services and Outreach Program	<b>Recommended Amount:</b> \$60,000	
<b>Program Abstract &amp; Target Population</b>	South Asian DV Services Program staff provide transitional housing, case management, legal and immigration services, peer counseling, economic empowerment, and outreach services for South Asian and immigrant survivors of domestic violence at offered at confidential sites, virtually, or phone.		
<b>Agency Description &amp; Address</b>	PO Box 697 Santa Clara, CA 95052 <a href="http://www.maitri.org">www.maitri.org</a> Maitri's mission is to empower South Asian survivors of domestic violence (DV) to lead lives of dignity and self-sufficiency through holistic programs, and enable healthy relationships and gender equity through community education, engagement, and advocacy. Over the last 35 years, Maitri has empowered over 9,500 survivors (primarily women) with critical programs addressing safety, emotional, housing, legal, immigration, mental health and economic security needs, while enhancing their ability to become self-sufficient. Maitri services are client-centered, holistic, and culturally-responsive and include a Helpline, the Anjali Transitional House (TH), Housing Stabilization, Legal Advocacy, Economic Empowerment, Mental Health Support, and Peer Counseling programs. Maitri's Outreach, Prevention, and Policy Advocacy programs conduct prevention activities within its community to educate, inform, and build awareness around issues of DV.		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Sites are confidential to protect the safety and confidentiality of clients.</li> </ul>		
<b>Services Funded By Grant</b>	With grant funds, Maitri will provide the following activities and services (sessions can last between 30 minutes and several hours, depending on need): <ul style="list-style-type: none"> <li>Thirty-minute to four-hour legal and immigration advocacy sessions.</li> <li>Thirty-minute to one-hour Peer Counseling sessions.</li> <li>Economic Empowerment (EEP) workshops or one on one sessions to provide help with resume and interview preparation, career advancement, budgeting, and other economic empowerment goals.</li> <li>Individual housing stability sessions.</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds a portion of salary and benefits for director of survivor advocacy, director of organizational support, senior manager of client services and outreach/prevention, legal advocate and others, as well as rent, office supplies, helpline, and administrative overhead.		
<b>FY2027 Funding</b>	FY2027 Requested: \$75,000	FY2027 Recommended: \$60,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$50,000 FY2026 6-month metrics met:100%	FY2025 Approved: \$50,000 FY2025 Spent: \$50,000 FY2025 Annual metrics met: 99%	FY2024 Approved: \$50,000 FY2024 Spent: \$50,000 FY2024 Annual metrics met: 99%

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Maitri

*[Continued from previous page]*

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY2027 Proposed Metrics</i>	Individuals served	28	55
	Services provided	40	80
	Number of hours of counseling/care management sessions provided to adults	35	70
	Legal clients will report 3 or 4 on a 4-point scale indicating increased awareness of legal rights in their situations	70%	85%
	Clients will report 3 or 4 on a 4-point scale indicating increased ability to make informed choices as a result of their case management & peer counseling sessions.	65%	75%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Momentum for Health

<b>Program Title</b>	La Selva Community Clinic (LSCC)		<b>Recommended Amount:</b> \$290,000
<b>Program Abstract &amp; Target Population</b>	Provide bilingual psychiatry assessment, medication management, case management, short-term counseling, crisis counseling, workshops and discharge planning for vulnerable clients at the La Selva Community Clinic who don't have access to treatment because they cannot afford to pay for services.		
<b>Agency Description &amp; Address</b>	1922 The Alameda San Jose, CA 95126 <a href="http://www.momentumforhealth.org">www.momentumforhealth.org</a> Momentum for Health is one of the largest non-profit behavioral health providers in Santa Clara County to adults who have a mental illness or substance abuse disorder. Over the last six decades, Momentum has developed a comprehensive continuum of care that includes prevention, outpatient services, day rehabilitation, residential treatment, supportive housing, and employment services to meet clients' complex needs. During fiscal year 2023-2024, Momentum served 4,752 unduplicated clients. Most clients (88%) are Medi-Cal recipients with low or no income. Among those served, 1,009 clients accessed the Crisis Stabilization Unit, with nearly all (97%) being discharged to a lower level of care. Furthermore, 95% of clients in crisis residential treatment and 70% in adult residential treatment also stepped down to a lower level of care.		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>La Selva Community Clinic, 4139 El Camino Way, Palo Alto, CA 94306</li> <li>Day Worker Center of Mountain View, 113 Escuela Ave, Mountain View, CA 94040</li> </ul>		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Psychiatry assessment, 60-90 minutes</li> <li>Treatment and medication management, 30 minutes</li> <li>Case management, 30-60 minutes</li> <li>Short-term (individual) and crisis counseling, 45-90 minutes</li> <li>Workshops, 60-90 minutes</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds partial salary and benefits for the program manager, psychiatrist, clinician, admin staff, as well as workshop supplies, training costs and administrative overhead.		
<b>FY2027 Funding</b>	FY2027 Requested: \$290,000		FY2027 Recommended: \$290,000
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$290,000 FY2026 6-month metrics met: 58%	FY2025 Approved: \$290,000 FY2025 Spent: \$287,419 FY2025 Annual metrics met: 83%	FY2024 Approved: \$290,000 FY2024 Spent: \$290,000 FY2024 Annual metrics met: 89%
<b>FY2027 Dual Funding</b>	FY2027 Requested: \$40,000		FY2027 Recommended: \$40,000
<b>Dual Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$40,000 FY2026 6-month metrics met: 100%	FY2025 Approved: \$40,000 FY2025 Spent: \$40,000 FY2025 Annual metrics met: 98%	FY2024 Approved: \$40,000 FY2024 Spent: \$40,000 FY2024 Annual metrics met: 100%

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Momentum for Health

*[Continued from previous page]*

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b>FY2027 Proposed Metrics</b>	Individuals served	50	115
	Services provided	674	1,425
	Number of hours of counseling/care management sessions provided to adults	245	560
	Patients who report a reduction of 2 points or more in PHQ-9 measure severity of depression	75%	85%
	Patients who report a reduction of 2 points or more in GAD-7 measure severity of anxiety	75%	85%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Momentum for Health

<b>Program Title</b>	Trusted Response Urgent Support Team (TRUST)	<b>Recommended Amount:</b> \$47,000	
<b>Program Abstract &amp; Target Population</b>	Provide mobile crisis response, de-escalation, safety planning, needs assessment, and direct linkage to services such as mental health care, substance use treatment, housing support, and basic needs assistance. Services are delivered by a multidisciplinary team that includes trained behavioral health professionals – a Crisis Intervention Specialist, a First Aid Responder, and a Peer Support Specialist management support to stabilize individuals in crisis to address behavioral health crises and unmet basic needs through compassionate, community-based case management support, reduce unnecessary law enforcement involvement, and connect residents to appropriate care and resources		
<b>Agency Description &amp; Address</b>	1922 The Alameda San Jose, CA 95126 <a href="http://www.momentumforhealth.org">www.momentumforhealth.org</a> Momentum for Health is one of the largest non-profit behavioral health providers in Santa Clara County to adults who have a mental illness or substance abuse disorder. Over the last six decades, Momentum has developed a comprehensive continuum of care that includes prevention, outpatient services, day rehabilitation, residential treatment, supportive housing, and employment services to meet clients' complex needs. During fiscal year 2023-2024, Momentum served 4,752 unduplicated clients. Most clients (88%) are Medi-Cal recipients with low or no income. Among those served, 1,009 clients accessed the Crisis Stabilization Unit, with nearly all (97%) being discharged to a lower level of care. Furthermore, 95% of clients in crisis residential treatment and 70% in adult residential treatment also stepped down to a lower level of care.		
<b>Program Delivery Site(s)</b>	TRUST is a mobile program, TRUST office is located at 4139 El Camino Way, Palo Alto, CA 94306		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Short-term case management (2–4 weeks): Individual case management sessions (30–60 minutes, 3–4 times per month) to assess needs, set goals, and coordinate care</li> <li>• Service linkage and coordination: Linkage to behavioral health and social services, including overnight shelter placement, case management, and connection to ongoing treatment through participants' insurance providers</li> <li>• Community outreach and tabling: Outreach and tabling events (approximately 2–4 per month) to share information, education on community resources, and connect residents to services</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds partial salary and benefits for a case manager, office equipment, client assistance funds and administrative overhead.		
<b>FY2027 Funding</b>	FY2027 Requested: \$57,100	FY2027 Recommended: \$47,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	New in FY2027	New in FY2027	New in FY2027

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Momentum for Health

*[Continued from previous page]*

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<i>FY2027 Proposed Metrics</i>	Individuals served	75	125
	Services provided	225	375
	Number of hours of counseling/care management sessions provided to adults	113	188
	Participants who are referred to a linkage provider will attend at least one session with the referred service provider.	70%	75%
	Participants will complete a satisfaction survey and provide a satisfaction rating regarding services received.	75%	85%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Mountain View Los Altos High School District

<b>Program Title</b>	Creatrix Institute's Hip Hop Leadership Academy	<b>Recommended Amount:</b> DNF
<b>Program Abstract &amp; Target Population</b>	Educational specialist will provide Alta Vista High School students with a 10-week group curriculum and care management services provided through motivational interviewing to map out connections to additional services (when appropriate). The program addresses underlying behavioral health needs connected to self-management, reduction in anxiety/depression, and self-awareness for healthy decision-making. Students will learn how to process feelings associated with anxiety or depression while being supported by a peer group in a non-clinical setting.	
<b>Agency Description &amp; Address</b>	<p>1299 Bryant Avenue Mountain View, CA 94040 <a href="http://www.mvla.net">http://www.mvla.net</a></p> <p>The mission of the MVLA School-Based Mental Health and Support Team is to protect and cultivate a culture of wellness by supporting the health, emotional well-being, educational outcomes, and self-advocacy of all students and staff by:</p> <ul style="list-style-type: none"> <li>• Providing all students with access to appropriate mental health support;</li> <li>• Building and strengthening resilience, coping skills, and connection among high school teens, their peers, families and communities; and,</li> <li>• Empowering teens to navigate mental health resources and help friends access mental health support;</li> <li>• Increasing student and staff knowledge of warning signs of suicide and emotional distress.</li> </ul>	
<b>Program Delivery Site(s)</b>	Alta Vista High School, 1325 Bryant Ave., Mountain View, CA 94040	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Intake &amp; Interview - each student will be provided with a 60-minute intake session comprised of a 1:1 interview to build rapport and to assess student engagement needs.</li> <li>• SDQ S 11-17 Assessment - the Intake session will also include the administering of the SDQ for 15 minutes</li> <li>• Group sessions - all students will receive 10 weeks of group curriculum for 1.5 hours per session.</li> <li>• 1:1 Initial Sessions - each student will receive tailored support through motivational interviewing and additional care management as needed</li> <li>• 1-1 Project Sessions - each student will have a 60-minute session to review, outline, and design their own musical piece</li> <li>• 1-1 project recording sessions - students will be provided with studio recording technology services</li> <li>• SDQ S 11-17 Assessment - each student will be given a post-program SDQ for 15 minutes</li> </ul>	
<b>Budget Summary</b>	Full requested amount funds a contract engagement with Creatrix Institute educational specialist.	

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Mountain View Los Altos High School District

[Continued from previous page]

<b>FY2027 Funding</b>	FY2027 Requested: \$50,000		FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	New in FY2027		New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		20	40
	Services provided		30	55
	Number of hours of counseling/care management sessions provided to youth		55	110
	Percentage of students who improve by 2 points on the SDQ English (USA) S 11-17 (Total Difficulties Score)		40%	40%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Mountain View Whisman School District

<b>Program Title</b>	Continuity of Care: Mental Health Continuum	<b>Recommended Amount:</b> \$100,000
<b>Program Abstract &amp; Target Population</b>	Licensed mental health clinicians, counselors and Community Health Worker provide a mental health continuum of care, while expanding trauma responsive support to the preschool level, and partner with school nurses in the Continuity of Care Program. The program will serve all schools districtwide, providing trauma-informed individual counseling/therapy, family support, parent consultation, physical and mental health prevention and intervention care as well as connection to community health resources or care for grades Pre-K - 8th grade.	
<b>Agency Description &amp; Address</b>	1400 Montecito Avenue Mountain View, CA 94043 <a href="http://www.mvwsd.org">www.mvwsd.org</a> Mountain View Whisman School District (MVWSD) is located in Mountain View, CA, in the heart of Silicon Valley. MVWSD serves a diverse student population from preschool through eighth grade representing a wide range of ethnicities, languages, cultures, and economic status. Mountain View Whisman School District's mission is to demonstrate a relentless commitment to the success of every child on a daily basis. Our priorities are academic excellence, strong community, and a broad worldview. We prepare our students for the world ahead by challenging, inspiring, and supporting them to thrive in a world of constant change.	
<b>Program Delivery Site(s)</b>	All services will be offered and provided at all eleven (11) schools in our school district: <ul style="list-style-type: none"> <li>• Barack &amp; Michelle Obama Preschool at Latham, (on the Castro/Mistral Schools campus) 1850 Latham Street, Mountain View 94041</li> <li>• Barack &amp; Michelle Obama Preschool at Theuerkauf, (on the Theuerkauf School campus) 1625 San Luis Avenue, Mountain View 94043</li> <li>• Benjamin Bubb Elementary K-5, 525 Hans Ave., Mountain View, CA 94040</li> <li>• Crittenden Middle School 6-8, 1701 Rock St., Mountain View, CA 94043</li> <li>• Edith Landels Elementary K-5, 115 West Dana St., Mountain View, CA 94041</li> <li>• Graham Middle School 6-8, 1175 Castro St., Mountain View, CA 94040</li> <li>• Amy Imai Elementary TK-5 (formerly Huff), 253 Martens Ave., Mountain View, CA 94040</li> <li>• Gabriela Mistral Elementary TK-5, 505 Escuela Ave., Mountain View, CA 94040</li> <li>• Mariano Castro Elementary TK-5, 500 Toft St., Mountain View, CA 94041</li> <li>• Monta Loma Elementary TK-5, 460 Thompson Ave., Mountain View, CA 94043</li> <li>• Stevenson Elementary K-5, 750 San Pierre Way, Mountain View, CA 94043</li> <li>• Theuerkauf Elementary TK-5, 1625 San Luis Ave., Mountain View, CA 94043</li> <li>• Jose Antonio Vargas Elementary, 220 N Whisman Rd, Mountain View, CA 94043</li> </ul>	

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Mountain View Whisman School District

[Continued from previous page]

<p><b>Services Funded By Grant</b></p>	<p>Prevention:</p> <ul style="list-style-type: none"> <li>Group psychoeducation or classroom instruction, monthly, up to 45 minutes per session, to build student emotional regulation and/or social skills</li> <li>Group classroom instruction on suicide prevention and substance use prevention</li> </ul> <p>Intervention:</p> <ul style="list-style-type: none"> <li>Individual counseling or therapy, weekly, up to 45 minutes per session, up to 6 sessions</li> <li>Group counseling, weekly, up to 45 minutes per session (process oriented or skill-building), up to 6 sessions</li> <li>Parent support and consultation, monthly, up to 60 minutes per session, prn, to provide support to student-clients</li> <li>Community consultations, monthly up to 60 minutes, prn, for student-client support of existing care outside of school</li> <li>Referrals to community health or private practice care for families wishing to seek care outside of school</li> <li>Case management, prn</li> <li>All services are available as appropriate to identified need and repeatable</li> </ul>			
<p><b>Budget Summary</b></p>	<p>Full requested amount funds a portion the salaries for two mental health clinicians, up to three multilingual pre-license counselors and a Community Health Worker as well as Trauma-Responsive Restorative Practices capacity-building.</p>			
<p><b>FY2027 Funding</b></p>	<p>FY2027 Requested: \$292,262                      FY2027 Recommended: \$100,000</p>			
<p><b>Funding History &amp; Metric Performance</b></p>	<p>FY2026</p>	<p>FY2025</p>	<p>FY2024</p>	
	<p>New in FY2027</p>	<p>New in FY2027</p>	<p>New in FY2027</p>	
<p><b>FY2027 Proposed Metrics</b></p>	<p><b>Metrics</b></p>		<p><b>6-month Target</b></p>	<p><b>Annual Target</b></p>
	<p>Individuals served</p>		<p>70</p>	<p>305</p>
	<p>Services provided</p>		<p>612</p>	<p>2,000</p>
	<p>Number of hours of counseling/care management sessions provided to youth</p>		<p>459</p>	<p>1,500</p>
	<p>At least 2 point increase on a 5 point scale, relevant to the target need (i.e. skill improvement, emotion improvement, self-regulation improvement).</p>		<p>20%</p>	<p>80%</p>



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## National Alliance on Mental Illness - Santa Clara County

<b>Program Title</b>	Community Peer Program	<b>Recommended Amount:</b> \$165,000
<b>Program Abstract &amp; Target Population</b>	Peer mentors lead in-person, virtual, and phone support sessions for individuals with severe mental illnesses at locations set by patient and peer mentor as well as providing Mentors on Unit in the inpatient and outpatient units at El Camino Hospital Behavioral Health.	
<b>Agency Description &amp; Address</b>	<p>1150 South Bascom Avenue, 24 San Jose, CA 95128 <a href="http://www.namisantaclara.org">www.namisantaclara.org</a></p> <p>NAMI-SCC's goal is to support, educate, and provide direction for self-advocacy for those living with mental health conditions and their families. Having knowledge and finding resources provides the ability to do this. It also helps to eliminate the stigma and discrimination that still exists on many levels. NAMI-SCC is a Community Resource Center for County residents since 1975. According to the 2025 Community Health Needs Assessment, Behavioral Health ranked high as a health need, being prioritized by more than three-quarters (77%) of the CHNA's focus groups and key informants combined. And in 2023, Santa Clara County Supervisor Susan Ellenberg said addressing the mental health and substance use crisis continues to be her top priority.</p>	
<b>Program Delivery Site(s)</b>	<p>El Camino Hospital Behavioral Health Department</p> <ul style="list-style-type: none"> <li>• 2500 Grant Road, Mountain View, CA 94040</li> </ul> <p>Various community locations: Our Mentors meet with their Participants in a common location in Santa Clara County to connect and explore habits and behaviors to promote recovery using SMART goals. They may meet at the following locations:</p> <ul style="list-style-type: none"> <li>• Coffee shop – Starbucks, Peets, bagel shops, tea places</li> <li>• Downtown walks</li> <li>• Library</li> <li>• Self-help centers</li> <li>• Multiple places – pick up coffee and go for a walk in the park</li> <li>• Museums</li> <li>• Recovery Café</li> <li>• Various parks</li> </ul> <p>Support groups – AA, NAMI Connections, Depression and Bipolar Support Alliance</p> <ul style="list-style-type: none"> <li>• NAMI Connection support groups</li> <li>• Once a month, In Our Own Voice presentations at El Camino Inpatient, Good Samaritan, Kaiser, and San Jose Behavioral Health.</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Sessions are 1-3 hours in person per week;</li> <li>• Mentors on Unit work on the inpatient and outpatient units at El Camino Hospital Behavioral Health for 6 hours each week.</li> <li>• Mentoring for Peer Participants includes once a week one-on-one visits with a Mentor for up to four months, twice a week check-in phone calls for up to four months, an introduction to resources like Recovery Café, support groups such as NAMI Connection, DBSA, and opportunities in the community (volunteering, classes, etc.)</li> <li>• Employment for Peer Mentors who have their own mental health condition. The wellness of these Mentors will be enhanced by the satisfaction of having paid employment and from opportunities for ongoing support and training.</li> <li>• Peer Connector – Entry level, intended as a support in connecting the Participant to resources that focus on their wellness plan, such as DBSA groups, AA/NA, SMART Recovery, and NAMI's courses.</li> </ul>	

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## National Alliance on Mental Illness - Santa Clara County

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<b>Budget Summary</b>	Full requested amount funds portion of salary and benefits for program manager, program coordinator, clinician and peer mentors, as well as support of outpatient presentations, supplies, travel/mileage and administrative overhead.			
<b>FY2027 Funding</b>	FY2027 Requested: \$175,000		FY2027 Recommended: \$165,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$120,000 FY2026 6-month metrics met: 99%	FY2025 Approved: \$100,000 FY2025 Spent: \$100,000 FY2025 Annual metrics met: 90%	FY2024 Approved: \$100,000 FY2024 Spent: \$100,000 FY2024 Annual metrics met: 98%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		30	60
	Services provided		1,530	3,060
	Number of hours of counseling/care management sessions provided to adults		1,530	3,060
	Participants report cooperating with their treatment plan		85%	85%
	Participants report feeling more hopeful about the future and recovery		80%	80%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Pacific Clinics

<b>Program Title</b>	School-Based Intervention Team (SBIT) [for Los Altos, Sunnyvale and Mountain View Whisman School Districts]	<b>Recommended Amount:</b> DNF	
<b>Program Abstract &amp; Target Population</b>	Licensed mental health clinicians provide intensive outpatient supports for students grades TK-8 and their families to increase student school and community engagement via one-to-one counseling, family counseling, family resourcing, behavior support strategies, and group socialization. The program addresses student and family needs and barriers particularly school absenteeism, by collaborating with Sunnyvale, Los Altos, and Mountain View Whisman school districts.		
<b>Agency Description &amp; Address</b>	499 Loma Alta Avenue Los Gatos, CA 95030-6227 <a href="http://www.pacificclinics.org">www.pacificclinics.org</a> Pacific Clinics (PC) is a private nonprofit agency that is the largest, most comprehensive behavioral healthcare agency in California. We take a state-of-the-art approach to serving individuals with complex behavioral health challenges by providing research-informed and community-based services to address individualized needs. PC is accredited by the Council on Accreditation (COA) and serves more than 25,000 individuals annually in 24 counties throughout California. PC's dedicated team of 2,000 employees is fluent in over 22 languages. We aim to deliver integrated behavioral health care and social services to advance health equity and mental well-being for children, adults, and families.		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Pacific Clinics location: 590 W. El Camino Real, Mountain View 94040</li> <li>• Los Altos School District: 201 Covington Road, Los Altos 94024</li> <li>• Sunnyvale School District: 819 West Iowa Ave., Sunnyvale 94086</li> <li>• Mountain View Whisman School District: 1400 Montecito Ave., Mountain View 94043</li> </ul>		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Individual counseling sessions (30-60 minutes)</li> <li>• Individual behavioral coaching sessions (30-60 minutes)</li> <li>• Family counseling sessions (60-90 minutes)</li> <li>• Parent Coaching sessions (30-60 minutes)</li> <li>• Transition to School Support (30-60 minutes)</li> <li>• Social and Emotional Learning groups (45-60 minutes)</li> <li>• Crisis Support</li> <li>• Linkage to additional resources and to Enhanced Care Management</li> <li>• Parent presentations/Workshops (6 times/year)</li> <li>• Collaboration with school personnel</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds three behavioral health clinicians, two family specialists' salary and benefits and a portion of the clinical program manager as well as occupancy, supplies, equipment, program support, mileage costs and administrative overhead.		
<b>FY2027 Funding</b>	FY2027 Requested: \$828,000	FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	New in FY2027	New in FY2027	New in FY2027

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Pacific Clinics

*[Continued from previous page]*

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b>FY2027 Proposed Metrics</b>	Individuals served	175	350
	Services provided	850	1,600
	Number of hours of counseling/care management sessions provided to youth	425	850
	Students who improve by at least 1 point from pre-test to post-test on the 40-point scale Strengths and Difficulties Questionnaire and Impact Assessment based on self-report (for students age 11-17).	N/A	50%



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Project Safety Net Inc

<b>Program Title</b>	Youth Mental Health Community Gatherings	<b>Recommended Amount:</b> DNF		
<b>Program Abstract &amp; Target Population</b>	Director of Community Partnerships and Community Relations Manager will arrange and coordinate three community meetings, with some youth volunteers, that will address mental health issues facing local youths and their families as well as providing them with local resources.			
<b>Agency Description &amp; Address</b>	4000 Middlefield Road Palo Alto, CA 94303 <a href="https://www.psn youth.org/">https://www.psn youth.org/</a> Project Safety Net, Inc. ("PSN, Inc.") is a 501 (c)3 non-profit corporation based in Palo Alto. Their mission is to mobilize community support and resources for youth suicide prevention and mental wellness. PSN, Inc. has a long history of bringing people together to promote youth mental health, wellbeing, resiliency, and suicide prevention. The PSN network was established in 2009 as a response to a teen suicide cluster in Palo Alto. PSN, Inc., with the guidance and support of the City of Palo, was incorporated as an independent nonprofit in 2020 to serve the PSN coalition as a backbone organization, which convenes a network of over 50 community members and organizations in northern Santa Clara County.			
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>In its outreach phase, PSN will work with organizations and public agencies in Mountain View, Los Altos, and Sunnyvale to determine the appropriate sites to deliver the program.</li> </ul>			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Ninety-minute community meetings (3 meetings over 12 months)</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds partial salary for Director of Community Partnerships and Community Relations Manager along with honorariums for youth volunteers to plan programs as well as some facilities, supplies and admin costs.			
<b>FY2027 Funding</b>	FY2027 Requested: \$59,286	FY2027 Recommended: DNF		
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New Program in FY2027	New Program in FY2027	New Program in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		60	100
	Services provided		180	300
	Number of hours of training provided to program participants		90	150
Participants who report a 25% increase in knowledge about available behavioral health services in their community as assessed by pre/post surveys.		25%	80%	



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Saved By Nature

<b>Program Title</b>	Senior Wellness Hikes	<b>Recommended Amount:</b> DNF
<b>Program Abstract &amp; Target Population</b>	The Senior Wellness Hikes program provides older adults in the El Camino Healthcare District with safe, guided outdoor physical activity, nature-based health education, and social connection, using accessible routes and trained staff to support participants of varying abilities. This no-cost program promotes physical health, mobility, and overall well-being while reducing social isolation among seniors, particularly those living on fixed or limited incomes (with 60-70% of program participants living at or below 200% of the Federal Poverty Limit).	
<b>Agency Description &amp; Address</b>	<a href="http://www.savedbynature.org">www.savedbynature.org</a> Saved By Nature is a 501(c)(3) nonprofit organization whose mission is to inspire people of all backgrounds, ethnicities, and abilities to explore the natural wonders and recreational opportunities of the outdoors through transformative environmental education. We collaborate with partners to ensure mental, physical, and spiritual healing in nature. Through guided hikes, culturally responsive outdoor experiences, and accessible environmental education programs, Saved By Nature connects seniors, youth, and community members facing barriers to nature with meaningful opportunities to improve their well-being and build a deeper connection to the natural world.	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Rancho San Antonio Open Space Preserve - 22500 Cristo Rey Drive, Cupertino, CA 95014</li> <li>• Stevens Creek Shoreline Nature Area - 3070 N Shoreline Boulevard, Mountain View, CA 94043</li> <li>• Byxbee Park (Baylands)- 2375 Embarcadero Road. Palo Alto, CA 94303</li> <li>• Don Edwards National Wildlife Refuge – Alviso - 1751 Grand Boulevard, San Jose, CA 95002</li> <li>• Vasona Lake County Park / Los Gatos Creek Trail - 333 Blossom Hill Road, Los Gatos, CA 95032</li> <li>• Santa Teresa County Park – Hidden Springs / Ohlone / Ridge Trails - 260 Bernal Road, San Jose, CA 95119</li> <li>• Coyote Valley Open Space Preserve - 550 Palm Avenue, Morgan Hill, CA 95037</li> <li>• Mt. Umunhum (Sierra Azul Open Space Preserve) - Mt. Umunhum Road, Los Gatos, CA 95033</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Monthly Senior Wellness Hikes (3 hours each) led by trained Saved By Nature outdoor educators</li> <li>• Guided physical activity on accessible trails appropriate for older adults</li> <li>• Nature interpretation and environmental education provided throughout each hike</li> <li>• Wellness-focused discussions on local ecology, history, and natural features</li> <li>• Safety instruction, pacing support, and mobility assistance during each event</li> <li>• Use of accessibility equipment such as stools, hiking poles, and adaptive supports as needed</li> <li>• Social connection activities that encourage conversation, community building, and reduced isolation</li> <li>• Opportunities for stress reduction and time in nature to support mental and emotional well-being</li> </ul>	
<b>Budget Summary</b>	Full requested amount funds Program Manager and Interpretive Programs Assistant roles to plan, coordinate, and deliver the Senior Wellness Hikes. Non-personnel costs support staff transportation, equipment, food, and other support (all provided at no cost to participants).	

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Saved By Nature

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<b>FY2027 Funding</b>	FY2027 Requested: \$30,000		FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	New in FY2027		New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		300	600
	Services provided		6	12
	Number of hours of counseling/care management sessions provided to adults		18	36



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## Stanford Health Care - Trauma Injury Prevention Program Administration

<b>Program Title</b>	A Matter of Balance - Evidence Based Program		<b>Recommended Amount:</b> DNF	
<b>Program Abstract &amp; Target Population</b>	Project Coordinator, Admin support and an Occupational Therapist will lead the Matter of Balance group-based program that aims at reducing fear of falling, increasing activity level and promoting social connections for older adults.			
<b>Agency Description &amp; Address</b>	300 Pasteur Drive Stanford, CA 94305 <a href="http://www.stanfordhealthcare.org">www.stanfordhealthcare.org</a> Serving over 2.6 million people, Stanford Medicine is the only Level 1 Adult and Level 1 Pediatric Trauma Center verified by the American College of Surgeons (ASC) on the peninsula of the San Francisco Bay Area. We provide specialized care to over 3,200 patients per year and handle 20-25 consults daily. The mission of Stanford Medicine is to care, educate, and discover. The Injury Prevention Program is an important part of this Level 1 Trauma Center. The program looks at local data on mechanism of injury and finds interventions to address those injury areas. Stanford Medicine offers home-based and community-based programs to address these significant problems.			
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Cupertino Senior Center - 21251 Stevens Creek Blvd, Cupertino</li> <li>Mountain View Senior Center - 266 Escuela Avenue, Mountain View</li> <li>Stanford Health Care - 1820 Embarcadero Road, Palo Alto</li> </ul>			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>10 Matter of Balance sessions will be held -- in-person group sessions which includes 8 two-hour classes with a maximum of 12 participants in each class. A total of 80 classes will be held at participating senior centers and Stanford Health Center location.</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds partial salaries for project coordinator, admin support and occupational therapist along with some facilities and supplies costs.			
<b>FY2027 Funding</b>	FY2027 Requested: \$33,376.80		FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New Program in FY2027	New Program in FY2027	New Program in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		48	120
	Services provided		384	960
	Number of hours of training provided to program participants		768	1,920
	The number of older adults who report doing recommended exercises.		60%	55%
Participants who report to what extent has their concerns about falling interfered with their normal social activities with family, friends, neighbors, or groups.		55%	55%	



# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## YWCA Golden Gate Silicon Valley

<b>Program Title</b>	ARISE	<b>Recommended Amount:</b> \$145,000
<b>Program Abstract &amp; Target Population</b>	Marriage and family therapists, licensed clinical social workers, and clinical trainees lead trauma-informed group and individual counseling services and case management for low-income and LGBTQ+ clients healing from domestic violence and sexual assault offered in English and Spanish via telehealth and in person.	
<b>Agency Description &amp; Address</b>	<p>375 South Third Street San Jose, CA 95112 <a href="https://yourywca.org/">https://yourywca.org/</a></p> <p>YWCA Golden Gate Silicon Valley (YWCA GGSV) powers its mission with programs focused on the following: Empowering people and communities in healing from the trauma of racism, bigotry, and violence. Achieving solutions to homelessness for people impacted by racism, gender inequality, and violence. Inspiring opportunity and economic security by closing the prosperity and education gap. Services are provided to those impacted by race and gender inequality, and we use an intersectional approach that recognizes the compounding impact of oppression. We offer healing, empowerment, and prevention programs to survivors of domestic violence, sexual assault, and human trafficking, and their families. We offer housing continuum options, like homelessness prevention, emergency shelter, rapid rehousing, supportive housing, and affordable housing. We also provide licensed childcare and employability programs.</p>	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• In-person and Telehealth Therapy services in the YWCA GGSV Emergency Shelter (confidential location)</li> <li>• Telehealth/Remote</li> <li>• Telehealth Therapy services in emergency housing, survivor's homes, or other convenient, safe spaces</li> <li>• In-person and Telehealth Therapy individual and group services, at YWCA GGSV located at 375 South 3rd Street, San Jose, CA 95112</li> <li>• In-person and Telehealth individual services at YWCA GGSV located at 451 Lytton Avenue, Palo Alto, CA 94301</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• 1 or 2 hours of individual therapy per week for 6-8 months</li> <li>• Up to six 1-hour Crisis Counseling Sessions</li> <li>• 1-hour Case Management sessions 6 months or longer</li> <li>• Weekly Intake Coordination Services</li> <li>• 1.5-hours of therapy group counseling sessions per week: each group runs 8 weeks, topics include Dialectical Behavioral Therapy Skills, Mindfulness Stress-based Reduction</li> <li>• 1-1.5 hours of community group counseling sessions per week: ongoing groups include LGBTQIA+ Support Group for Queer &amp; Trans Survivors of Sexual Assault and Domestic Violence, Support Group for Survivors of Domestic Violence</li> <li>• Monthly Community Outreach</li> <li>• Advocacy and Accompaniment Services as needed</li> </ul>	
<b>Budget Summary</b>	Full requested amount funds a portion of salary and benefits for the bilingual staff clinician, associate director, and others, as well as mileage, rent, program supplies, translation, training and administrative overhead.	

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# FY2027 Behavioral Health Application Summary



**Behavioral Health**  
(Including Domestic Violence Trauma)

## YWCA Golden Gate Silicon Valley

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<b>FY2027 Funding</b>	FY2027 Requested: \$209,151		FY2027 Recommended: \$145,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$105,000 FY2026 6-month metrics met: 97%	FY2025 Approved: \$90,000 FY2025 Spent: \$90,000 FY2025 Annual metrics met: 99%	FY2024 Approved: \$90,000 FY2024 Spent: \$90,000 FY2024 Annual metrics met: 98%	
<b>FY2027 Dual Funding</b>	FY2027 Requested: \$100,400		FY2027 Recommended: DNF	
<b>Dual Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New in FY2027	New in FY2027	New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		25	50
	Services provided		225	450
	Number of hours of counseling/care management sessions provided to adults		200	405
	Individuals who receive 3 or more counseling sessions increase their knowledge of trauma and the effects of trauma on their lives		80%	85%
	Individuals who receive 3 or more counseling sessions experience a reduction of trauma symptoms.		75%	80%



# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## AbilityPath

<b>Program Title</b>	Pathways to Health & Wellness - Adult Day Program		<b>Recommended Amount:</b> DNF	
<b>Program Abstract &amp; Target Population</b>	AbilityPath's Adult Day Program serves low-income adults with intellectual and developmental disabilities, offering the Pathways to Health and Wellness curriculum to promote healthy living, disease prevention, and improved quality of life through nutrition, fitness, and wellness education. The program uses evidence-based, activity-based interventions to provide hands-on learning, community engagement, and skill-building activities that support both physical and emotional well-being.			
<b>Agency Description &amp; Address</b>	350 Twin Dolphin Drive, Suite 123 Redwood City, CA 94065 <a href="http://www.abilitypath.org">http://www.abilitypath.org</a> AbilityPath empowers people with special needs to achieve their full potential through innovative, inclusive programs, and community partnerships. Our vision is a world where people of all abilities are fully accepted, respected, and included. Founded in 1920, our services have expanded through the years to meet the evolving needs and interests of individuals with developmental disabilities and their families. With educational, therapeutic, vocational, and family support services, we are distinctive in providing support to individuals throughout their lifetime. We are continually building on past successes and best practices to offer more services in inclusive environments.			
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>3864 Middlefield Road, Palo Alto, CA 94043</li> <li>2248 North First Street, San Jose, CA 95131</li> </ul>			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>2-3 one-hour group wellness classes will be offered each week</li> <li>3-5 group fitness/exercise classes will be offered each week</li> <li>6 hours of classroom-based and community-based learning, 5 days/week</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds partial salaries for 2 Day Program Coordinators, Director of Day Programs, Adult Services Intake & Person-Centered Planning Manager, and Scheduling Coordinator, as well as non-personnel items like transportation costs, program delivery supplies, and case management system user fees.			
<b>FY2027 Funding</b>	FY2027 Requested: \$32,573.82		FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New for FY2027	New for FY2027	New for FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		2	4
	Services provided		336	672
	Number of individuals who report 150 minutes or more of physical activity per week		2	4
	75% of participants will engage in recreation and physical fitness activities at least three times per week, improving their ability to be more active in all aspects of life, maintain or achieve a healthy weight, and reduce chronic disease risk.		37%	75%
	Fitness Education and Health & Wellness classes are 45-minute classes offered 5x a week and 65% of participants will rarely or never require support to make healthy food choices to avoid diet-related chronic health conditions.		33%	65%



# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## American Diabetes Association

<b>Program Title</b>	Project Power		<b>Recommended Amount:</b> \$40,000
<b>Program Abstract &amp; Target Population</b>	Participant supplies, program incentives and program manager time providing diabetes prevention program for youth ages 5-12 at school and community partner sites within the El Camino Healthcare District.		
<b>Agency Description &amp; Address</b>	2451 Crystal Drive suite 900 Arlington, VA 22202 <a href="http://www.diabetes.org">www.diabetes.org</a> American Diabetes Association's (ADA) mission is to prevent and cure diabetes and to improve the lives of all people affected by diabetes. The ADA is the authoritative voice in the diabetes community, providing research, information and public awareness, and advocacy. For 85 years, we have been working on the frontlines and within multiple areas to educate at-risk populations, protect the rights of people with diabetes in their daily lives, and pioneer clinical and research breakthroughs by fostering a pipeline of the best and brightest scientists and by educating healthcare professionals on standards of care in diabetes.		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Northwest YMCA, 20803 Alves Drive, Cupertino, CA 95014</li> <li>El Camino YMCA, 2400 Grant Road, Mountain View, CA 94040</li> <li>School sites within the ECHD TBD</li> </ul>		
<b>Services Funded By Grant</b>	Project Power offers one hour group settings by trained counselors which focuses on nutrition, physical activity, and healthy lifestyles to combat childhood obesity, type 2 diabetes, heart disease and stroke. <ul style="list-style-type: none"> <li>The curriculum includes interactive nutrition workshops, physical activities and games, family engagement, cooking demonstrations and SMART goal setting.</li> <li>Project Power works within out-of-school or after care programs throughout the year. The program offers six one-hour lessons over three weeks.</li> <li>Both programs utilize interactive sessions for youth and families, our end goal is to improve and maintain increased physical activity levels in youth, empower children to adapt healthy lifestyle habits and to encourage and develop sustainable healthy lifestyles within the household.</li> <li>Project Power, utilizing the Catch Kids Club (CKC) curriculum, is composed of nutrition education and physical education/activities to foster active living and healthy eating.</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds a portion of the salary and benefits for the executive director of northern California and program manager as well as promotions, and program supplies, travel/mileage, partner stipends and administrative overhead.		
<b>FY2027 Funding</b>	FY2027 Requested: \$50,000		FY2027 Recommended: \$40,000
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2024
	FY2026 Approved: \$30,000 FY2026 6-month metrics met: 0%		FY2024 Approved: \$30,000 FY2024 Spent: \$30,000 FY2024 Annual metrics met: 98%
		FY2025	
		FY2025 Approved: \$30,000 FY2025 Spent: \$30,000 FY2025 Annual metrics met: 99%	

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# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## American Diabetes Association

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b>FY2027 Proposed Metrics</b>	Individuals served	205	410
	Services provided	1,230	1,230
	Number of individuals who report 150 minutes or more of physical activity per week	153	307
	75% of survey respondents report on at least one positive beverage modification they have incorporated into their daily habits.	35%	75%
	75% of survey respondents report on an overall weekly increase of time spent on physical activity at the expense of sedentary time before screens	35%	75%



# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Bay Area Women's Sports Initiative

<b>Program Title</b>	BAWSI Girls at Bishop Elementary School		<b>Recommended Amount:</b> \$45,000
<b>Program Abstract &amp; Target Population</b>	<p>Coach led afterschool fitness activities promoting physical activity and self-esteem in 2nd through 5th grade girls from under-resourced households at Bishop Elementary School in Sunnyvale who have cognitive disabilities.</p> <p>51% of students at Bishop Elementary School are socioeconomically disadvantaged, 44% are English learners, and 66% of students are Hispanic/Latino.</p>		
<b>Agency Description &amp; Address</b>	<p>2635 North First Street, Suite 149 San Jose, CA 95134 <a href="https://bawsi.org">https://bawsi.org</a></p> <p>Founded in 2005 by sports executive Marlene Bjornsrud and soccer stars Julie Foudy and Brandi Chastain, BAWSI's mission is to mobilize the women's sports community to engage, inspire and empower girls in under-resourced neighborhoods and children with disabilities. Our free programs level the playing field so that ALL children and youth have access to play. We have enrolled over 26,000 children in San Mateo and Santa Clara counties; and, engaged over 9,500 volunteers.</p> <p>Over the past 20 years, BAWSI has worked in partnership with community to get girls from under-resourced neighborhoods and children with disabilities off the sidelines and into the game. By providing free programming on-site at schools, BAWSI removes some of the most common community-identified barriers to participation in sports.</p>		
<b>Program Delivery Site(s)</b>	Bishop Elementary School: 450 N Sunnyvale Avenue, Sunnyvale, CA 94085		
<b>Services Funded By Grant</b>	<p>BAWSI Girls will offer a total of at least 35 group sessions at Bishop Elementary School as detailed below:</p> <ul style="list-style-type: none"> <li>• Two in-school assemblies for all 2nd through 5th grade girls</li> <li>• Eight 75 minute after-school sessions in the Fall 2026 season (for up to 65 girls) led by two Athlete Leader coaches and a group of student-athlete volunteers. We typically have a 10:1 BAWSI Girls to coach ratio at these sessions.</li> <li>• Eight 75 minute after-school sessions in the Spring 2027 season (for up to 65 girls)</li> <li>• Eight 15-minute sessions in the Fall season and 8 sessions in the Spring season for 5th Grade Coaches to develop leadership skills and to execute a day of running the entire site</li> <li>• One 4-hour BAWSI Game Day event during the 2026-2027 school year where BAWSI Girls attend a women's sporting event at a college campus, hosted by student-athlete volunteers</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds partial salaries for two BAWSI coaches, BAWSI programs and business management staff, partial staff benefits, and partial costs for: supplies, storage, mileage, operational costs, program materials, BAWSI Game Day field trip, and administration.		
<b>FY2027 Funding</b>	FY2027 Requested: \$45,565		FY2027 Recommended: \$45,000
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$39,000 FY2026 6-month metrics met: 100%	FY2025 Approved: \$39,000 FY2025 Spent: \$39,000 FY2025 Annual metrics met: 95%	FY2024 Approved: \$26,000 FY2024 Spent: \$26,000 FY2024 Annual metrics met: 95%

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# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Bay Area Women's Sports Initiative

[Continued from previous page]

<b>FY2027 Dual Funding</b>	FY2027 Requested: \$45,565		FY2027 Recommended: \$20,000	
<b>Dual Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	FY2026 Approved: \$20,000 FY2026 6-month metrics met: 98%		FY2025 Approved: \$20,000 FY2025 Spent: \$20,000 FY2025 Annual metrics met: 98%	
<b>FY2027 Proposed Metrics</b>			FY2024	
			FY2024 Approved: \$15,000 FY2024 Spent: \$15,000 FY2024 Annual metrics met: 100%	
	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		60	65
	Services provided		620	1,350
	Number of individuals who report 150 minutes or more of physical activity per week		60	65
Average weekly attendance		80%	80%	
Percentage of participants who respond positively (4's and 5's) to the statement, "I like to exercise."		60%	60%	



# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Bay Area Women's Sports Initiative

<b>Program Title</b>	BAWSI Rollers at Ellis Elementary School		<b>Recommended Amount:</b> \$17,500	
<b>Program Abstract &amp; Target Population</b>	Coach-led adaptive physical activities for special education students in kindergarten through 5th grade at Ellis Elementary School in Sunnyvale. 29% of students at Ellis Elementary are socioeconomically disadvantaged, 40% are English learners, and 7.8% are students with disabilities. The same report indicates that 37% of students at Ellis are Asian and 38% are Hispanic/Latino, demonstrating that three-quarters of the school's student body are ethnic minorities			
<b>Agency Description &amp; Address</b>	2635 North First Street, Suite 149 San Jose, CA 95134 <a href="https://bawsi.org">https://bawsi.org</a> Founded in 2005 by sports executive Marlene Bjornsrud and soccer stars Julie Foudy and Brandi Chastain, BAWSI's mission is to mobilize the women's sports community to engage, inspire and empower girls in under-resourced neighborhoods and children with disabilities. Our free programs level the playing field so that ALL children and youth have access to play. We have enrolled over 26,000 children in San Mateo and Santa Clara counties; and, engaged over 9,500 volunteers. Over the past 20 years, BAWSI has worked in partnership with community to get girls from under-resourced neighborhoods and children with disabilities off the sidelines and into the game. By providing free programming on-site at schools, BAWSI removes some of the most common community-identified barriers to participation in sports.			
<b>Program Delivery Site(s)</b>	Ellis Elementary School: 550 East Olive Ave. Sunnyvale, CA 94086			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>8 in-school one-hour sessions during the Fall 2026 season</li> <li>8 in-school one-hour sessions during the Spring 2027 season</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds partial staff time for BAWSI coaches and school support staff, administration and insurance costs, operational and program supplies.			
<b>FY2027 Funding</b>	FY2027 Requested: \$37,410		FY2027 Recommended: \$17,500	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$21,000 FY2026 6-month metrics met: 100%	FY2025 Approved: \$21,000 FY2025 Spent: \$21,000 FY2025 Annual metrics met:100%	FY2024 Approved: \$21,000 FY2024 Spent: \$21,000 FY2024 Annual metrics met:100%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		15	15
	Services provided		120	240
	Number of individuals who report 150 minutes or more of physical activity per week		15	15
	Average weekly attendance		80%	80%



# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Bay Area Women's Sports Initiative

<b>Program Title</b>	BAWSI Rollers at Vargas Elementary School		<b>Recommended Amount:</b> \$17,500	
<b>Program Abstract &amp; Target Population</b>	Coach-led adaptive physical activities for special education students in kindergarten through 5th grade at Vargas Elementary School in Sunnyvale. 36.3% of students at Vargas Elementary are socioeconomically disadvantaged, 45% are English learners, and 16.3% are students with disabilities. 60% of students at Vargas Elementary are Hispanic/Latino and 18% are Asian.			
<b>Agency Description &amp; Address</b>	2635 North First Street, Suite 149 San Jose, CA 95134 <a href="https://bawsi.org">https://bawsi.org</a> Founded in 2005 by sports executive Marlene Bjornsrud and soccer stars Julie Foudy and Brandi Chastain, BAWSI's mission is to mobilize the women's sports community to engage, inspire and empower girls in under-resourced neighborhoods and children with disabilities. Our free programs level the playing field so that ALL children and youth have access to play. We have enrolled over 26,000 children in San Mateo and Santa Clara counties; and, engaged over 9,500 volunteers. Over the past 20 years, BAWSI has worked in partnership with community to get girls from under-resourced neighborhoods and children with disabilities off the sidelines and into the game. By providing free programming on-site at schools, BAWSI removes some of the most common community-identified barriers to participation in sports.			
<b>Program Delivery Site(s)</b>	Vargas Elementary School: 1054 Carson Drive, Sunnyvale, CA 94086			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• 8 in-school one-hour sessions during the Fall 2026 season</li> <li>• 8 in-school one-hour sessions during the Spring 2027 season</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds partial staff time for BAWSI coaches and school support staff, administration and insurance costs, operational and program supplies.			
<b>FY2027 Funding</b>	FY2027 Requested: \$37,410	FY2027 Recommended:	\$17,500	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New Program in FY2027	New Program in FY2027	New Program in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		15	15
	Services provided		120	240
	Number of individuals who report 150 minutes or more of physical activity per week		15	15
	Average weekly attendance		80%	80%



# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## California University-Silicon Valley

<b>Program Title</b>	CUSV Integrative Diabetes Prevention Program (IDPP)	<b>Recommended Amount:</b> DNF
<b>Program Abstract &amp; Target Population</b>	The proposed program provides a 15-week integrated Traditional Chinese Medicine (TCM) program for 40 at-risk adults in the El Camino Healthcare District service area, combining acupuncture, medical qigong, Tui-Na therapy, and culturally tailored nutrition education to reduce the risk of Type 2 diabetes and obesity. Delivered by a multidisciplinary team, the program targets low-income, underserved residents with prediabetes or elevated BMI, aiming to improve HbA1c, BMI, and overall metabolic health for vulnerable community members.	
<b>Agency Description &amp; Address</b>	441 De Guigne Drive, Suite 201 Sunnyvale, CA 94085 <a href="https://cusv.us">https://cusv.us</a> California University – Silicon Valley (CUSV) is a nonprofit higher education institution and community clinic dedicated to academic excellence and health innovation. Based in Sunnyvale, CUSV integrates Traditional Chinese Medicine (TCM) with modern health sciences to prepare professionals for leadership in integrative healthcare. The University's mission focuses on providing comprehensive, ethical care that bridges the gap between ancient healing wisdom and evidence-based biomedical practices. Through its supervised teaching clinic, CUSV provides affordable, culturally responsive interventions—including acupuncture and medical qigong—to underserved populations. By collaborating with community partners, the University promotes sustainable behavior change and preventive wellness, addressing critical health disparities in the local landscape and empowering residents to take an active role in their long-term health and vitality.	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>California University – Silicon Valley, 441 De Guigne Dr, Sunnyvale, CA 94085</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Initial Assessment: Each participant undergoes a 60-minute comprehensive TCM intake and clinical assessment to establish HbA1c and BMI baselines.</li> <li>Core Treatment: Weekly 30-minute acupuncture sessions for 8–12 weeks per participant, specifically focused on metabolic regulation and systemic inflammation reduction.</li> <li>Ancillary Manual Therapy: Biweekly 60-minute Tui-Na (meridian massage) sessions (approximately 7 sessions total) to improve peripheral circulation and joint mobility.</li> <li>Medical Qigong &amp; Low-impact exercises: Biweekly 60-minute group classes featuring medical qigong and low-impact exercises tailored for safe movement for individuals with diabetes and obesity.</li> <li>Group Education: Monthly 90-minute education sessions covering TCM dietetics (food as medicine), weight management, stress reduction, and sleep hygiene from an evidence-based lifestyle perspective.</li> <li>Support: Monthly virtual check-ins to reinforce healthy behavior changes and ensure high program retention and appointment adherence.</li> </ul>	
<b>Budget Summary</b>	Full requested amount funds a Licensed Acupuncturist, Health Educator/Case Manager, and Project Coordinator to provide clinical care, outreach, and administrative support for 40 high-risk participants. Non-personnel costs include facilities/utilities, clinical supplies, participant wellness incentives, wellness equipment, multilingual educational materials, and administrative overhead.	

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# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## California University-Silicon Valley

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<b>FY2027 Funding</b>	FY2027 Requested: \$29,999		FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New in FY2027	New in FY2027	New in FY2027	
<b>FY2027 Dual Funding</b>	FY2027 Requested: \$12,856		FY2027 Recommended: DNF	
<b>Dual Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New in FY2027	New in FY2027	New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		40	40
	Services provided		1,400	1,400
	Number of individuals who report 150 minutes or more of physical activity per week		40	40



# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Chinese Health Initiative (CHI)

<b>Program Title</b>	Chinese Health Initiative	<b>Recommended Amount:</b> \$285,000	
<b>Program Abstract &amp; Target Population</b>	Manager, administrative coordinator, and outreach contractors provide culturally and linguistically competent hypertension and diabetes screening events and education programs at senior centers, community centers, and virtually to the Chinese community.		
<b>Agency Description &amp; Address</b>	2500 Grant Road Mountain View, CA 94040 <a href="https://www.elcaminohealth.org/services/chinese-health-initiative">https://www.elcaminohealth.org/services/chinese-health-initiative</a> CHI promotes awareness of health disparities and prevention of health conditions that commonly affect the Chinese population by providing culturally and linguistically competent outreach and education. Offerings include screenings and workshops on diabetes, hypertension, and emotional health. We also provide access to health information from physicians and other credible sources, and programs that address physical health and emotional well-being. Our curriculum is evidenced-based and culturally adapted to the unique health needs of the Chinese population. Key areas of focus - Health disparities: diabetes, hypertension, emotional health - Comprehensive lifestyle programs for physical and emotional health - Access to care and resources		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Most programs and services are delivered through an online platform.</li> <li>A1c testing for diabetes screening will be provided at: El Camino Hospital Los Gatos, 815 Pollard Rd, Los Gatos, CA 95032</li> </ul>		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Educational workshops on diabetes</li> <li>Monthly Ask-a-Dietitian webinars on healthy diet choices</li> <li>Ask-a-Doctor webinars on prevention and health education</li> <li>Diabetes Prevention Series (4-month program offered 3 times/year)</li> <li>Monthly support group for DPS graduates led by registered dietitian.</li> <li>Pre-Diabetes Screening (finger prick A1c tests for DPS participants)</li> <li>Emotional well-being workshops and tools</li> <li>Monthly culturally-tailored educational resources</li> <li>Monthly workshops by mental health professionals (topics include anxiety, anger management, and navigating mental health services)</li> <li>140-page bilingual Emotional Well-Being Guide</li> <li>Physician Network of 110+ Chinese-speaking physicians</li> <li>Bilingual Health Resource Guide for Seniors</li> <li>Distribution of free/low-cost clinical information and health resources to those without health insurance</li> <li>Bilingual eNewsletters with health-related articles.</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds partial salaries for a manager, two coordinators, partial staff benefits, and program operational costs.		
<b>FY2027 Funding</b>	FY2027 Requested: \$300,404	FY2027 Recommended: \$285,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$275,000 FY2026 6-month metrics met: 90%	FY2025 Approved: \$275,000 FY2025 Spent: \$275,000 FY2025 Annual metrics met: 98%	FY2024 Approved: \$275,000 FY2024 Spent: \$268,972 FY2024 Annual metrics met: 97%

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# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Chinese Health Initiative (CHI)

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<b>FY2027 Dual Funding</b>	FY2027 Requested: \$31,905		FY2027 Recommended: \$30,000	
<b>Dual Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	FY2026 Approved: \$30,000 FY2026 6-month metrics met: 97%		FY2025 Approved: \$30,000 FY2025 Spent: \$30,000 FY2025 Annual metrics met: 98%	
<b>FY2027 Proposed Metrics</b>			<b>6-month Target</b>	<b>Annual Target</b>
	<b>Metrics</b>			
	Individuals served		787	1,575
	Services provided		1,980	3,960
	Number of individuals with one or more improved biometrics (e.g., BMI, weight, and/or A1c)		70	140
Participants who are very likely (9-10 rating) to recommend CHI to a friend or colleague		85%	85%	



# FY2027-FY2028 Diabetes & Obesity Application Summary



Diabetes & Obesity

## City of Sunnyvale - Columbia Neighborhood Center – Two Year Application

<b>Program Title</b>	ShapeUp Sunnyvale, Year 7		<b>Recommended Amount:</b> \$76,200	
<b>Program Abstract &amp; Target Population</b>	Grant assistant, recreation staff and therapeutic program staff facilitate inclusive fitness sessions with an expanded nature hike component and nutrition education programs for low-income Sunnyvale residents of all ages at the Columbia Neighborhood Center, Sunnyvale Community Center and Columbia Middle School in Sunnyvale.			
<b>Agency Description &amp; Address</b>	785 Morse Avenue Sunnyvale, CA 94085 <a href="http://www.sunnyvale.ca.gov">www.sunnyvale.ca.gov</a> Columbia Neighborhood Center (CNC) supports and empowers youth and families so that the children of the community will develop the life skills necessary to be successful in school and beyond. The Centers' priorities are to serve: a) at-risk, limited income Sunnyvale youth as defined by their ability to qualify for Free and Reduced-Price School meals and/or the City's Recreation Scholarship Program, and b) families in Sunnyvale with limited access to basic services. CNC is a partnership between the Sunnyvale Elementary School District, the City of Sunnyvale, non-profit and business organizations. A priority area for CNC's program and service development is residents' physical health and wellness. In Fiscal Year 2023/24, CNC recorded a total of 42,879 participant hours in all programs, services and activities.			
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Columbia Neighborhood Center, 785 Morse Ave., Sunnyvale</li> <li>• Sunnyvale Community Center, 550 E. Remington Drive, Sunnyvale</li> <li>• Columbia Middle School, 739 Morse Ave., Sunnyvale</li> <li>• Various local, state and national parks throughout the Bay Area</li> </ul>			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Two sessions (8-weeks each, 1x/week) of healthy meal kits with all necessary ingredients and instructions</li> <li>• Two seasons (Winter, Spring or Summer) of fitness activity selected by each participant (8 weeks in length, 2x per week or 16-24 hours of activity)</li> <li>• Weekly drop in open and fitness room for Columbia Middle School students during Late Start Day (1x/week for 90 minutes x 36 weeks)</li> <li>• Monthly nature hike in the Bay Area on a Saturday from 9:30 am to 3 pm (1x/month x 9 months)</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds partial salary and benefits for the grant assistant, recreation staff and therapeutic program staff, as well as participant incentives, caterer/recreation fees and administrative overhead.			
<b>FY2027-FY2028 Funding</b>	FY2027 Requested: \$76,585 (\$153,170 over two years)		FY2027 Recommended: \$76,200 (\$152,400 over two years)	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$57,200 FY2026 6-month metrics met: 36%	FY2025 Approved: \$49,000 FY2025 Spent: \$49,000 FY2025 Annual metrics met:100%	FY2024 Approved: \$44,000 FY2024 Spent: \$44,000 FY2024 Annual metrics met: 98%	
<b>FY2027-FY2028 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		127	289
	Services provided		1,085	3,083
	Number of individuals who report consuming at least 3 servings of fruits and vegetables per day		16	44
Participants who report at least a 30-minute weekly increase in moderate to strenuous physical activity as assessed by pre/post survey		70%	80%	



# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## El Camino Health District Population Program Manager

<b>Program Title</b>	El Camino Health District Population Program Manager	<b>Recommended Amount:</b> F/d in Pop Health	
<b>Program Abstract &amp; Target Population</b>	The ECHD Population Health & Prediabetes Initiative is a multi-year, prevention-focused program to reduce the progression of prediabetes among adults by combining community outreach, digital self-management tools, and supportive group-based programming to raise awareness, increase engagement, and promote sustainable lifestyle change.		
<b>Agency Description &amp; Address</b>	2500 Grant Road Mountain View, CA 94040 <a href="http://www.elcaminohealth.org">www.elcaminohealth.org</a> El Camino Health is a nonprofit, community-based health system serving the Silicon Valley region. Through its hospitals, outpatient clinics, and community programs, El Camino Health delivers high-quality, patient-centered care while advancing prevention, wellness, and population health. As part of its stewardship role, El Camino Health works in close partnership with the El Camino Healthcare District to reinvest tax dollars into community benefit initiatives that address priority health needs identified through the Community Health Needs Assessment. These efforts focus on prevention, early intervention, health equity, and long-term improvement in community health outcomes.		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Virtual / digital delivery for individual self-management programs</li> <li>Community partner locations (libraries, community centers, farmers' markets)</li> <li>El Camino Healthcare District-affiliated sites as appropriate</li> </ul>		
<b>Services Funded By Grant</b>	Prediabetes initiative services include: <ul style="list-style-type: none"> <li>Community outreach and engagement events (tabling at farmers' markets, health fairs, partner sites)</li> <li>Online prediabetes risk screenings and health risk assessments</li> <li>Enrollment into a digital Food-as-Medicine / nutrition-focused self-management program with virtual dietitian sessions</li> <li>Group-based nutrition education and peer support activities (pilot phase)</li> <li>School-based education and intervention (design phase)</li> <li>Measurement, evaluation, and reporting infrastructure</li> </ul> Program leadership and execution: The Population Health Program Manager leads the following: <ul style="list-style-type: none"> <li>Community outreach partner coordination</li> <li>Program design and execution oversight for Adult group/social programming to maximize peer support effects and School education/intervention programming</li> <li>All aspects of Measurement and Evaluation, including infrastructure, analyses, reporting, and recommendations to support modifications and/or scaling in FY27 and beyond.</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds salary and benefits for the population health program manager.		
<b>FY2027 Funding</b>	FY2027 Requested: \$230,056	FY2027 Recommended: F/d in Pop Health	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$247,000 FY2026 6-month metrics met: N/A	FY2025 Approved: \$247,000 FY2025 Spent: \$247,000 FY2025 Annual metrics met: 100%	FY2024 Approved: \$189,000 FY2024 Spent: \$80,665 FY2024 Annual metrics met: 0%

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# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## El Camino Health District Population Program Manager

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b><i>FY2027 Proposed Metrics</i></b>	Individuals served	500	1,000
	Services provided	50	100
	Number of individuals who report consuming at least 3 servings of fruits and vegetables per day	5	10
	Participants who complete an online prediabetes risk screener	50%	100%
	Participants who enroll in a virtual dietician coaching service	50%	100%



# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Fresh Approach

<b>Program Title</b>	Culturally Responsive Nutrition Education, Produce Prescriptions, and WIC Outreach	<b>Recommended Amount:</b> \$70,000
<b>Program Abstract &amp; Target Population</b>	Nutrition educators provide culturally relevant nutrition education and cooking workshops, farmers market voucher program, and resources for low-income community members at Columbia Neighborhood Center in Sunnyvale and food pantries. The target population is individuals and families of all ages in households not meeting self-sufficiency standards and living in neighborhoods where access to affordable, nourishing produce is a key need in addressing health disparities. Through the WIC partnership, the program focus will expand to include WIC-enrolled mothers and young children.	
<b>Agency Description &amp; Address</b>	5060 Commercial Circle suite c Concord, CA 94520 <a href="http://www.freshapproach.org">www.freshapproach.org</a> Guided by an emphasis on community engagement—and in collaboration with a wide range of values-aligned partners—Fresh Approach is building more resilient food and farming systems through healthy food access, nutrition education, and urban agriculture. Fresh Approach's three-pronged strategy includes (1) providing food sourced with dignity that reflects cultural preferences for those in urgent need, and expanding choices via financial incentives at traditional and mobile farmers' markets, as well as through farm-fresh food boxes (2) offering nutrition education via the VeggieRx program, which "prescribes" the fruit and vegetable vouchers, and, (3) increasing community participation in climate resilience initiatives by providing resources and education on gardening, composting, and water management. Dignity, choice, and cultural competence are essential pillars that guide all our programmatic design and implementation.	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Sunnyvale Public Library, 665 West Olive Avenue Sunnyvale, CA 94088-3707</li> <li>• Second Harvest of Silicon Valley (food pantries in multiple locations in Sunnyvale and Mountain View)</li> <li>• Urban Village   Sunnyvale Farmers' Market, 121 W Washington Ave, Sunnyvale, CA 94086</li> <li>• City of Sunnyvale   Columbia Neighborhood Center, 785 Morse Ave, Sunnyvale, CA 94085</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• VeggieRx Nutrition &amp; Cooking Workshops: Six 12-week series (8 classes each; 1.5 hrs/each class) delivered online in English, Cantonese, and Spanish using a trauma-informed, culturally responsive curriculum.</li> <li>• WIC-Focused Peer Support: 1-hour follow-up sessions per series; includes dedicated sessions for mothers with young children to reinforce healthy habits and eWIC utilization.</li> <li>• Cooking Demonstrations: 12 in-person sessions at food pantries and community centers to provide hands-on skill-building.</li> <li>• VeggieRx Produce Vouchers: Distribution of \$30 weekly household vouchers for workshop participants (12 weeks) and \$6 vouchers for cooking demo attendees, redeemable at farmers' markets.</li> <li>• eWIC Integration &amp; Outreach: Partnership with Santa Clara County WIC to provide targeted referrals, education on new eWIC card technology, and marketing resources designed to increase redemption rates among low-utilization households.</li> </ul>	

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# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Fresh Approach

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<b>Budget Summary</b>	Full requested amount funds a portion of salary and benefits for a nutrition program manager, marketing & communications manager and hourly community ambassador as well as specific voucher supplies and costs, flyers/outreach materials, travel/mileage, translation services and administrative overhead.			
<b>FY2027 Funding</b>	FY2027 Requested: \$98,693		FY2027 Recommended: \$70,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$50,000 FY2026 6-month metrics met: 86%	FY2025 Approved: \$40,000 FY2025 Spent: \$40,000 FY2025 Annual metrics met: 80%	FY2024 Approved: \$74,000 FY2024 Spent: \$74,000 FY2024 Annual metrics met: 83%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		363	798
	Services provided		663	1,905
	Number of individuals who report consuming at least 3 servings of fruits and vegetables per day		80	236
	Participants who report "I have enough education and peer support that provides me knowledge and resources to improve my health and prevent some disease"		65%	72%
	Participants who report to be connected to ongoing sources of healthy food (e.g., CalFresh/SNAP, food banks) and demonstrate increased knowledge of, and confidence in, using nutrition incentive programs at farmers' markets		70%	85%



# FY2027-FY2028 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Living Classroom – Two Year Application

<b>Program Title</b>	Healthy Gardens, Healthy Minds: School-Based Environmental Education & Nutrition.	<b>Recommended Amount:</b> \$100,000
<b>Program Abstract &amp; Target Population</b>	Program managers and instructors provide school garden-based nutrition and environmental education program serving the Mountain View Whisman School District and Sunnyvale Elementary School District using hands-on, garden-based lessons to promote healthy eating, physical activity among youth.	
<b>Agency Description &amp; Address</b>	<p>183 Hillview Avenue Los Altos, CA 94022 <a href="http://www.living-classroom.org">www.living-classroom.org</a></p> <p>Living Classroom is a nonprofit organization providing hands-on, garden-based environmental and nutrition education in public schools across northern Santa Clara and southern San Mateo counties. Our mission is to inspire children to value the natural world while building healthy eating habits and lifelong connections to nature. We partner with school districts to deliver Common Core and NGSS-aligned science and nutrition lessons during the school day, ensuring equitable access regardless of income, language, or family resources. Educators transform school gardens into outdoor learning laboratories where students plant, harvest, and taste fresh produce while exploring life, earth, and physical sciences. Each year, Living Classroom serves thousands of students, prioritizing communities experiencing health, food access, and environmental inequities.</p>	
<b>Program Delivery Site(s)</b>	<p>Sunnyvale Elementary School District (SESD):</p> <ul style="list-style-type: none"> <li>• Bishop Elementary School, 450 N. Sunnyvale Avenue, Sunnyvale, CA 94085</li> <li>• Ellis Elementary School, 550 E. Olive Avenue, Sunnyvale, CA 94086</li> <li>• Vargas Elementary School (SESD), 1054 Carson Drive, Sunnyvale, CA 94086</li> <li>• Sunnyvale Middle School, 1080 Mango Avenue, Sunnyvale, CA 94087</li> </ul> <p>Mountain View Whisman School District (MVWSD):</p> <ul style="list-style-type: none"> <li>• Jose Antonio Vargas Elementary School, 220 N. Whisman Road, Mountain View, CA 94043</li> <li>• Monta Loma Elementary School, 460 Monta Loma Drive, Mountain View, CA 94043</li> <li>• Mariano Castro Elementary School, 850 N. California Street, Mountain View, CA 94041</li> <li>• Gabriela Mistral Elementary School, 505 Escuela Avenue, Mountain View, CA 94040</li> <li>• Benjamin Bubb Elementary School, 525 Hans Avenue, Mountain View, CA 94040</li> <li>• Amy Imai Elementary School, 253 Martens Avenue, Mountain View, CA 94040</li> <li>• Landels Elementary School, 115 W. Dana Street, Mountain View, CA 94041</li> <li>• Theuerkauf Elementary School, 1625 San Luis Avenue, Mountain View, CA 94043</li> <li>• Stevenson Elementary School, 750 San Pierre Way, Mountain View, CA 94043</li> <li>• Graham Middle School, 1175 Castro Street, Mountain View, CA 94040</li> <li>• Crittenden Middle School, 1701 Rock Street, Mountain View, CA 94043</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Seasonal garden-based nutrition and science lessons delivered during the school day</li> <li>• Planting, harvesting, preparing fruit and vegetable dishes and tasting integrated into lessons</li> <li>• Community science and observation activities in school gardens (ie. pollinator observation and data)</li> <li>• Teacher coordination and lesson scheduling support and evaluation</li> <li>• Garden maintenance to ensure safe, accessible learning environments</li> </ul>	

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# FY2027-FY2028 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Living Classroom

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<b>Budget Summary</b>	Full requested amount funds partial salary and benefits for program managers, materials managers, instructors and garden managers, as well as office supplies, lesson kits, garden supplies and administrative overhead.			
<b>FY2027-FY2028 Funding</b>	FY2027 Requested: \$128,250 (\$256,000 over two years)	FY2027 Recommended: \$100,000 (\$200,000 over two years)		
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$67,000 FY2026 6-month metrics met: 100%	FY2025 Approved: \$60,000 FY2025 Spent: \$60,000 FY2025 Annual metrics met: 88%	FY2024 Approved: \$60,000 FY2024 Spent: \$60,000 FY2024 Annual metrics met: 86%	
<b>FY2027-FY2028 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		3,500	5,700
	Services provided		2,800	4,800
	Number of individuals who report consuming at least 3 servings of fruits and vegetables per day		750	1,900
	Students who report increased willingness to eat fruits and vegetables after program participation. Need to have funds to provide surveys and collect data		30%	70%
Percentage of teachers surveyed rating Living Classroom lessons a "4" or above (on a five-point scale)		30%	80%	

# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Playworks, Northern California

<b>Program Title</b>	Playworks, Sunnyvale and Mountain View	<b>Recommended Amount:</b> \$270,000
<b>Program Abstract &amp; Target Population</b>	<p>Program coordinators, site specialists, and a site coordinator lead physical activity and positive school climate program at 8 Sunnyvale School District elementary schools for grades K-5, with an average free or reduced lunch program rate of 32% and 80% who identify as students of color. Expanding programming to include 2 under-resourced elementary schools for grades K-5 in the Mountain View Whisman School District - 90% of students identify as people of color, have an average Free and Reduced Lunch (FRL) rate of 66%, and more than half are English language learners.</p>	
<b>Agency Description &amp; Address</b>	<p>638 3rd Street Oakland, CA 946073551 <a href="https://www.playworks.org/northern-california/">https://www.playworks.org/northern-california/</a></p> <p>Playworks is the leading national nonprofit leveraging the power of play to help children build healthy bodies and develop critical social and emotional skills in the classroom, on the playground, and throughout their communities. Our evidence based programs transform school recreational spaces into safe and inclusive environments that increase physical activity, reduce conflict, and strengthen school culture. Guided by our vision that every child in America will one day have access to safe, fun, healthy play every day, our mission is to improve the health and well being of children by expanding access to meaningful and developmentally rich play opportunities.</p>	
<b>Program Delivery Site(s)</b>	<p>All schools where services will be delivered are located in the Sunnyvale Elementary School District and Mountain View Whisman School District. They are as follows:</p> <ul style="list-style-type: none"> <li>• Bishop Elementary, 450 N. Sunnyvale Ave., Sunnyvale, CA</li> <li>• Cherry Chase Elementary- 1138 Heatherstone Way, Sunnyvale, CA</li> <li>• Cumberland Elementary-824 Cumberland Dr., Sunnyvale, CA</li> <li>• Ellis Elementary-550 E. Olive Ave., Sunnyvale, CA</li> <li>• Fairwood Explorer-1110 Fairwood Ave., Sunnyvale, CA</li> <li>• Lakewood Tech EQ Elementary- 750 Lakechime Dr., Sunnyvale, CA</li> <li>• San Miguel Elementary - 777 San Miguel Ave., Sunnyvale, CA</li> <li>• Vargas Elementary – 1054 Carson Dr., Sunnyvale, CA</li> <li>• Mariano Castro Elementary–500 Toft St, Mountain View, CA 94041</li> <li>• Edith Landels- 115 W. Dana St. Mountain View, CA 94041</li> <li>• Gabriela Mistral Elementary– 505 Escuela Ave, Mountain View, CA 94041</li> <li>• Jose Antonio Vargas Elementary-220 North Whisman, Mountain View, CA 94043</li> </ul>	

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# FY2027 Diabetes & Obesity Application Summary



## Playworks, Northern California

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<p><b>Services Funded By Grant</b></p>	<p>Playworks will provide the following services to eight Sunnyvale Elementary Schools and four Mountain View schools, including two additional Mountain View sites:</p> <ul style="list-style-type: none"> <li>• Recess facilitation, in which Playworks staff create a safe, inclusive, and physically active playground for 30–45 minutes every school day, reinforcing positive behavior and engagement.</li> <li>• Junior Coach Leadership Program, where upper-grade students support peer-led recess and participate in leadership development weekly (Coach), bi-weekly (Relay), or monthly (TeamUp).</li> <li>• Class Game Time, with Playworks staff leading classroom-based play and skill-building sessions at least once per month for 30–45 minutes.</li> <li>• Enhanced professional development for school staff, including yard duty supervisors, delivered through 45–90 minute trainings and ongoing coaching, strengthening adult capacity to consistently support healthy play and physical activity.</li> <li>• Individualized training and capacity-building for after-school providers, including YMCA staff in Mountain View Whisman School District schools and, as appropriate, after-school partners at participating Sunnyvale schools, tailored to site-specific needs and schedules.</li> </ul>		
<p><b>Budget Summary</b></p>	<p>Full requested amount funds partial salaries for multiple Program Site Staff, Program Manager, Director of Programs, Manager of Partnership and Trainer of Partnership as well as some funds for agency benefits.</p>		
<p><b>FY2027 Funding</b></p>	<p>FY2027 Requested: \$322,441</p>		<p>FY2027 Recommended: \$270,000</p>
<p><b>Funding History &amp; Metric Performance</b></p>	<p>FY2026 FY2026 Approved: \$228,800 FY2026 6-month metrics met: 99%</p>	<p>FY2025 FY2025 Approved: \$200,000 FY2025 Spent: \$200,000 FY2025 Annual metrics met: 99%</p>	<p>FY2024 FY2024 Approved: \$200,000 FY2024 Spent: \$200,000 FY2024 Annual metrics met: 100%</p>
<p><b>FY2027 Dual Funding</b></p>	<p>FY2027 Requested: \$42,228</p>		<p>FY2027 Recommended: \$40,000</p>
<p><b>Dual Funding History &amp; Metric Performance</b></p>	<p>FY2026 FY2026 Approved: \$40,000 FY2026 6-month metrics met: 100%</p>	<p>FY2025 FY2025 Approved: \$40,000 FY2025 Spent: \$40,000 FY2025 Annual metrics met: 100%</p>	<p>FY2024 FY2024 Approved: \$40,000 FY2024 Spent: \$40,000 FY2024 Annual metrics met: 99%</p>
<p><b>FY2027 Proposed Metrics</b></p>	<p><b>Metrics</b></p> <p>Individuals served</p> <p>Services provided</p> <p>Number of individuals who report 150 minutes or more of physical activity per week</p> <p>Percent of educators who report that students receive 30 minutes or more of physical activity at recess every day (150 minutes a week)</p> <p>% of educators report that Playworks helps the school create supportive learning environments</p>	<p><b>6-month Target</b></p> <p>5,600</p> <p>11,200</p> <p>5,600</p> <p>N/A</p> <p>N/A</p>	<p><b>Annual Target</b></p> <p>5,600</p> <p>11,200</p> <p>5,600</p> <p>95%</p> <p>94%</p>

# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Roots Community Health

<b>Program Title</b>	Improving Diabetes and Obesity Health Outcomes in the El Camino Health District Community	<b>Recommended Amount:</b> \$70,000	
<b>Program Abstract &amp; Target Population</b>	Clinical staff provide diabetes and obesity screenings, disease management, care navigation, education and awareness activities to primarily benefit Medi-Cal insured, uninsured, and low-income African American adults, particularly those with poorly controlled diabetes, obesity, and elevated risk factors.		
<b>Agency Description &amp; Address</b>	7272 MacArthur Boulevard Oakland, CA 94605 <a href="http://www.rootscommunityhealth.org">www.rootscommunityhealth.org</a> Founded in 2008, Roots Community Health Center advances health equity by uplifting communities impacted by systemic racism and poverty. Originally established to address disproportionate health burdens in Black communities, Roots now serves Black, Indigenous, and other communities of color across Alameda and Santa Clara counties. Our Whole Health model integrates culturally responsive primary and behavioral healthcare with care navigation, workforce development, housing support, and prevention services to address both clinical needs and social drivers of health. Serving more than 10,000 individuals annually, Roots delivers community-led, data-informed solutions that improve access, health outcomes, and long-term community well-being.		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Roots South Bay Clinic - 1898 The Alameda, Suite B, San Jose, Ca 95126</li> <li>• Cuesta Park - 615 Cuesta Drive, Mountain View, Ca 94040</li> <li>• YMCA Mountain View - 2400 Grant Road, Mountain View, Ca 94040</li> </ul>		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Participate in community-based A1C diabetes screenings, including on-site risk assessments and referrals, when applicable at large community events (3-4 hours each), serving a total 100 adults annually.</li> <li>• Bi-weekly 90 minute group nutrition education sessions (26 annually) designed by a Registered Nurse and led by Clinical Programs team.</li> <li>• Monthly 60 minute exercise classes (12 annually), offered in-person, facilitated by Clinical Program Specialists.</li> <li>• Individual follow-up and care navigation for high-risk participants (minimum 2 contacts per participant over 6 months).</li> <li>• Targeted patient re-engagement outreach (phone/text) for overdue diabetes care (ongoing; minimum 10 high-risk patients per cycle).</li> <li>• Social media and culturally tailored health promotion campaigns (quarterly messaging pushes).</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds partial salary and benefits for a clinical program specialist, health navigator, registered nurse, as well as A1C medical supplies, continuous glucose monitors materials and other outreach supplies, staff laptops and administrative overhead.		
<b>FY2027 Funding</b>	FY2027 Requested: \$96,044	FY2027 Recommended: \$70,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$70,000 FY2026 6-month metrics met: 40%	New in FY2026	New in FY2026

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# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Roots Community Health

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<b>FY2027 Dual Funding</b>	FY2027 Requested: \$30,000		FY2027 Recommended: DNF	
<b>Dual Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	New in FY2027		New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		75	150
	Services provided		90	180
	Number of individuals with one or more improved biometrics (e.g., BMI, weight, and/or A1c)		15	30
	Participants attending at least one Walking Group session will demonstrate increased weekly physical activity within 6 months of enrollment.		45%	90%
	Participants in the Walking Group Program will demonstrate improved social connectedness and reduced social isolation within 6 months of enrollment.		38%	75%



# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Silicon Valley Bicycle Coalition

<b>Program Title</b>	Bike to Health	<b>Recommended Amount:</b> \$40,000
<b>Program Abstract &amp; Target Population</b>	The Bike to Health program offers monthly community rides and proposes adding a new Ambassador training initiative to bike safety education, health and nutrition training, and supportive resources. Services are delivered by certified leaders and SVBC staff, with funding supporting program operations, recruitment, and the development of Ambassador-led activities to engage and empower community members.	
<b>Agency Description &amp; Address</b>	PO Box 1927 San Jose, CA 95109 <a href="http://www.bikesiliconvalley.org">www.bikesiliconvalley.org</a> Silicon Valley Bicycle Coalition (SVBC) was incorporated as a 501(c)(3) in 1993 to create a community that values, includes, and encourages bicycling for all purposes for all people in Santa Clara and San Mateo Counties. SVBC builds healthier and more just communities by making bicycling safe and accessible for everyone. We work with public agencies, non-profit organizations, business partners, and community members to reach the overarching goal to increase the number and diversity of people using bicycles for everyday transportation. The intention behind this is to address many of our society's most pressing problems, particularly human health, as well as mental/emotional health, social isolation, and civic engagement.	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Mountain View Transit Center - 650 W Evelyn Ave. Mountain View, CA 94041</li> <li>• Plaza del Sol, Sunnyvale - 200 W Evelyn Ave, Sunnyvale, CA 94086</li> <li>• Eagle Park - 650 Franklin St, Mountain View, CA 94041</li> <li>• Cuesta Park - 615 Cuesta Dr, Mountain View, CA 94040</li> <li>• De Anza Park - 1150 Lime Dr, Sunnyvale, CA 94087</li> <li>• Living Classroom schools in Mountain View: Monta Loma, Crittendenn and Theuerkauf - P.O. Box 4121, Los Altos, CA 94024</li> <li>• Start locations of group rides need to be transit-friendly and nearby to restrooms, water, and a table for refreshments and paperwork. Program location can also be determined pending community partner interest. In 2026-27 we plan to develop partnerships with the YMCA and some area CBOs.</li> </ul>	
<b>Services Funded By Grant</b>	8 to 10 events of 2 – 4 hours in duration, with the following at each event <ul style="list-style-type: none"> <li>• Bike safety check</li> <li>• Helmet fit check</li> <li>• Education about safety during a group ride and on urban streets</li> <li>• Supportive and encouraging environment to learn and improve in biking for more active lifestyles</li> <li>• Bike to Health Ambassadors Program</li> <li>• Education on health, nutrition, exercise and wellbeing</li> <li>• Supportive environment to engage with biking and health more and grow a health focused community</li> </ul>	
<b>Budget Summary</b>	Funding will support program oversight by the Deputy Director, dedicated management and coordination by the Program Manager, and event support from certified instructors. Funding will also support Ambassador training, including stipends to encourage participation and resources for course development, thereby expanding the Bike to Health program's reach and accessibility.	

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# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## Silicon Valley Bicycle Coalition

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<b>FY2027 Funding</b>	FY2027 Requested: \$45,000		FY2027 Recommended: \$40,000	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	FY2026 Approved: \$30,000 FY2026 6-month metrics met:100%		FY2025 Approved: \$20,000 FY2025 Spent: \$20,000 FY2025 Annual metrics met:100%	
<b>FY2027 Proposed Metrics</b>			FY2024	
			FY2024 Approved: \$20,000 FY2024 Spent: \$20,000 FY2024 Annual metrics met: 74%	
	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		120	270
	Services provided		125	350
Number of individuals who report 150 minutes or more of physical activity per week		60	140	
Participants who report at least 150 minutes or more of weekly physical activity as assessed by registration questionnaire and post event survey		60%	75%	



# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## South Asian Heart Center

<b>Program Title</b>	AIM to Prevent	<b>Recommended Amount:</b> \$330,000
<b>Program Abstract &amp; Target Population</b>	Executive director, health educator, health coach coordinator, and administrative/participant relations coordinator provide heart disease and diabetes prevention programs featuring health assessments, education, and health coaching provided virtually and at El Camino Health - Mountain View.	
<b>Agency Description &amp; Address</b>	2490 Hospital Drive Suite 302 Mountain View, CA 94040 <a href="http://www.southasianheartcenter.org">www.southasianheartcenter.org</a> The South Asian Heart Center, a non-profit since 2006, aims to reduce the incidence of diabetes and heart attacks in Indians and South Asians through culturally tailored, evidence-based screening, education, and health coaching prevention services. This group faces higher, earlier, and more severe disease despite lacking the traditional risk factors. The AIM to Prevent™ program offers risk assessments, lifestyle counseling, and health coaching to thousands. STOP-D™, a CDC Full Plus recognized program, prevents and halts diabetes progression with targeted lifestyle and behavioral interventions.	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>We deliver services directly to our participant clients from our Mountain View office, through online workshops, video consultations, and telehealth coaching sessions.                             <ul style="list-style-type: none"> <li>Mountain View: 2490 Hospital Drive Suite #302, Mountain View, CA 94040</li> </ul> </li> </ul>	
<b>Services Funded By Grant</b>	Seminars: <ul style="list-style-type: none"> <li>Health Fairs/Talks: 90-360min, 2-4/month</li> <li>Community Huddles: 90min, 8-10/year</li> <li>4 MEDS workshops (Meditation, Exercise, Diet, and Sleep): 90min, 1/month each</li> <li>Intermittent and Conscious Eating workshop: 75min, on demand</li> <li>Maternal Child Health Nutrition and Wellness workshops: 16/year</li> <li>Program Orientations: 20-22/year</li> </ul> AIM to Prevent/STOP-D Program: <ul style="list-style-type: none"> <li>Onboarding: 20min, 1/participant</li> <li>Biometric Assessment: 10min, 1-12/participant</li> <li>Health Risk Assessment: 40min, 2/participant</li> <li>Online assessment/intake: 1/participant</li> <li>Results and Recommendations: 40min, 1-2 sessions/participant</li> <li>Health Coaching: 40min, 1-18/participant</li> <li>Yearly Checkups: 40min, 1/participant anniversary</li> <li>STOP-D/WellMET cohorts: 4-5/year with 10-20 participants each, 22 workshops/cohort</li> <li>Motivational Newsletters: weekly/participant</li> <li>SLIMFIT Consultation: 60min, bi-weekly for 12 weeks/participant</li> <li>CGM Coaching: 20min, 2-3 sessions/participant</li> <li>Personalized Diet and Nutrition Assessment: 60min, 1-2 sessions/participant</li> <li>Nutrition Coaching: 30min/participant</li> <li>Lifestyle Medicine Consultation: 60min/participant</li> <li>Clinical Consults: 30min/participant</li> <li>Specialized Health Coaching: 30min/participant as needed</li> <li>Laboratory testing: 30min/participant</li> <li>Coronary CT Scan calcium score: 30min/participant</li> <li>Physician Education: 1-2 60min sessions</li> <li>eNewsletters: 8-10/year</li> </ul>	

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# FY2027 Diabetes & Obesity Application Summary



Diabetes & Obesity

## South Asian Heart Center

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<b>Budget Summary</b>	Full requested amount funds partial staff time for the executive director, health educator, health coach coordinator, administrative/participant relations coordinator, and program supplies.			
<b>FY2027 Funding</b>	FY2027 Requested: \$380,000	FY2027 Recommended: \$330,000		
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$310,000 FY2026 6-month metrics met: 100%	FY2025 Approved: \$310,000 FY2025 Spent: \$310,000 FY2025 Annual metrics met: 97%	FY2024 Approved: \$310,000 FY2024 Spent: \$310,000 FY2024 Annual metrics met: 94%	
<b>FY2027 Dual Funding</b>	FY2027 Requested: \$60,000	FY2027 Recommended: \$60,000		
<b>Dual Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$60,000 FY2026 6-month metrics met: 100%	FY2025 Approved: \$60,000 FY2025 Spent: \$60,000 FY2025 Annual metrics met: 97%	FY2024 Approved: \$50,000 FY2024 Spent: \$50,000 FY2024 Annual metrics met: 94%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		274	569
	Services provided		1,231	2,519
	Number of individuals who report 150 minutes or more of physical activity per week		75	155
	Percent change in self-reported levels of physical activity		10%	10%
	Percent change in self-reported average levels of vegetable consumption		20%	20%



# FY2027-FY2028 Diabetes & Obesity Application Summary



Diabetes & Obesity

## YMCA of Silicon Valley – Two Year Application

<b>Program Title</b>	YMCA Summer Camp	<b>Recommended Amount:</b> \$95,000
<b>Program Abstract &amp; Target Population</b>	Camp leaders provide support to bridge the opportunity gap during the summer through quality enrichment activities, free healthy meals/snacks, daily physical exercise, nutrition education, socio-emotional support, safe spaces for youth, and providing financial assistance to ensure access for low-income families at the El Camino YMCA and Northwest YMCAs, two branches of the YMCA of Silicon Valley serving Mountain View, Sunnyvale, Los Altos and Cupertino, and will be located at five school sites: Stevens Creek, Almond, Vargas, West Valley and Oak elementary/middle schools.	
<b>Agency Description &amp; Address</b>	550 South Winchester Boulevard, Suite 250 San Jose, CA 95128 <a href="http://www.ymcasv.org">www.ymcasv.org</a> As one of the largest nonprofits in Silicon Valley, YMCA of Silicon Valley serves more than 167,000 individuals annually from communities that span from Gilroy to Redwood City. Our locations include 10 YMCA health and wellness branch facilities and YMCA Camp Campbell, a wilderness resident camp in the Santa Cruz Mountains. In addition, we have a presence in more than 300 schools and partner agencies throughout the region, providing childcare, after school programs, summer camps, food distribution, health and fitness activities, and initiatives to engage adults with youth for positive experiences. The Y serves people of all backgrounds, ages, capabilities, and income levels, providing program subsidy and financial assistance to those in need.	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Stevens Creek Elementary School, Cupertino Union School District, 10300 Ainsworth Dr, Cupertino, CA 95014</li> <li>• Almond Elementary School, Los Altos School District, 550 Almond Ave., Los Altos CA 94022</li> <li>• Jose Antonio Vargas Elementary School, Mountain View Whisman School District, 220 N. Whisman Rd., Mountain View, CA 94043</li> <li>• West Valley Elementary, Cupertino Union School District, 1635 Belleville Way., Sunnyvale, CA 94087</li> <li>• Oak Elementary, Los Altos School District, 1501 Oak Ave., Los Altos, CA 94024</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Each participant engages in a minimum of 60 minutes of structured moderate to vigorous activity daily</li> <li>• Healthy Lifestyle and Nutrition Education activities and lessons provided weekly</li> <li>• At least 1 serving of fresh fruits/vegetables provided to each participant, daily</li> <li>• Financial assistance provided for all qualified families for up to 9 weeks.</li> <li>• The Y provides care from 8:00 am to 5:00 pm, M-F. The regular camp program starts at 9am and concludes at 4pm. Extended care is provided before and after camp at no additional cost to families.</li> <li>• Each of the following components is built into every one of our camps: Physical Activity and Fitness; Healthy Meals/Snacks; Healthy Lifestyle and Nutrition Education; Caring Adult Role Models; Social and Emotional Learning (SEL) and Literacy Skills/Reading for Pleasure.</li> </ul>	
<b>Budget Summary</b>	Full requested amount funds a portion of salary and benefits for a camp leader, associate executive director and professional development training with Playworks.	

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# FY2027-FY2028 Diabetes & Obesity Application Summary



Diabetes & Obesity

## YMCA of Silicon Valley

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<b>FY2027-FY2028 Funding</b>	FY2027 Requested: \$104,188 (\$208,376 over two years)		FY2027 Recommended: \$95,000 (\$190,000 over two years)	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$82,600 FY2026 6-month metrics met: 94%	FY2025 Approved: \$80,000 FY2025 Spent: \$80,000 FY2025 Annual metrics met: 98%	FY2024 Approved: \$80,000 FY2024 Spent: \$80,000 FY2024 Annual metrics met: 100%	
<b>FY2027-FY2028 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		370	600
	Services provided		8,214	13,600
	Number of individuals who report 150 minutes or more of physical activity per week		296	480
	Individuals who report their child increased physical activity by 30 minutes/week as compared to physical activity level prior to attending YMCA Summer Camp		90%	90%



# FY2027 Chronic Conditions Application Summary



**Chronic Conditions**  
(Other than  
Diabetes & Obesity)

## Breathe California of the Bay Area

<b>Program Title</b>	Seniors Breathe Easy	<b>Recommended Amount:</b> \$28,800
<b>Program Abstract &amp; Target Population</b>	Health educator, community outreach specialist, and program directors provide workshops, screenings, and trainings targeting low-income, older adults 65+, with respiratory conditions and their caregivers located at community locations, seniors' homes, senior centers, and virtually across ECHD service area.	
<b>Agency Description &amp; Address</b>	<p>1469 Park Ave San Jose, CA 95126 <a href="https://lungsrus.org/">https://lungsrus.org/</a></p> <p>Breathe California of the Bay Area, Golden Gate, and Central Coast is a 113-year-old community-based, voluntary 501(c) 3 non-profit that is committed to achieving clean air and healthy lungs. Our Mission: As the local Clean Air and Healthy Lungs Leader, Breathe California fights lung disease in all its forms and works with its communities to promote lung health. Goals: tobacco-free communities, healthy air quality, reduced lung diseases. We serve over 40,000 individuals per year with programs in health education, health policy and research, focusing on populations with health disparities. COVID, COPD, and RSV, respiratory diseases that affect seniors most seriously, and the greater recognition of the importance of building health equity, make Seniors Breathe Easy vital to the health of the ECHD community of seniors.</p>	
<b>Program Delivery Site(s)</b>	<p>Breathe California will continue to provide services to multiple locations throughout the ECHD, client homes, and virtually.</p> <ul style="list-style-type: none"> <li>• We currently have a formal partnership with the City of Mountain View Senior Center, which serves over 300 individuals each day. They are located at 266 Escuela Avenue in Mountain View.</li> <li>• The India Center (21251 Stevens Creek Blvd, Cupertino)</li> <li>• Life's Garden (450 Old San Francisco Road, Sunnyvale)</li> <li>• Santa Clara County Library District (13 S. San Antonio Road, Los Altos)</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Health screenings for lung health (spirometry), blood pressure (sphygmomanometer), and oxygen saturation (oximetry)</li> <li>• Health education presentations on a variety of health and wellness topics</li> <li>• Breathing exercise instruction for increased energy and feelings of wellness (30 minutes plus pre-instructions and post-discussion)</li> <li>• In-home assessments for respiratory and falling hazards (1-2 hours) using EPA respiratory checklist and Stanford falls checklist, plus follow-up</li> <li>• Tobacco cessation assistance by telephone, in person consultation, or group sessions (1-3 sessions, 1-3 hours total)</li> <li>• Multi-lingual educational materials on many senior health issues, especially respiratory health and air quality needs</li> <li>• Public Information Media Campaigns to encourage vaccinations (COVID, influenza, pneumonia, RSV) for this high-risk population, and NEW campaign to encourage lung cancer screening</li> <li>• Information and referral on additional health topics</li> <li>• Caregiver education, including NEW outreach to conduct training of caregivers in skilled nursing facilities.</li> </ul>	
<b>Budget Summary</b>	Full requested amount funds partial salaries and benefits for health educator, director of programs, communications director, and community outreach specialist, and intern stipends, communications costs, mileage, and program support costs.	

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# FY2027 Chronic Conditions Application Summary



**Chronic Conditions**  
(Other than  
Diabetes & Obesity)

## Breathe California of the Bay Area

[Continued from previous page]

<b>FY2027 Funding</b>	FY2027 Requested: \$40,000		FY2027 Recommended: \$28,800	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	FY2026 Approved: \$28,000 FY2026 6-month metrics met:100%		FY2025 Approved: \$28,000 FY2025 Spent: \$28,000 FY2025 Annual metrics met:100%	
<b>FY2027 Proposed Metrics</b>			<b>6-month Target</b>	<b>Annual Target</b>
	<b>Metrics</b>			
	Individuals served		200	1,120
	Services provided		600	1,800
	Number of individuals completing one or more health screenings		150	400
	70% of senior adult individuals who attend a breathing exercise session will express feeling more energetic and relaxed afterward.		60%	70%
50% % of senior adults who get respiratory/fall hazard assessments will make changes to reduce hazards.		50%	50%	



# FY2027 Chronic Conditions Application Summary



**Chronic Conditions**  
(Other than  
Diabetes & Obesity)

## Cancer CAREpoint

<b>Program Title</b>	Cancer CAREpoint Chronic Disease Management & Wellness Program	<b>Recommended Amount:</b> \$15,000	
<b>Program Abstract &amp; Target Population</b>	Licensed therapists and certified or licensed wellness practitioners provide behavioral health services and evidence-based interventions that strengthen coping skills, resilience, and self-management to individuals living with cancer in the El Camino Healthcare District.		
<b>Agency Description &amp; Address</b>	2512 Samaritan Court San Jose, CA 95124 <a href="http://www.cancercarepoint.org">www.cancercarepoint.org</a> Cancer CAREpoint is a nonprofit dedicated to improving the lives of Bay Area residents impacted by cancer. We provide free, non-medical, personalized support services for patients, survivors, families, and caregivers, regardless of cancer type or treatment location. Our programs include counseling, support groups, nutrition and exercise classes, wigs, emergency financial assistance, and caregiver resources. By addressing the emotional, physical, and practical challenges of cancer, we ensure that no one faces the journey alone. Through strong partnerships with healthcare providers like El Camino Health, we extend our reach to serve more individuals in need. With a commitment to compassion and community, Cancer CAREpoint empowers clients with the support and resources they need to navigate cancer with dignity and hope.		
<b>Program Delivery Site(s)</b>	Services are delivered at our Resource Center (2512 Samaritan Ct. Ste. A, San Jose) or online through our HIPAA-compliant Zoom account.		
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Comprehensive biopsychosocial assessment (60–90 minutes) conducted by a licensed therapist</li> <li>• Individual therapy sessions (45–60 minutes; average 6–8 sessions per client)</li> <li>• Case management sessions (as needed)</li> <li>• Weekly support groups (90 minutes)</li> <li>• Nutrition education workshops (monthly)</li> <li>• Mindfulness-based stress reduction classes (weekly)</li> <li>• Expressive arts therapy groups (ongoing series)</li> <li>• Services are delivered year-round.</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds partial salary for a licensed therapist and partial practitioner fees to support certified or licensed wellness practitioners.		
<b>FY2027 Funding</b>	FY2027 Requested: \$15,000	FY2027 Recommended: \$15,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	New program in FY2027	New program in FY2027	New program in FY2027

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# FY2027 Chronic Conditions Application Summary



**Chronic Conditions**  
(Other than  
Diabetes & Obesity)

## Cancer CAREpoint

[Continued from previous page]

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b>FY2027 Proposed Metrics</b>	Individuals served	34	68
	Services provided	399	798
	Number of individuals who demonstrate improved self-management through self-report or biometric indicators (e.g., blood pressure, A1C, etc.)	34	68
	Percentage of wellness and movement class participants who report at least a 30-minute increase in moderate to strenuous physical activity per week, as measured by pre- and post-program self-assessment surveys.	80%	80%
	Percentage of therapy clients who report at least a 3-point improvement in overall quality of life on a 10-point Likert scale from intake to discharge.	80%	80%



# FY2027 Chronic Conditions Application Summary



**Chronic Conditions**  
(Other than  
Diabetes & Obesity)

## Caring Minds

<b>Program Title</b>	Mind Forward	<b>Recommended Amount:</b> \$30,000
<b>Program Abstract &amp; Target Population</b>	<p>Mind Forward is a culturally tailored dementia prevention program for Cantonese-speaking adults aged 40 and above, focusing on reducing 14 evidence-based modifiable risk factors for cognitive decline through structured education and SMART goal-setting. Delivered in Cantonese by trained health educators and community leaders, the program addresses language barriers and cultural stigma by combining didactic instruction, small-group discussions, and standardized materials to promote measurable improvements in physical, cognitive, and social health behaviors.</p>	
<b>Agency Description &amp; Address</b>	<p>1970 Byron Street, Palo Alto, CA 94301  <a href="http://www.caringmindsalliance.org">www.caringmindsalliance.org</a></p> <p>Caring Minds Alliance is a community-based nonprofit organization dedicated to promoting dementia prevention and lifelong cognitive health through evidence-based education and lifestyle interventions. Grounded in findings from the 2024 Lancet Commission on dementia prevention, we focus on raising awareness of 14 modifiable risk factors linked to cognitive decline. Our structured, multi-session workshops are designed for community members, including Chinese-speaking audiences, and combine accessible educational presentations with interactive small-group coaching. Participants are supported by trained facilitators in developing personalized SMART goals to reduce risk factors through sustainable lifestyle changes. Through culturally and linguistically responsive programming, Caring Minds empowers individuals to take proactive steps toward protecting brain health and strengthening overall well-being across the lifespan.</p>	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Program services will be delivered at community-based partner locations within Santa Clara County, with specific sites to be confirmed. We are currently in discussion with local Chinese-speaking faith-based organizations regarding space use. Finalized partner sites will be confirmed prior to program implementation.</li> </ul>	
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>• Development and finalization of a standardized Leader Guide to ensure consistent facilitation across six structured workshop sessions</li> <li>• Development and finalization of a culturally tailored Participant Workbook to support learning, goal-setting, and post-session reflection</li> <li>• Six 2-hour Cantonese-language Mind Forward workshops delivered weekly, combining didactic education and small-group SMART goal coaching</li> <li>• Facilitated small-group discussions during each session to support behavioral modification related to dementia risk reduction</li> <li>• Administration of pre- and post-program assessments to measure changes in awareness of modifiable dementia risk factors and confidence in lifestyle management</li> <li>• Collection of structured participant and facilitator feedback following completion of the six-session cohort to inform ongoing quality improvement</li> </ul>	
<b>Budget Summary</b>	<p>Full requested amount funds contracted Program Coordinator and contracted Evaluation and Data Support consultant over 12 months, covering participant recruitment, scheduling, facilitator management, assessment supervision, grant reporting, and financial monitoring. Non-personnel costs cover supplies such as leader guides, participant workbooks, outreach, and health assessments, as well as administrative overhead.</p>	

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# FY2027 Chronic Conditions Application Summary



**Chronic Conditions**  
(Other than  
Diabetes & Obesity)

## Caring Minds

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<b>FY2027 Funding</b>	FY2027 Requested: \$36,500		FY2027 Recommended: \$30,000	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	New in FY2027		New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		50	100
	Services provided		290	580
	Number of individuals who demonstrate improved self-management through self-report or biometric indicators (e.g., blood pressure, A1C, etc.)		40	80
	Percentage of participants who engage in at least 150 minutes of moderate intensity exercises on a weekly basis, based on pre- and post- workshop assessments		50%	50%
	Percentage of individuals who within 6-12 months following completion of the Mind Forward workshop has a physical examination done which includes blood pressure (BP), cholesterol (lipid profile) and HgbA1C measurements, as compared to baseline screening rates prior to workshop participation.		40%	45%



# FY2027 Chronic Conditions Application Summary



**Chronic Conditions**  
(Other than  
Diabetes & Obesity)

## Creative Learning Foundation

<b>Program Title</b>	Hearing Health Education Program	<b>Recommended Amount:</b> DNF		
<b>Program Abstract &amp; Target Population</b>	The Hearing Health Education increases hearing health awareness and access to care for low-income, limited-English proficient Chinese seniors in the local community. Fluent health educators deliver workshops, conduct non-clinical hearing screenings, and provide referrals to appropriate healthcare providers at trusted community sites. The program uses a peer-to-peer health advocacy model to effectively connect underserved seniors with needed resources, without providing medical diagnoses.			
<b>Agency Description &amp; Address</b>	441 De Guigne Drive, Sunnyvale, CA 94085 <a href="https://www.clfus.org/">https://www.clfus.org/</a> The Creative Learning Foundation (CLF) is a community-based organization dedicated to promoting lifelong learning and healthy living through creative educational opportunities. Our mission is to foster a harmonious and healthy community by bridging linguistic and cultural gaps. CLF specializes in delivering bilingual (English/Chinese) seminars and workshops that empower community members—particularly underserved seniors—to acquire practical knowledge for better well-being. By utilizing trusted local spaces like libraries and churches, we provide accessible resource navigation and education. Our current focus is addressing health disparities, ensuring that isolated individuals lead more informed, connected, and healthy lives.			
<b>Program Delivery Site(s)</b>	Public Libraries <ul style="list-style-type: none"> <li>Sunnyvale Public Library – 665 W Olive Ave, Sunnyvale</li> <li>Mountain View Public Library – 585 Franklin St, Mountain View</li> <li>Cupertino Library – 10800 Torre Ave, Cupertino</li> <li>Los Altos Library – 13 S San Antonio Rd, Los Altos, CA 94022</li> </ul> Chinese Churches (examples) <ul style="list-style-type: none"> <li>Canaan Taiwanese Christian Church – 445 Bernardo Ave, Sunnyvale</li> <li>Home of Christ in Cupertino – 10340 S De Anza Blvd, Cupertino</li> </ul>			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>1.5-hour hearing health educational workshops</li> <li>30-minute non-clinical hearing screenings</li> <li>Bilingual (English/Mandarin/Cantonese) educational materials)</li> <li>Referrals to primary care physicians, ENT specialists, and licensed audiologists</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds a bilingual Project Coordinator/Health Educator, a Program Assistant, and peer volunteers to deliver workshops, conduct screenings, manage logistics, and provide outreach. Non-personnel costs include transportation stipends, educational materials, workshop refreshments, outreach supplies, hearing education equipment, program evaluation, a contingency fund, and administrative overhead.			
<b>FY2027 Funding</b>	FY2027 Requested: \$7,160	FY2027 Recommended: DNF		
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New in FY2027	New in FY2027	New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		60	120
	Services provided		60	120
Number of individuals completing one or more health screenings		12	24	



# FY2027 Chronic Conditions Application Summary



**Chronic Conditions**  
(Other than  
Diabetes & Obesity)

## Pacific Stroke Association

<b>Program Title</b>	Multilingual Stroke Support Program	<b>Recommended Amount:</b> \$20,000		
<b>Program Abstract &amp; Target Population</b>	The program will partner with FQHCs to provide culturally and linguistically appropriate stroke support groups for Spanish-speaking and Multilingual (Mandarin, Vietnamese, Tagalog, Tongan) survivors and caregivers, both in-person and virtually. Multilingual facilitators will lead sessions using translated materials, with a focus on serving underinsured, uninsured, low-income, and ethnic minority populations			
<b>Agency Description &amp; Address</b>	3801 Miranda Avenue, Building 6, Room A-162, Palo Alto, CA 94304 <a href="http://www.pacificstrokeassociation.org">www.pacificstrokeassociation.org</a> Pacific Stroke Association (PSA) is a non-profit organization serving Santa Clara and San Mateo counties, with plans to expand our reach to and other Bay Area counties. PSA's mission is two-fold: to reduce the incidence of stroke through education and to help alleviate stroke's devastating aftermath through programs that support stroke survivors and family caregivers. Our free or low-cost post-stroke programs include weekly and monthly support groups, post-stroke educational forums & lecture series, one-on-one client support via phone and print and production of a comprehensive Post-Stroke Resource Directory. We are committed to empowering people to thrive after stroke.			
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>We will begin our Spanish-speaking and Multilingual services virtually initially, and eventually provide the support groups and educational forums at the MayView Mountain View Clinic at 900 Miramonte Avenue, 2nd Floor, Mountain View, CA 94040.</li> </ul>			
<b>Services Funded By Grant</b>	<ul style="list-style-type: none"> <li>Educational Forums – Our Forums currently include topics such as “Things To Know About AFOs After Stroke” and “Post-Stroke Depression.”</li> <li>Support Groups - Monthly support groups provide stroke survivors and caregivers a place to meet others and find practical information and support</li> <li>Live Exercise Sessions - held every month in partnership with LLAMA, Life-Long Activity through Movement for Aphasia</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds Spanish and other multilingual facilitators, a Program Organizer, and a Program Coordinator to deliver and manage culturally and linguistically appropriate stroke support groups. Non-personnel costs will fund resource directories, educational signage, technology for facilitators, and web design services to support program delivery and outreach.			
<b>FY2027 Funding</b>	FY2027 Requested: \$20,000		FY2027 Recommended: \$20,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	Did not apply in FY2026	FY2025 Approved: \$20,000 FY2025 Spent: \$20,000 FY2025 Annual metrics met: 64%	New in FY2025	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		36	72
	Services provided		60	120
	Number of individuals who demonstrate improved self-management through self-report or biometric indicators (e.g., blood pressure, A1C, etc.)		25	50



# FY2027 Chronic Conditions Application Summary



**Chronic Conditions**  
(Other than  
Diabetes & Obesity)

## South Asian Heart Center

<b>Program Title</b>	SPARCs – Strength, Purpose, and Resilience for Cancer Survivors	<b>Recommended Amount:</b> DNF	
<b>Program Abstract &amp; Target Population</b>	Health coaches and program staff deliver physical, emotional, and social support for cancer survivors in underserved communities within Cupertino, Sunnyvale, Mountain View, and Los Altos/Hills		
<b>Agency Description &amp; Address</b>	2490 Hospital Drive Suite 302 Mountain View, CA 94040 <a href="http://www.southasianheartcenter.org">www.southasianheartcenter.org</a> The South Asian Heart Center, a non-profit since 2006, aims to reduce the incidence of diabetes and heart attacks in Indians and South Asians through culturally tailored, evidence-based screening, education, and health coaching prevention services. This group faces higher, earlier, and more severe disease despite lacking the traditional risk factors. The AIM to Prevent™ program offers risk assessments, lifestyle counseling, and health coaching to thousands. STOP-D™, a CDC Full Plus recognized program, prevents and halts diabetes progression with targeted lifestyle and behavioral interventions.		
<b>Program Delivery Site(s)</b>	We deliver services directly to our participant clients from our Mountain View office, through online workshops, video consultations, and telehealth coaching sessions. <ul style="list-style-type: none"> <li>• Mountain View: 2490 Hospital Drive Suite #302, Mountain View, CA 94040</li> <li>• Note, we do not have any letters of commitment or MOUs with other agencies. However, we do work closely with El Camino Health service lines to provide ongoing lifestyle medicine support for their patients.</li> </ul>		
<b>Services Funded By Grant</b>	Seminars: <ul style="list-style-type: none"> <li>• Health Fairs/Talks: 90-360min, 1/month</li> <li>• Community Huddles: 90min, 8-10/year</li> <li>• 4 MEDS workshops (Meditation, Exercise, Diet, and Sleep): 90min, 1/month each</li> <li>• Program Orientations: 20-22/year</li> </ul> SPARCs Program: <ul style="list-style-type: none"> <li>• Onboarding: 20min, 1/participant</li> <li>• Biometric Assessment: 10min, 1-12/participant</li> <li>• Online assessment/intake: 1/participant</li> <li>• Specialized Health Coaching: 30-60min, 1-12/participant</li> <li>• Yearly Checkups: 40min, 1/participant anniversary</li> <li>• SPARCS Group Workshops: 4-8/participant</li> <li>• Motivational Newsletters: weekly/participant</li> </ul> eNewsletters: 8-10/year		
<b>Budget Summary</b>	Full requested amount funds partial salaries and benefits for a health educator, health coaching coordinator, administrative/participant relations coordinator, and executive director, as well as office supplies, program printing, event costs, software, website maintenance, staff/volunteer training, and marketing expenses.		
<b>FY2027 Funding</b>	FY2027 Requested: \$60,000	FY2027 Recommended: \$60,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	New program in FY2027	New program in FY2027	New program in FY2027

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# FY2027 Chronic Conditions Application Summary



**Chronic Conditions**  
(Other than  
Diabetes & Obesity)

## South Asian Heart Center

*[Continued from previous page]*

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b>FY2027 Proposed Metrics</b>	Individuals served	70	150
	Services provided	490	1,050
	Number of individuals who demonstrate improved self-management through self-report or biometric indicators (e.g., blood pressure, A1C, etc.)	23	45
	Percent change in self-reported levels of physical activity	12%	12%
	Percent change in self-reported average levels of vegetable consumption	25%	25%



# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Community Services Agency of Mountain View, Los Altos, and Los Altos Hills

<b>Program Title</b>	Economic Stability Case Management		<b>Recommended Amount:</b> \$50,000	
<b>Program Abstract &amp; Target Population</b>	Case manager provides wraparound services to clients who are in urgent need of ongoing and intensive assistance with accessing social services that address income and housing insecurity to increase ongoing economic stability. The Economic Stability Case Management program will follow in the model, complement and enhance the currently ECHD supported Senior Intensive Case Management program.			
<b>Agency Description &amp; Address</b>	204 Stierlin Road Mountain View, CA 94043 <a href="http://www.csacares.org">http://www.csacares.org</a> Community Services Agency provides a safety net for elderly, low-income, and unhoused residents of Mountain View, Los Altos and Los Altos Hills. We offer nutrition services, shopping assistance, and case management for seniors; food and emergency financial aid for low-income individuals; and comprehensive case management for unhoused individuals and families. Our services are local, direct, and personal and our staff and volunteers constantly seek to improve our clients' stability, self-reliance, and dignity. CSA's strong community partnerships offer local residents many different ways to give of their time, money, goods, and services to benefit their disadvantaged neighbors.			
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>CSA's offices at 204 Stierlin Road, Mountain View, CA 94043</li> <li>When necessary, the case manager will accompany clients to appointments.</li> </ul>			
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<ul style="list-style-type: none"> <li>Individual 30- to 60-minute case management sessions</li> <li>In-person assistance with enrolling in eligible benefits programs</li> <li>In-person assistance with resume writing, skill building, and other employment opportunity supports</li> <li>In-person assistance with finding lower cost housing, obtaining a roommate, and/or other ways to make housing more affordable</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds a case manager and a portion of the program director and receptionist salaries and benefits as well as administrative overhead costs.			
<b>FY2027 Funding</b>	FY2027 Requested: \$133,670		FY2027 Recommended: \$50,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New in FY2027	New in FY2027	New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		75	180
	Services provided		400	900
	Number of individuals connected to a sustainable source of healthy food (CalFresh/SNAP, food banks, etc.)		40	90
	% participants who report increased stability of their household after participating in this program as measured by pre/post survey (survey to be designed)		25%	40%

# FY2027-FY2028 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Day Worker Center of Mountain View – Two Year Application

<b>Program Title</b>	Healthy Meals Program		<b>Recommended Amount:</b> \$35,000	
<b>Program Abstract &amp; Target Population</b>	Funding to support cooks and the purchase of vegetables, fruit, and healthy proteins sources to provide healthy meals for day workers and their families located at the agency site in Mountain View.			
<b>Agency Description &amp; Address</b>	113 Escuela Avenue Mountain View, CA 94040 <a href="https://www.dayworkercentermv.org">https://www.dayworkercentermv.org</a> The Day Worker Center of Mountain View is a non-profit organization that connects the day worker community with employers in a safe and reliable environment in addition to offering various programs for workers and community members such as providing healthy meals, ESL classes, technology classes, workshops about worker's rights and much more. Our vision is a world of diverse communities where day laborers live with full rights and responsibilities in an environment of mutual respect, peace and harmony.			
<b>Program Delivery Site(s)</b>	Day Worker Center of Mountain View, 113 Escuela Ave, Mountain View, CA 94040			
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<ul style="list-style-type: none"> <li>• Average of 94 healthy meals each week</li> <li>• Daily healthy protein, whole grains, fresh fruits and vegetables</li> <li>• Two cooks working 38 hours per week</li> <li>• Workers eat together, fostering camaraderie and kinship among them</li> <li>• Relevant Zoom classes and workshops are provided when possible</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds partial salary and benefits for cooks as well as facilities costs and healthy food purchases.			
<b>FY2027-FY2028 Funding</b>	FY2027 Requested: \$45,000 (\$90,000 over two years)		FY2027 Recommended: \$35,000 (\$70,000 over two years)	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2024	
	FY2026 Approved: \$35,000 FY2026 6-month metrics met: 100%	FY2025 Approved: \$35,000 FY2025 Spent: \$35,000 FY2025 Annual metrics met: 100%	FY2024 Approved: \$30,000 FY2024 Spent: \$30,000 FY2024 Annual metrics met: 100%	
<b>FY2027-FY2028 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		225	375
	Services provided		2,500	4,950
	Number of individuals connected to a sustainable source of healthy food (CalFresh/SNAP, food banks, etc.)		225	4,950
	Participants report improved overall well being		20%	40%

# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## El Camino Health

<b>Program Title</b>	ECH Learning Experience Platform (LXP) – Career Pathways & Workforce Advancement Initiative	<b>Recommended Amount:</b> DNF
<b>Program Abstract &amp; Target Population</b>	Provides part-time implementation & integration project Lead and learning experience platform start-up and data migration costs to establish a centralized workforce development system to build durable technical infrastructure that expands access to workforce development resources and supports pathways for employees who may face structural barriers to advancement. By improving equitable access to training, supporting internship-to-workforce development, and clearly defining advancement pathways, this initiative strengthens internal mobility, expands employment opportunities, and supports long-term economic stability, and builds a resilient healthcare workforce for ECHD.	
<b>Agency Description &amp; Address</b>	2500 Grant Road Mountain View, CA 94040 <a href="https://www.elcaminohealth.org/">https://www.elcaminohealth.org/</a> El Camino Health provides a personalized healthcare experience at two nonprofit acute care hospitals in Los Gatos and Mountain View, and at primary care, multi-specialty care, and urgent care locations across Santa Clara County. For sixty years, the organization has grown to meet the needs of the individuals and communities it serves. Bringing together the best in new technology and advanced medicine, the network of nationally recognized physicians and care teams delivers high-quality, compassionate care. Key medical specialties include cancer, heart and vascular, mental health and addiction services, mother-baby health, and lifestyle medicine.	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>El Camino Health Mountain View, 2500 Grant Road, Mountain View, CA 94040</li> </ul>	
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<ul style="list-style-type: none"> <li>Enterprise-wide implementation and configuration of a centralized Learning Experience Platform (LXP), serving as the organization's unified learning "front door" for employees and interns</li> <li>Integration of existing learning systems (HealthStream, Elemeno, Brainstorm, Apex, and other platforms) to eliminate fragmentation and create a continuous, seamless access experience for workforce training and development</li> <li>Development of a centralized, intuitive search function and structured content indexing to improve visibility and accessibility of all training resources</li> <li>Deployment of personalized learning capabilities, with future-ready infrastructure to support AI-enhanced content recommendations, such as career pathways and development planning tools that increase transparency around advancement requirements and progression into higher-wage roles</li> <li>Consolidation of completed training documentation into each employee's official record to align with new California requirements</li> <li>Development of dashboards to monitor workforce development engagement, utilization trends, and organizational learning outcomes</li> </ul>	
<b>Budget Summary</b>	Full requested amount funds contracted implementation and integration project lead as well as platform start-up, implementation costs and data migration costs.	
<b>FY2027 Funding</b>	FY2027 Requested: \$195,000	FY2027 Recommended: DNF

[Continued on next page]



# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## El Camino Health

[Continued from previous page]

<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New in FY2027	New in FY2027	New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		750	1,500
	Services provided		100,000	150,000
	Number of hours of training provided to program participants		15,000	25,000
	Percentage of employees reporting improved access to training resources compared to baseline.		50%	75%
	Percentage of managers reporting improved visibility into staff development and training documentation.		50%	75%



# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## El Camino Health

<b>Program Title</b>	El Camino Health: Economic Opportunity Internship Program		<b>Recommended Amount:</b> \$66,000	
<b>Program Abstract &amp; Target Population</b>	Recruitment, wages and food vouchers for interns, providing professional opportunities in healthcare for local, underrepresented young adults at the El Camino Health Mountain View campus.			
<b>Agency Description &amp; Address</b>	2500 Grant Road Mountain View, CA 94040 <a href="https://www.elcaminohealth.org/">https://www.elcaminohealth.org/</a> El Camino Health provides a personalized healthcare experience at two nonprofit acute care hospitals in Los Gatos and Mountain View, and at primary care, multi-specialty care, and urgent care locations across Santa Clara County. For sixty years, the organization has grown to meet the needs of the individuals and communities it serves. Bringing together the best in new technology and advanced medicine, the network of nationally recognized physicians and care teams delivers high-quality, compassionate care. Key medical specialties include cancer, heart and vascular, mental health and addiction services, mother-baby health, and lifestyle medicine.			
<b>Program Delivery Site(s)</b>	El Camino Health Mountain View, 2500 Grant Road, Mountain View, CA 94040			
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<ul style="list-style-type: none"> <li>• 5 college internships, 10 weeks during summer placements</li> <li>• Supervised departmental staff in both clinical and nonclinical settings</li> <li>• Executive Speaker Series with hospital leadership</li> <li>• 4 micro-training and coaching sessions</li> <li>• Follow up with college interns for 6 months</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds 5 college interns hourly rate and recruitment fee.			
<b>FY2027 Funding</b>	FY2027 Requested: \$66,000		FY2027 Recommended: \$66,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New in FY2027	New in FY2027	New in FY2027	
<b>FY2027 Dual Funding</b>	FY2027 Requested: \$83,934		FY2027 Recommended: \$67,000	
<b>Dual Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	FY2026 Approved: \$67,000 FY2026 6-month metrics met:100%	FY2025 Approved: \$67,000 FY2025 Spent: \$64,603 FY2025 Annual metrics met:100%	FY2024 Approved: \$44,000 FY2024 Spent: \$31,596 FY2024 Annual metrics met:100%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		5	5
	Services provided		400	400
	Number of hours of training provided to program participants		400	400
	Interns reporting they have at least 2 new healthcare professional contacts. They feel comfortable remaining in touch to help advance their desired career path.		64%	100%
	Interns reported gaining deeper insight into the various health career paths.		64%	100%



# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Foothill-De Anza Community Colleges Foundation

<b>Program Title</b>	Strengthening the Radiologic Technologist Pathway		<b>Recommended Amount:</b> \$57,500	
<b>Program Abstract &amp; Target Population</b>	This program aims to enhance economic stability and strengthen the local healthcare workforce by supporting low-income and underserved allied health students in obtaining Radiology Technician certifications through financial assistance for cost-of-living support.			
<b>Agency Description &amp; Address</b>	12345 El Monte Road Los Altos Hills, CA 94022 <a href="http://www.foundation.fhda.edu">www.foundation.fhda.edu</a> The mission of the Foothill-De Anza Community Colleges Foundation (known as the "Foothill-De Anza Foundation") is to change student lives by raising and investing funds to support the educational excellence of Foothill and De Anza colleges. Our organization is a 501.c.3 auxiliary non-profit organization of the Foothill-De Anza Community College District. Through our donors, we invest in student programs, scholarships, internships, student and faculty professional development, and supporting the basic needs (e.g., food, mental health, etc.) of our students.			
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>The program will be administered by the Foothill-De Anza Foundation and Foothill College (12345 El Monte Road, Los Altos Hills, CA 94022). Student instruction takes place at the college and at the college's satellite Sunnyvale Center (1070 Innovation Way, Sunnyvale, CA 94089)</li> </ul>			
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<ul style="list-style-type: none"> <li>This proposal seeks funding to develop a scholarship, administered by the Foothill-De Anza Foundation and Foothill College.</li> <li>The scholarship will be for eligible Foothill College students enrolled and progressing in the Radiologic Technology program.</li> <li>Students will be able to apply for aid throughout the year to ensure that they can maintain their educational pathway</li> <li>Students will be limited to \$5,000 per academic year</li> <li>The scholarship criteria will prioritize students who are on a path to complete their certification and preference could be given to students with past or active clinical rotations with El Camino and who are in their second year of the program.</li> </ul>			
<b>Budget Summary</b>	Full requested amount funds financial assistance scholarship for current Foothill College Radiologic Technology students, plus program administration costs.			
<b>FY2027 Funding</b>	FY2027 Requested: \$107,500		FY2027 Recommended: \$57,500	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New in FY2027	New in FY2027	New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		10	20
	Services provided		10	20
	Number of individuals with improved living conditions as a result of services provided		10	20
	Grants facilitate student retention from Fall Quarter (2026) to Winter Quarter (2027) and from Winter Quarter to Spring Quarter (2027)		90%	90%
Grants assist with student fees, living expenses, and other program related expenses toward passage of licensure examination.		95%	95%	



# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Helping Hands Silicon Valley

<b>Program Title</b>	Rapid Crisis Intervention for Housing & Basic Needs- A community-based rapid response program preventing health deterioration by addressing housing instability and urgent basic needs among vulnerable community members.	<b>Recommended Amount:</b> \$20,000	
<b>Program Abstract &amp; Target Population</b>	Housing & Benefits Navigator will be responsible for implementing the Crisis Stabilization & Housing Navigation Program for strengthening economic stability and health resilience for low-income, housing-insecure adults residing within the El Camino Healthcare District. 95% of clients are below 200% FPL.		
<b>Agency Description &amp; Address</b>	1591 Goldfinch Way Sunnyvale, CA 94087 <a href="https://www.helpinghandssv.org/">https://www.helpinghandssv.org/</a> Helping Hands Silicon Valley's (HHSV) mission is to empower and uplift the most vulnerable in our community by providing comprehensive support, resources, and opportunities that foster self-sufficiency and promote thriving, independent lives. A central part of our approach is building and maintaining relationships with clients. We listen, foster trust and friendship, and slowly mentor each person towards the next small step. By maintaining consistent contact with the client, we aim to build their confidence in HHSV as a resource, providing timely and reliable support. Our trained team bridges critical service gaps by providing rapid, flexible aid, enabling clients to access healthcare and work towards self-sufficiency. We prioritize fostering pathways to lasting independence, addressing the health and stability of the most vulnerable in our community.		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Services will be provided at various homeless encampment sites in Sunnyvale and other cities within the El Camino Healthcare District service area.</li> </ul>		
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<ul style="list-style-type: none"> <li>30–60 minute structured crisis intake and housing risk assessment; approximately 60–80 participants annually</li> <li>60-minute individual housing navigation sessions; 2–4 sessions per participant to complete rental subsidy and housing program applications</li> <li>Landlord outreach and advocacy as needed to address screening barriers and support housing placement</li> <li>Rapid-response eviction prevention coordination and referral to Homelessness Prevention Network for households at imminent risk of housing loss</li> <li>45–60 minute public benefits enrollment assistance sessions (medical coverage, income supports, housing-related programs)</li> <li>Motel respite coordination for medically vulnerable individuals; 1–7 days per episode, serving approximately 30–40 participants annually</li> <li>Weekly follow-up contacts (phone or in-person) for up to 4 weeks post-stabilization to support continuity of care</li> <li>Ongoing documentation, service planning, and outcome tracking for all participants</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds 0.5 FTE Housing & Benefits Navigator.		
<b>FY2027 Funding</b>	FY2027 Requested: \$38,850	FY2027 Recommended: \$20,000	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$20,000 FY2026 6-month metrics met: 100%	New Program in FY2026	New Program in FY2026

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# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Helping Hands Silicon Valley

*[Continued from previous page]*

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b>FY2027 Proposed Metrics</b>	Individuals served	30	80
	Services provided	300	800
	Number of individuals with improved living conditions as a result of services provided	30	80
	Provide intake and housing risk assessment for over 50% of all outreach encounters, ensuring enrolled participants will complete at least one housing or benefits application.	60%	80%
	Provide assistance to over 50% of eligible participants at imminent risk of eviction, with landlord communication, referral coordination, and rental assistance grant applications, to prevent displacement.	60%	80%



# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Hope Services

<b>Program Title</b>	Community Integrated Employment (CIE): Employer Partnerships Expansion	<b>Recommended Amount:</b> DNF
<b>Program Abstract &amp; Target Population</b>	<p>Job developers and director of employment partnerships provide, and help provide, individuals with intellectual developmental disabilities with job readiness training, individualized job placement, and ongoing job coaching after job placement. Clients will be served, or reside, in the El Camino Healthcare District (ECHD) service area, with an estimated majority in Mountain View.</p> <p>One hundred percent of people served will have intellectual and/or developmental disabilities with at least 25% diagnosed with co-occurring mental health conditions and at least 95% low income (e.g. at or below 150% of federal poverty level, \$48,225 for a household of 4).</p>	
<b>Agency Description &amp; Address</b>	<p>30 Las Colinas Lane San Jose, CA 95119 <a href="http://www.hopeservices.org">www.hopeservices.org</a></p> <p>Hope Services addresses life with an intellectual or developmental disability at every stage, delivering integrated, person-centered supports for individuals across the lifespan. Serving 4,000 participants annually across nine Bay Area counties, Hope’s continuum of care ranges from early intervention and family support to employment services, community integration, adult day programs, residential and community living services, outpatient mental health care, and senior services.</p> <p>Within this integrated model, workforce development is a central strategy for advancing independence and economic stability. Through employer-aligned training, job placement, and ongoing employment supports, Hope Services reduces barriers to competitive employment and helps individuals build skills, increase earned income, integrate into the community, and pursue meaningful career pathways.</p>	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Hope Services, 460 E. Middlefield Road, Mountain View CA 94043</li> <li>• Hope Services, 1555 Parkmoor Avenue, San Jose CA 95128</li> </ul>	
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<p>Director of Employment Partnerships:</p> <ul style="list-style-type: none"> <li>• Partnership development and stewardship: Ongoing recruitment, cultivation, and management of employer relationships across diverse sectors to create and sustain competitive, integrated employment opportunities.</li> <li>• Partner education: Ongoing guidance to employers to address common barriers to employment (e.g. inclusive hiring, onboarding, accommodations, retention).</li> <li>• Employment pathways: Collaboration with internal teams and employers to align participant skills with workforce needs to improve job matching and retention.</li> </ul> <p>Job Coaches/Developers:</p> <ul style="list-style-type: none"> <li>• Intake, vocational assessment, and development of individualized employment plans.</li> <li>• Job readiness training: Approximately 30 hours/participant (i.e. career exploration, job search, resume development, interview preparation, and workplace communication skills).</li> <li>• Individualized job placement: Matching participants to positions aligned with skills, interests, and support needs.</li> <li>• On-the-job support: Intensive coaching during the first three months of employment, gradually reduced as participants stabilize.</li> <li>• Ongoing case management: Support throughout training, placement, and employment, including coordination with employers to support retention.</li> </ul>	

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# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Hope Services

[Continued from previous page]

<b>Budget Summary</b>	Full requested amount funds partial salary and benefits for a director of employment partnerships and two job developers, partial costs for facilities/utilities, program supplies, marketing materials, and administrative costs.			
<b>FY2027 Funding</b>	FY2027 Requested: \$100,000		FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024	
	New program in FY2027 *funded in ECH	New program in FY2027 *funded in ECH	New program in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		20	40
	Services provided		600	1,200
	Number of hours of training provided to program participants		600	1,200
	Participants completing at least 25 hours of job readiness training demonstrate increased skills in preparation for employment.		10%	98%
	On average, each participant placed in an individual or group job placement does at least 15 hours of paid work per month during the grant period.		98%	98%



# FY2027-FY2028 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Hope's Corner Inc. – Two Year Application

<b>Program Title</b>	Healthy Food for Hope	<b>Recommended Amount:</b> \$30,000
<b>Program Abstract &amp; Target Population</b>	Purchasing fresh fruit, fresh vegetables, milk, lean protein, and other nutritious food for the program team and volunteers to provide nutritious meals for homeless and food insecure individuals located at agency site, the Day Worker Center and Safe Parking lot locations.	
<b>Agency Description &amp; Address</b>	748 Mercy Street Mountain View, CA 94041 <a href="https://hopes-corner.org">https://hopes-corner.org</a> Hope's Corner provides free healthy meals, hot showers, laundry service, refurbished bicycles, clothing and toiletries, advocacy, and linkages to resources to seniors, adults, and children in need within our community in a welcoming environment. We collaborate with other organizations, including Community Services Agency (CSA); Second Harvest of Silicon Valley; Peninsula Food Runners; Replate; Stanford Flu Crew; Seeds of Hope; The United Effort Organization; and Silicon Valley Bicycle Exchange as well as local businesses to provide services that improve the lives and health of homeless, low-income, and vulnerable individuals in Mountain View and adjacent communities. Through our programs and services, we provide dignity to underserved members of our community, provide meaningful connections, and offer them hope for a better future.	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Mountain View Campus of Los Altos United Methodist Church (LAUMC) - 748 Mercy Street, Mountain View. This location (formerly known as Trinity United Methodist Church) is one block off of Castro Street, which provides convenient access so that many of the individuals we serve can walk, bike, or take public transportation to access our healthy meals, hot showers, laundry service, and linkages to social services.</li> <li>Day Worker Center of Mountain View - 113 Escuela Avenue, Mountain View</li> <li>MOVE Mountain View Safe Parking lots:                         <ul style="list-style-type: none"> <li>- Shoreline Lot: Shoreline Amphitheater Lot B, Mountain View</li> <li>- Evelyn Lot: 79 East Evelyn Avenue, Mountain View</li> </ul> </li> <li>Various streets in Mountain View along which RVs and similar vehicles are parked (e.g., Terra Bella Avenue)</li> </ul>	
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<ul style="list-style-type: none"> <li>Hot breakfasts and to-go sack lunches – Mondays/Wednesdays (8 – 9 a.m.) and Saturdays (8 – 10 a.m.): Protein source (e.g., chicken, vegetarian protein, and/or quiche), cooked vegetable (Saturday only), carb, salad, fresh fruit, snacks, canned chicken/tuna, protein bar, or meat stick, cheese stick or yogurt, granola bar, hot drinks, juice, or bottled water</li> <li>Hot meals delivered or provided to RV residents – after Wednesday and Saturday breakfasts and on Monday and Thursday evenings; similar food as Saturday breakfast</li> <li>Hot meals provided to the Day Worker Center – after Saturday breakfasts: protein source, cooked vegetable, carb, salad</li> <li>Hot meals provided to HomeFirst Cold Weather Shelter residents – Mondays, Wednesdays, and Saturdays; similar food as Saturday breakfast</li> <li>Light breakfasts – Fridays (7:30 – 8:30 a.m.): protein source, carb, hot drinks</li> <li>Handouts and flyers made available at kiosks during onsite meals that promote healthy eating habits, an active lifestyle, and health services in multiple languages</li> </ul>	
<b>Budget Summary</b>	Full requested amount funds program healthy food purchases and printing health flyers.	

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# FY2027-FY2028 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Hope's Corner Inc

[Continued from previous page]

<b>FY2027-FY2028 Funding</b>	FY2027 Requested: \$30,000 (\$60,000 over two years)	FY2027 Recommended: \$30,000 (\$60,000 over two years)	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$30,000 FY2026 6-month metrics met: 86%	FY2025 Approved: \$30,000 FY2025 Spent: \$30,000 FY2025 Annual metrics met: 100%	FY2024 Approved: \$30,000 FY2024 Spent: \$30,000 FY2024 Annual metrics met: 97%
<b>FY2027-FY2028 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>
	Individuals served		51
	Services provided		2,083
	Number of individuals connected to a sustainable source of healthy food (CalFresh/SNAP, food banks, etc.)		51
			<b>Annual Target</b>
			69
			4,166
			69



# FY2027-FY2028 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Mountain View Police Department's Youth Services Unit – Two Year Application

<b>Program Title</b>	Dreams and Futures		<b>Recommended Amount:</b> \$30,000
<b>Program Abstract &amp; Target Population</b>	Youth counselors provide summer enrichment program at Mountain View High School and various field trip sites for underserved 4th through 8th grade youth residing in Mountain View and/or enrolled in Mountain View Whisman School District who are at high risk for violence and/or involvement in gangs, drugs and/or alcohol use.		
<b>Agency Description &amp; Address</b>	1000 Villa Street Mountain View, CA 94041 <a href="http://www.mountainview.gov/our-city/departments/police">www.mountainview.gov/our-city/departments/police</a> The Mountain View Police Department's Youth Services Unit sponsors the Dreams and Futures Summer Program. The Dreams and Futures Program was created in the summer of 1996 as a gang prevention program. Since its creation, the program has grown to more than just a gang prevention program to include underserved children in Mountain View who qualify for a variety of reasons. The program services youth within the community and promotes healthy nutrition, physical activity, and healthy minds through various educational blocks of instruction. The Dreams and Futures program promotes continued education to prevent summer learning loss and promotes positive interactions between police and youth, as well as other community partners.		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>The program takes place at Mountain View High School located at 3535 Truman Avenue, Mountain View, CA, 94040.</li> </ul>		
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<ul style="list-style-type: none"> <li>Our program emphasizes teamwork, self-esteem, decision-making, and communication skills to help youth believe in higher education and take a strong stand against drugs, alcohol, and gangs, which include:</li> <li>Two, 2-week sessions during the summer. One for grades 4th-5th and one for grades 6th-8th.</li> <li>Workshops include conflict resolution, participatory educational activities, and fitness/sports camps (e.g., soccer and basketball) that are coached by police, community volunteers, and youth mentors.</li> <li>Twice a week youth take educational field trips (e.g., The Tech Museum) to excite them about learning and acquaint them with their broader community.</li> <li>We provide a healthy breakfast, lunch, and snacks as many of our participants come from families where there is insufficient food.</li> <li>We teach about healthy lifestyles and good nutrition that addresses their future risk of obesity and diabetes.</li> <li>Participation is free for participants.</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds youth counselor salaries, program supplies, healthy meals and snacks and field trip fees.		
<b>FY2027-FY2028 Funding</b>	FY2027 Requested: \$40,000 (\$80,000 over two years)	FY2027 Recommended:	\$30,000 (\$60,000 over two years)
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$30,000 FY2026 6-month metrics met: 100%	FY2025 Approved: \$30,000 FY2025 Spent: \$30,000 FY2025 Annual metrics met: 94%	FY2024 Approved: \$25,000 FY2024 Spent: \$25,000 FY2024 Annual metrics met: 97%

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# FY2027-FY2028 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Mountain View Police Department's Youth Services Unit

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	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b>FY2027-FY2028 Proposed Metrics</b>	Individuals served	61	61
	Services provided	610	610
	Number of individuals with improved living conditions as a result of services provided	61	61
	Participating youth will demonstrate trust, comfort level, and willingness to engage with officers in non-enforcement settings after having participated in the program.	80%	80%

# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Rebuilding Together Peninsula

<b>Program Title</b>	Safe at Home - minor and major repairs designed to support the economic stability of low-income families, promote aging in place, and improve living conditions.	<b>Recommended Amount:</b> DNF	
<b>Program Abstract &amp; Target Population</b>	Director of Programs, Safe at Home Program Manager, Repair Technicians and Intake Specialist will work with subcontractors and volunteers to carry out home repairs for elderly and disabled low-income homeowners.		
<b>Agency Description &amp; Address</b>	841 Kaynyne Street Redwood City, CA 94063 <a href="http://www.rebuildingtogetherpeninsula.org">www.rebuildingtogetherpeninsula.org</a> Rebuilding Together Peninsula's mission is "Repairing homes, revitalizing communities, rebuilding lives." For 36 years, Rebuilding Together Peninsula (RTP) has been the primary agency thousands of low-income neighbors across the Peninsula have turned to for critical repairs and improvements to help them continue to live in safe and healthy homes. RTP has built the expertise and infrastructure to effectively address the repair needs of San Mateo and northern Santa Clara counties' low-income homeowners. Our reputation as experts in rehabilitating and preserving homes for those having to choose between paying for groceries or critical home repairs has made us the trusted resource for local families facing such challenges. Today, with support from skilled staff and 1,000 volunteers, RTP completes approximately 150 repair projects annually.		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>Homes in Mountain View and Los Altos</li> </ul>		
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<ul style="list-style-type: none"> <li>Over the grant year, RTP will provide minor home repairs to 14 homes in Mountain View and Los Altos. Of these, about 5 will receive a major home repair like a roof replacement or an HVAC replacement. ECHD will support major repairs not currently possible through other sources.</li> <li>Each participant receives five services over a three month period:</li> <li>Apply: Homeowner submits a repair application with income verification requirements; RTP reviews the application and guides the homeowner to complete eligibility documents.</li> <li>Assess: Staff conduct a comprehensive Home Safety Assessment to determine the repairs needed.</li> <li>Scope: Staff develop a Home Safety Plan which details how the repairs will be completed.</li> <li>Repairs: Minor home repairs completed by our experienced repair technicians. Major repairs are completed by trusted subcontractors.</li> <li>Outcomes: Staff review the project and collect feedback through surveys to assess the impact of our work on the homeowner.</li> </ul>		
<b>Budget Summary</b>	Full requested amount funds partial salaries for Director of Programs, Safe at Home Program Manager, Repair Technicians and Intake Specialist as well as a large amount of funds for construction materials, supplies and subcontractors and administrative costs.		
<b>FY2027 Funding</b>	FY2027 Requested: \$100,000	FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	New Program in FY2027	New Program in FY2027	New Program in FY2027

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# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Rebuilding Together Peninsula

*[Continued from previous page]*

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b>FY2027 Proposed Metrics</b>	Individuals served	7	14
	Services provided	35	70
	Number of individuals with improved living conditions as a result of services provided	7	14
	Homeowners who report RTP's work made their home a safer place to live in response to a survey with a 5-point scale.	90%	90%
	Homeowners who report RTP's work made it more affordable (or kept it affordable) to maintain their home in response to a survey with a 5-point scale.	90%	90%



# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Rebuilding Together Silicon Valley

<b>Program Title</b>	Safe and Healthy Homes for Older Adults in Sunnyvale		<b>Recommended Amount:</b> \$30,000
<b>Program Abstract &amp; Target Population</b>	<p>Program Director, Construction Services Coordinator, Repair Technician, and Client Services Manager provide tailored home safety repairs and accessibility modifications, with volunteers, contracted labor, materials and supplies for low-income older adults in Sunnyvale. All clients served are low-income homeowners, at or below 80% of Area Median Income as established by HUD, averaging \$45,426 annually and 47% are female heads of household either single or widowed.</p>		
<b>Agency Description &amp; Address</b>	<p>1701 South 7th Street San Jose, CA 95112 <a href="https://rebuildingtogethersv.org">https://rebuildingtogethersv.org</a></p> <p>Our mission is repairing homes, revitalizing communities, rebuilding lives, and our vision is safe homes and communities for everyone. We provide home repairs and accessibility modifications for low-income residents in Santa Clara County, including older adults, individuals living with disabilities, and veterans. These services are provided at no cost to the people we help and are tailored to the needs of each homeowner. We also provide facility maintenance and repairs for nonprofit organizations so they can dedicate their time and resources to helping those in need in our community. Since our founding in 1991, Rebuilding Together Silicon Valley has mobilized more than 43,000 local volunteers who have repaired and transformed over 5,633 homes and community facilities.</p>		
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>We will provide services at to-be-determined residential addresses for low-income homeowners who are older adults in Sunnyvale. Our office is located at 1701 South 7th Street, #10 San Jose, CA 95112-6000.</li> </ul>		
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<ul style="list-style-type: none"> <li>Mobilize staff, contractors, and volunteers to provide essential home safety repairs and accessibility improvements (8am-5pm, M-F, all year)</li> <li>Increase the number of repairs and modifications that prevent falls and ensure home accessibility</li> <li>Increase the number of older adults and individuals living with a disability who experience improved safety, physical health, mental health, independence, economic security, and community connection</li> </ul>		
<b>Budget Summary</b>	<p>Full requested amount funds primarily repair program contracted labor, materials and supplies as well as partial salaries for Program Director, Construction Services Coordinator, Repair Technician and Client Services Manager and some administrative costs.</p>		
<b>FY2027 Funding</b>	FY2027 Requested: \$50,000		FY2027 Recommended: \$30,000
<b>Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	FY2026 Approved: \$30,000 FY2026 6-month metrics met: 0%	New Program in FY2026	New Program in FY2026
<b>FY2027 Dual Funding</b>	FY2027 Requested: \$100,000		FY2027 Recommended: DNF
<b>Dual Funding History &amp; Metric Performance</b>	FY2026	FY2025	FY2024
	New Program in FY2027	New Program in FY2027	New Program in FY2027

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# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Rebuilding Together Silicon Valley

*[Continued from previous page]*

	<i>Metrics</i>	<i>6-month Target</i>	<i>Annual Target</i>
<b>FY2027 Proposed Metrics</b>	Individuals served	5	14
	Services provided	28	56
	Number of individuals with improved living conditions as a result of services provided	5	14
	Older adult service recipients who report their overall health has improved somewhat or a lot since completing repairs/modifications.	75%	75%
	Older adult service recipients who report a low or no chance of falling due to completed repairs/modifications.	65%	65%



# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Second Harvest of Silicon Valley

<b>Program Title</b>	Alleviate hunger for low-income residents of Los Altos Hills, Mountain View and Sunnyvale by providing easy access to healthy nutritious foods including plenty of fruits and vegetables, high-quality proteins, and healthy grains.	<b>Recommended Amount:</b> DNF
<b>Program Abstract &amp; Target Population</b>	Program provides food distribution of nutritious no-cost food for low-income food insecure clients located at community partner program sites across Los Altos Hills, Mountain View, and Sunnyvale.	
<b>Agency Description &amp; Address</b>	<p>4001 North First Street, San Jose, CA 95134  <a href="https://www.shfb.org/">https://www.shfb.org/</a></p> <p>Founded in 1974, Second Harvest of Silicon Valley is one of the largest food banks in the nation and a trusted nonprofit leader in ending local hunger. The organization distributes nutritious food through a network of nearly 400 partners at more than 900 sites across Santa Clara and San Mateo counties. Due to the prohibitively expensive cost of living in Silicon Valley and increased prices caused by inflation, Second Harvest is serving an average of nearly 500,000 people every month. Second Harvest also connects people to federal nutrition programs and other food resources, and advocates for anti-hunger policies on the local, state and national levels.</p>	
<b>Program Delivery Site(s)</b>	<p>16 partner agencies will assist with food distributions at 23 program sites in Los Altos Hills, Mountain View, and Sunnyvale.</p> <p>LOS ALTOS HILLS PARTNERS</p> <ul style="list-style-type: none"> <li>• Foothill College – 12345 El Monte Road, Los Altos Hills, CA 94022</li> </ul> <p>MOUNTAIN VIEW PARTNERS</p> <ul style="list-style-type: none"> <li>• Community Services Agency of Mountain View and Los Altos - 204 Stierlin Road, Mountain View, CA 94043</li> <li>• Hope's Corner - 748 Mercy St, Mountain View, CA 94041</li> <li>• Jamboree Housing - 901 E El Camino Real, Mountain View, CA 94040</li> <li>• Mountain View Hispanic Seventh Day Adventist Church - 342 Sierra Vista Ave, Mountain View, CA 94043</li> <li>• Mountain View Senior Center- 266 Escuela Ave, Mountain View, CA 94040</li> <li>• MOVE Mountain View - 2672 Bayshore Parkway, Suite 915, Mountain View, CA 94043</li> <li>• St. Athanasius – 160 North Rengstorff Ave., Mountain View, CA 94043</li> <li>• Social Services Agency SCC – North County – 1330 West Middlefield Road, Mountain View, CA 94043</li> <li>• STAND4 – 1425 S. Springer Road, Mountain View, CA 94040</li> </ul> <p>SUNNYVALE PARTNERS</p> <ul style="list-style-type: none"> <li>• Columbia Neighborhood Center – 785 Morse Ave, Sunnyvale, CA 94085</li> <li>• Corner Pantry - 929 Weddell Court, Sunnyvale, CA 94089</li> <li>• Homestead Moulton Apartments - 1601 Tenaka Place, Sunnyvale, CA 94087</li> <li>• Our Daily Bread - 231 Sunset Avenue, Sunnyvale, CA 94086</li> <li>• St. Luke Lutheran Church - 1025 The Dalles Ave., Sunnyvale, CA 94087</li> <li>• The Salvation Army - 1161 S Bernardo Ave, Sunnyvale, CA 94087</li> </ul>	

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# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Second Harvest of Silicon Valley

[Continued from previous page]

<p><b>Services Funded By Grant/How Funds Will Be Spent</b></p>	<ul style="list-style-type: none"> <li>• Purchase of a variety of nutritious foods that we will distribute FREE OF COST to low-income food insecure clients in Los Altos Hills, Mountain View and Sunnyvale.</li> <li>• All clients will receive nutritious foods, daily, weekly, monthly– at walk-up sites, farmers market-style distributions and through home deliveries (for homebound seniors/adults).</li> <li>• Using the Food Locator Tool, clients can search for free food distributions and other services by their preferred zip codes</li> <li>• Clients can also call in our multilingual toll-free hotline (1-800-984-3663) to access food in their neighborhoods. BOTH clients AND nonprofit partners will receive food, FREE OF COST.</li> </ul>			
<p><b>Budget Summary</b></p>	<p>Full requested amount funds the purchase of nutritious food.</p>			
<p><b>FY2027 Funding</b></p>	<p>FY2027 Requested: \$50,000                      FY2027 Recommended: DNF</p>			
<p><b>Funding History &amp; Metric Performance</b></p>	<p>FY2026</p>	<p>FY2025</p>	<p>FY2024</p>	
	<p>DNF (New again in FY2027)</p>	<p>FY2025 Approved: \$40,000 FY2025 Spent: \$40,000 FY2025 Annual metrics met: 99%</p>	<p>FY2024 Approved: \$40,000 FY2024 Spent: \$40,000 FY2024 Annual metrics met: 99%</p>	
<p><b>FY2027 Proposed Metrics</b></p>	<p><b>Metrics</b></p>		<p><b>6-month Target</b></p>	<p><b>Annual Target</b></p>
	<p>Individuals served</p>		<p>1,200</p>	<p>2,400</p>
	<p>Services provided</p>		<p>230,000</p>	<p>460,000</p>
	<p>Number of individuals connected to a sustainable source of healthy food (CalFresh/SNAP, food banks, etc.)</p>		<p>1,200</p>	<p>2,400</p>
	<p>Food insecure clients who will benefit from free nutritious food in Los Altos Hills &amp; Mountain View (Zip codes 94022, 94040, 94041, and 94043), freeing up dollars for other basic necessities</p>		<p>59%</p>	<p>59%</p>
	<p>Food insecure clients who will benefit from free nutritious food in Sunnyvale (Zip codes 94085, 94086, 94087, and 94089), freeing up dollars for other basic necessities</p>		<p>41%</p>	<p>41%</p>

# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Sunnyvale Community Services

<b>Program Title</b>	Dedicated Benefits Specialist to increase SCS' benefits referral capacity, driving access and equity for vulnerable populations	<b>Recommended Amount:</b> \$50,000
<b>Program Abstract &amp; Target Population</b>	Dedicated Benefits Specialist provides referrals and enrollment in government benefits programs including Medi-Cal, Medicare, SSDI, CalFresh, utility assistance and survivor benefits. The program aims to connect economically unstable individuals and families with public benefits that promote self-sufficiency. The Specialist will collaborate directly with SCS case managers to identify client needs, facilitate applications, and provide hands-on assistance to clients facing barriers to enrollment as well as providing targeted training to case managers for more efficient and effective benefits navigation for clients.	
<b>Agency Description &amp; Address</b>	1160 Kern Avenue Sunnyvale, CA 94085 <a href="http://www.svcommunityservices.org">http://www.svcommunityservices.org</a> Since 1970, Sunnyvale Community Services (SCS) has been dedicated to preventing homelessness and hunger. As one of Santa Clara County's seven Emergency Assistance Network (EAN) agencies, SCS is a safety net hub for underserved residents. We are the primary EAN agency for all zip codes in Sunnyvale, and practice "no wrong door" to connect any County residents to basic services. We offer low-income families and individuals access to healthy food, financial assistance, health care and other benefit referrals, and wrap-around case management. SCS hosts dozens of partner agencies for "one-stop" access to medical, legal, educational, and financial resources, helping residents to access the support they are entitled to receive, and building a path to stability so they can thrive in our community.	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>1160 Kern Avenue, Sunnyvale, CA 94085</li> </ul>	
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<ul style="list-style-type: none"> <li>ECHD funds for a dedicated Benefits Specialist will be spent on supporting the Specialist's salary, including taxes and benefits. SCS will cover other overhead costs. The activities this Benefits Specialist will support include:</li> <li>Provide expert assistance and advocacy for client enrollment in public benefits programs, including Medi-Cal, Medicare, SNAP, SSDI, and other critical resources, Ensuring eligible clients receive timely access to support.</li> <li>Offer daily guidance and consultation to the SCS Case Management team, serving as the primary resource for questions, updates, and strategies related to benefits navigation.</li> <li>Develop and deliver quarterly, targeted benefits training for the SCS Case Management team, ensuring all staff are fully informed about current programs and best practices for connecting clients with resources.</li> <li>Deliver intensive, hands-on support to clients facing complex barriers to benefits access, including eligibility challenges, application difficulties, and navigating evolving government requirements.</li> </ul>	
<b>Budget Summary</b>	Full requested amount funds benefits specialist salary and benefits, some language support program costs and administrative overhead.	

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# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Sunnyvale Community Services

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<b>FY2027 Funding</b>	FY2027 Requested: \$96,100		FY2027 Recommended: \$50,000	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	New in FY2027		New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		150	375
	Services provided		130	367
	Number of individuals with improved living conditions as a result of services provided		150	375
	Case management clients who are assisted with successful enrollment or re-enrollment in at least one service or benefits program		70%	70%
	Case management clients whose benefits/services access or enrollment was resolved through direct intervention		70%	70%



# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## The United Effort Organization, Inc.

<b>Program Title</b>	Self-Sufficiency Program with Focuses on Employment Support and Money Management	<b>Recommended Amount:</b> \$30,000
<b>Program Abstract &amp; Target Population</b>	Employment Support Specialist and Financial Education Coordinator will strengthen the capacity of the existing Self-Sufficiency Program and respond to growing the community needs for low income individuals trying to maintain current employment or re-enter into workforce while experiencing housing instability. 95% are below 200% FPL, 33% are physically disabled, with 48.5% identifying as people of color and 50.4% Hispanic.	
<b>Agency Description &amp; Address</b>	<p>748 Mercy Street Mountain View, CA 94041 <a href="https://www.theunitedeffort.org/">https://www.theunitedeffort.org/</a></p> <p>Our mission is to help unhoused people move towards self-sufficiency and find a safe home in our community. Our base and primary service area are in Mountain View, although we do extend our outreach to other cities in Santa Clara County.</p> <p>We offer comprehensive and integrated services to find affordable housing, public assistance programs, resources, and mentors. We also develop and share self-service tools for public use.</p> <p>We invest the time, effort, and mentorship needed to help clients. We help them regain self-sufficiency as we navigate a highly complex system together. We collaborate heavily with other organizations to support our clients. The ultimate goal is to house the unhoused while caring for their overall health and building a path to independence.</p>	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• The United Effort Organization</li> <li>• 748 Mercy Street, Mountain View, CA 94041</li> </ul>	
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<ul style="list-style-type: none"> <li>• Employment Support                         <ul style="list-style-type: none"> <li>o Client intake and employment readiness assessment (1 hour, once per participant)</li> <li>o Resume development and review (45 minutes, could take multiple times)</li> <li>o Job search and application assistance (1 hour, weekly)</li> <li>o Interview preparation and mock interviews (1 hour, as needed)</li> <li>o Job placement follow-up and retention coaching (30 minutes, weekly for first month, monthly for 6 months)</li> </ul> </li> <li>• Financial Education                         <ul style="list-style-type: none"> <li>o Client intake and financial needs assessment (45 minutes, once per participant)</li> <li>o Individual money management sessions (1 hour, every two weeks)</li> <li>o Budgeting and money management workshops (90 minutes, monthly)</li> <li>o Credit building and debt management counseling (1 hour, quarterly)</li> <li>o Savings and emergency fund planning sessions (45 minutes, quarterly)</li> <li>o Housing cost and rent sustainability planning (30 minutes, as needed)</li> </ul> </li> </ul>	
<b>Budget Summary</b>	Full requested amount funds two 0.5 FTE positions, Employment Support Specialist and Financial Education Coordinator as well as a small amount of funds for supplies and outfits for interviews.	

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# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## The United Effort Organization, Inc.

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<b>FY2027 Funding</b>	FY2027 Requested: \$60,000		FY2027 Recommended: \$30,000	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	FY2026 Approved: \$30,000 FY2026 6-month metrics met: 98%		FY2025 Approved: \$25,000 FY2025 Spent: \$25,000 FY2025 Annual metrics met: 99%	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		36	72
	Services provided		288	576
	Number of individuals with improved living conditions as a result of services provided		25	50
	Number of individuals who have made significant progress in their job search or have improved their employability, or who have attended money management classes, created budgets, or saved money		70%	70%



# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## WANDA Women and Allies

<b>Program Title</b>	Economic Stability and Independent Living Pathways for Low-Income Single Mothers	<b>Recommended Amount:</b> DNF
<b>Program Abstract &amp; Target Population</b>	Curriculum educators provide financial resilience and housing stabilization for low-income single mothers living, working, or attending school in Cupertino, Sunnyvale, and Mountain View to reduce economic stressors that contribute to housing instability, food insecurity, and poor health outcomes by strengthening income capacity, improving credit positioning, increasing access to asset ownership, and building long-term financial self-sufficiency.	
<b>Agency Description &amp; Address</b>	650B Fremont Avenue Los Altos, CA 94024 <a href="https://womenandallies.org">https://womenandallies.org</a> WANDA advances economic opportunity and financial stability for striving single mothers living, working, or attending school in San Mateo and Santa Clara Counties. Through financial capability education paired with a 2:1 matched savings program, participants invest in wealth-building assets including homeownership, education, small businesses, and retirement accounts. To date, women in our program have collectively saved and invested more than \$1.8 million. WANDA's cohort-based model also strengthens credit, income pathways, confidence, and leadership development. The majority of participants are women of color living at or below 60% of Area Median Income. By integrating education, investment, and empowerment, WANDA supports long-term financial resilience and generational mobility for single-mother families.	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>WANDA operates as a primarily virtual organization. Monthly cohort sessions and individual financial coaching are delivered through secure virtual platforms accessible to participants residing in Cupertino, Sunnyvale, and Mountain View.</li> <li>When in-person sessions are offered, WANDA utilizes community-based locations within the targeted districts. Historically, sessions have been hosted at the Los Altos Community Center. Specific in-person locations are determined prior to cohort launch to ensure accessibility for enrolled participants.</li> </ul>	
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<ul style="list-style-type: none"> <li>Monthly bilingual (English/Spanish) cohort-based financial capability sessions (60-90-minute sessions over 12 months)</li> <li>2:1 matched savings program supporting investment in wealth-building emergency savings and assets, including homeownership, education, retirement, and small business development (12-36 month savings period)</li> <li>Optional individual financial coaching sessions (one-hour sessions, scheduled as needed)</li> <li>Credit-building education and savings tracking integrated throughout the program</li> <li>Career positioning guidance and referrals to workforce development partners, as appropriate</li> <li>Referrals to affordable housing providers and housing stabilization resources</li> <li>Referrals to social services supporting living stability, including additional emergency rent assistance</li> <li>Alumnae engagement and peer network gatherings (biannual, bilingual as needed)</li> </ul>	
<b>Budget Summary</b>	Full requested amount funds a portion of the salary and benefits for the director of programs, manager, education and partner outreach and executive director, as well as curriculum materials, data system and administrative overhead.	

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# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## WANDA Women and Allies

[Continued from previous page]

<b>FY2027 Funding</b>	FY2027 Requested: \$30,000		FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	New in FY2027		New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		8	15
	Services provided		105	180
	Number of hours of training provided to program participants		11	18



# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Youth Community Service (YCS)

<b>Program Title</b>	YCS - MVLA AVID Service Learning Partnership	<b>Recommended Amount:</b> DNF
<b>Program Abstract &amp; Target Population</b>	<p>Program manager and program coordinators collaborate with Mountain View and Los Altos High Schools to provide Service-Learning Curriculum building social connection, purpose, and resilience, while also supporting long-term economic stability by improving high school completion, helping with college readiness and enrollment, and helping youth develop the practical skills and networks that expand career opportunities and long-term earning potential. The school-based program targets high school completion, college preparation, and career readiness for underserved youth.</p>	
<b>Agency Description &amp; Address</b>	<p>P.O. Box 61000 Palo Alto, CA 94306 <a href="http://www.youthcommunityservice.org">http://www.youthcommunityservice.org</a></p> <p>Youth Community Service (YCS) was founded in 1990 as a unique community education partnership among the counties of Santa Clara and San Mateo including cities such as Mountain View and Los Altos to bridge our communities through youth service. Our mission is to elevate youth voice and agency to raise community connection, equity, and resilience through service. YCS engages our youth in developing real-life skills, empathy for the needs of others, social justice awareness, and a sense of connectedness, purpose, and efficacy. YCS utilizes a community decision-making model that amplifies the voices of youth to create our programs. In the academic year of 2023-24 we engaged over 14,000 participants who collectively contributed over 90,000 hours of community service.</p>	
<b>Program Delivery Site(s)</b>	<ul style="list-style-type: none"> <li>• Mountain View High School, 3535 Truman Ave, Mountain View, CA 94040</li> <li>• Los Altos High School, 201 Almond Ave, Los Altos, CA 94022</li> </ul>	
<b>Services Funded By Grant/How Funds Will Be Spent</b>	<p>Part 1) Fall Semester YCS Service Learning Experiences with 9th-grade AVID students at both Los Altos and Mountain View High Schools:</p> <ul style="list-style-type: none"> <li>• AVID In-class service-learning lessons (3 sessions)</li> <li>• Understanding the service learning model</li> <li>• Addressing a community need</li> <li>• Reflection and evaluation</li> <li>• Service Learning field trip</li> <li>• Collaborative meetings; communication with teaching staff, students, and community agencies (ongoing)</li> <li>• Expected delivery: Over the course of 2 - 3 weeks of the 2026-27 school year (per school site)</li> </ul> <p>Part 2) Spring Semester School Break Service and Leadership Program:</p> <ul style="list-style-type: none"> <li>• Four (4) days of YCS service learning and leadership curriculum for MVLA High School District students participating in AVID and other programs that serve historically underrepresented (HUR) students.</li> <li>• Small group collaboration</li> <li>• Student-led service</li> <li>• Service Learning field trip</li> <li>• Reflections capstone</li> <li>• School Staff, community partner, and student communications (ongoing)</li> </ul>	
<b>Budget Summary</b>	<p>Full requested amount funds a portion of salary and benefits for program manager, program coordinator and administrator and some program bus and service learning field trip costs.</p>	

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# FY2027 Economic Stability Application Summary



**Economic Stability**  
(Including Food Insecurity, Housing & Homelessness)

## Youth Community Service (YCS)

[Continued from previous page]

<b>FY2027 Funding</b>	FY2027 Requested: \$30,000		FY2027 Recommended: DNF	
<b>Funding History &amp; Metric Performance</b>	FY2026		FY2025	
	New in FY2027		New in FY2027	
<b>FY2027 Proposed Metrics</b>	<b>Metrics</b>		<b>6-month Target</b>	<b>Annual Target</b>
	Individuals served		90	100
	Services provided		810	870
	Number of hours of training provided to program participants		990	1,070

